Key Performance Indicators (KPIs)



For the financial years ended 31 March 2020 and 31 March 2021, and the guarter ended 30 September 2021.

From Q1 FY21, BT has been reporting information in the format of this document as part of its quarterly financial disclosures. Results for the year ending 31 March 2020 have therefore been prepared on a proforma basis. These financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited or reviewed by the independent auditors.

The pro forma financial information in these KPIs has been prepared to reflect the Group's revised reporting structure. The revised structure reflects the reorganisation of Ventures in Enterprise, effective from 1 April 2020. BT will no longer retain a separate Ventures unit within Enterprise. The new structure also reflects separate revenue and volume disclosures for Openreach Single Order products, which have previously been reported in Openreach 'other' revenue. In Openreach there are also minor changes to the classification of previously reported product revenues to improve consistency of reporting. Also in Openreach there are new KPIs to enhance visibility of Openreach's capital expenditure in value-enhancing investment programmes.

All pro forma financial information in this document has been prepared under the IFRS 16 accounting standard. From 1 April 2019 BT adopted IFRS 16 on a modified retrospective basis. For further information about the impact of IFRS 16, including a comparison with information previously published under the IAS 17 accounting standard, please see pro forma document published on 3 July 2019.

Notes

Revenue categories described as 'Of which' are intended to provide greater detail about the components of larger revenue categories, but are not intended to be the sum of that category. Please see the Glossary pages at the end of this document for details about the metrics included.

Disclaimer

All pro forma financial information contained in this document is unaudited. The pro forma results are presented to investors and analysts as an indication of trend only. The financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited by BT Group's independent auditors. BT Group does not warrant the accuracy, completeness or validity of the information, figures or calculations in this document and shall not be liable in any way for any loss or damage arising out of the use of this information, or any errors or omissions in its content.

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About BT Group

BT Group is the UK's leading telecommunications and network provider and a leading provider of global communications services and solutions, serving customers in 180 countries. Its principal activities in the UK include the provision of fixed voice, mobile, broadband and TV (including Sport) and a range of products and services over converged fixed and mobile networks to consumer, business and public sector customers. For its global customers, BT provides managed services, security and network and IT infrastructure services to support their operations all over the world. BT consists of four customer-facing units: Consumer, Enterprise, Global and its wholly-owned subsidiary, Openreach, which provides access network services to over 650 communications provider customers who sell phone, broadband and Ethernet services to homes and businesses across the UK.

For the year ended 31 March 2021, BT Group's reported revenue was £21,331m with reported profit before taxation of £1,804m.

British Telecommunications plc is a wholly-owned subsidiary of BT Group plc and encompasses virtually all businesses and assets of the BT Group. BT Group plc is listed on the London Stock Exchange.

BT Group ple

Registered Office: 81 Newgate Street, London, EC1A 7AJ, United Kingdom Registered in England and Wales no. 4190816 www.bt.com/about

Group: Income statement

INCOME STATEMENT £m unless otherwise stated	FY20 Q1	FY20 Q2	FY20 Q3	FY20 Q4	FY20 Full year	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY2
In oness one wise sided	QI	QZ	QS	Q4	roll year	षा	QZ	હુર	Q4	roll year	QI	
Revenue	1											
Consumer	2,550	2.644	2.701	2,493	10,388	2,362	2,511	2,621	2,391	9.885	2,382	2,47
Enterprise	1,483	1,504	1,458	1,507	5,952	1,352	1,358	1,376	1,363	5,449	1,287	1,28
Global	1,085	1,111	1,084	1,081	4,361	990	926	907	908	3,731	785	86
Openreach	1,268	1,268	1,281	1,295	5,112	1,286	1,299	1,313	1,346	5,244	1,347	1,36
Other	8	6	7	8	29	4	8	6	5	23	8	
Intra-group items	(761)	(753)	(752)	(752)	(3,018)	(744)	(745)	(746)	(727)	(2,962)	(739)	(75
Total Group revenue ¹	5,633	5,780	5,779	5,632	22,824	5,250	5,357	5,477	5,286	21,370	5,070	5,23
YoY	(1.5)%	(2.2)%	(3.4)%	(3.8)%	(2.7)%	(6.8)%	(7.3)%	(5.2)%	(6.1)%	(6.4)%	(3.4)%	(2.2)
			•									
EBITDA												
Consumer	588	592	620	626	2,426	501	574	535	518	2,128	523	5
Enterprise	465	490	481	499	1,935	406	427	435	436	1,704	429	4:
Global	140	164	155	175	634	141	148	151	156	596	102	10
Openreach	717	700	722	719	2,858	729	724	758	726	2,937	773	7
Other	48	19	(1)	(12)	54	36	35	3	(24)	50	39	
Total Group EBITDA ¹	1,958	1,965	1,977	2,007	7,907	1,813	1,908	1,882	1,812	7,415	1,866	1,8
YoY	(1.1)%	(4.5)%	(4.1)%	(0.9)%	(2.7)%	(7.4)%	(2.9)%	(4.8)%	(9.7)%	(6.2)%	2.9%	(1.4)
Margin	34.8%	34.0%	34.2%	35.6%	34.6%	34.5%	35.6%	34.4%	34.3%	34.7%	36.8%	35.9
A -C	7.0	696	(01	70.4	0.0/0	550	(2)	504	522	0.000	(00	-
Adjusted profit before tax	749 642		691 578	724 442	2,860 2.353	550	636 501	584 529	533	2,303 1.804	622	5 4
Reported profit before tax Profit after tax	505	691 563	458	208	1,734	561 448	408	420	213 196	1,804	536 2	4
Em unless otherwise stated		H1		H2	Full year		н		H2	Full year		
Total Group revenue ¹		11,413		11,411	22,824		10,607		10,763	21,370		10,3
Operating costs before D&A and specific items		(7,490)		(7,427)	(14,917)		(6,886)		(7,069)	(13,955)		(6,56
Total Group EBITDA ¹		3,923		3,984	7,907		3,721		3,694	7,415		3,7
Depreciation and amortisation ¹		(2,121)		(2,175)	(4,296)		(2,152)		(2,195)	(4,347)		(2,16
Of which lease depreciation		(336)		(335)	(671)		(344)		(346)	(690)		(34
Adjusted operating profit		1,802		1,809	3,611		1,569		1,499	3,068		1,5
Net finance expense ¹		(359)		(398)	(757)		(384)		(389)	(773)		(38
Of which lease interest		(69)		(71)	(140)		(72)		(70)	(142)		(6
Share of post tax profits/losses of assoc. & JVs ¹		2		4	6		1		7	8		
Adjusted profit before tax										2,303		
		1,445		1,415	2,860		1,186		1,117	2,000		1,1
Total specific items		1,445 (112)		1, 415 (395)	2,860 (507)		1,186 (124)		(375)	(499)		(18
Of which impact operating profit		(112) (40)			(507) (328)							(18 (14
Of which impact operating profit Of which net interest on pensions		(112) (40) (72)		(395) (288) (73)	(507) (328) (145)		(124) (115) (9)		(375) (366) (9)	(499) (481) (18)		(18 (14 (4
Of which net interest on pensions Reported profit before tax		(112) (40) (72) 1,333		(395) (288) (73) 1,020	(507) (328) (145) 2,353		(124) (115) (9) 1,062		(375) (366) (9) 742	(499) (481) (18) 1,804		(18 (14 (4 1,00
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items		(112) (40) (72) 1,333 (289)		(395) (288) (73) 1,020 (247)	(507) (328) (145) 2,353 (536)		(124) (115) (9) 1,062 (236)		(375) (366) (9) 742 (192)	(499) (481) (18) 1,804 (428)		(18 (14 (4 1,00
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items		(112) (40) (72) 1,333 (289) 20.0%		(395) (288) (73) 1,020 (247) 17.5%	(507) (328) (145) 2,353 (536) 18.7%		(124) (115) (9) 1,062 (236) 19.9%		(375) (366) (9) 742 (192) 17.2%	(499) (481) (18) 1,804 (428) 18.6%		1,19 (18 (14 (4 1,00 (18 15.3
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items		(112) (40) (72) 1,333 (289) 20.0% 24		(395) (288) (73) 1,020 (247) 17.5% (107)	(507) (328) (145) 2,353 (536) 18.7% (83)		(124) (115) (9) 1,062 (236) 19.9% 30		(375) (366) (9) 742 (192) 17.2% 66	(499) (481) (18) 1,804 (428) 18.6% 96		(18 (14 (4 1,00 (18 15.3
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items		(112) (40) (72) 1,333 (289) 20.0%		(395) (288) (73) 1,020 (247) 17.5%	(507) (328) (145) 2,353 (536) 18.7%		(124) (115) (9) 1,062 (236) 19.9%		(375) (366) (9) 742 (192) 17.2%	(499) (481) (18) 1,804 (428) 18.6%		(18 (14 (4 1,00 (18 15.3 (39
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items Tax father tax		(112) (40) (72) 1,333 (289) 20.0% 24		(395) (288) (73) 1,020 (247) 17.5% (107)	(507) (328) (145) 2,353 (536) 18.7% (83)		(124) (115) (9) 1,062 (236) 19.9% 30 856		(375) (366) (9) 742 (192) 17.2% 66	(499) (481) (18) 1,804 (428) 18.6% 96		(18 (14 (4 1,00 (18 15.3 (39
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax Adjusted basic earnings per share (pence)		(112) (40) (72) 1,333 (289) 20.0% 24 1,068		(395) (288) (73) 1,020 (247) 17.5% (107) 666	(507) (328) (145) 2,353 (536) 18.7% (83) 1,734		(124) (115) (9) 1,062 (236) 19.9% 30		(375) (366) (9) 742 (192) 17.2% 66 616	(499) (481) (18) 1,804 (428) 18.6% 96 1,472		(18 (14 (4 1,00
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax Adjusted basic earnings per share (pence)		(112) (40) (72) 1,333 (289) 20.0% 24 1,068		(395) (288) (73) 1,020 (247) 17.5% (107) 666	(507) (328) (145) 2,353 (536) 18.7% (83) 1,734		(124) (115) (9) 1,062 (236) 19.9% 30 856		(375) (366) (9) 742 (192) 17.2% 66 616	(499) (481) (18) 1,804 (428) 18.6% 96 1,472		(18 (14 (4 1,00 (18 15.3 (39 4;
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items		(112) (40) (72) 1,333 (289) 20.0% 24 1,068		(395) (288) (73) 1,020 (247) 17.5% (107) 666	(507) (328) (145) 2,353 (536) 18.7% (83) 1,734		(124) (115) (9) 1,062 (236) 19.9% 30 856		(375) (366) (9) 742 (192) 17.2% 66 616	(499) (481) (18) 1,804 (428) 18.6% 96 1,472		(18 (14 (4 1,00 (18 15.3 (39 43
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax Adjusted basic earnings per share (pence) Reported basic earnings per share (pence)		(112) (40) (72) 1,333 (289) 20.0% 24 1,068		(395) (288) (73) 1,020 (247) 17.5% (107) 666	(507) (328) (145) 2,353 (536) 18.7% (83) 1,734 23.5 17.5		(124) (115) (9) 1,042 (236) 19,9% 30 856 9.6 8.6		(375) (366) (9) 742 (192) 17.2% 66 616	(499) (481) (18) 1,804 (428) 18.6% 96 1,472 18.9 14.8		(18 (14 (14 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15
Of which impact operating profit Of which net interest on pensions Reported profit before tax Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax Adjusted basic earnings per share (pence) Reported basic earnings per share (pence)		(112) (40) (72) 1,333 (289) 20.0% 24 1,068		(395) (288) (73) 1,020 (247) 17.5% (107) 666	(507) (328) (145) 2,353 (536) 18.7% (83) 1,734		(124) (115) (9) 1,062 (236) 19.9% 30 856		(375) (366) (9) 742 (192) 17.2% 66 616	(499) (481) (18) 1,804 (428) 18.6% 96 1,472		(1 (1 1, (1 15 (3

¹ Adjusted, i.e. before specific items

Please see the Glossary pages for relevant definitions

Group: Cash flow & net debt

Normalised free cosh flow 322 281 396 1.011 2.011 (49) 471 408 629 1.459 (43)	CASH FLOW & NET DEBT	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY22
Normalised free cash flow 323 281 396 1,011 2,011 (89) 4/1 4/08 6/9 1,459 (43)	£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2
Normalised free cash flow 323 281 396 1,011 2,011 (89) 4/1 4/08 6/9 1,459 (43)													
Net (debt)/cosh (reported)	Cash capital expenditure	(1,067)	(996)	(1,053)	(983)	(4,099)	(1,045)	(1,040)	(1,117)	(998)	(4,200)	(1,175)	(1,099)
	Normalised free cash flow	323	281	396	1,011	2,011	(49)	471	408	629	1,459	(43)	403
Net financial (debt)/cash (excluding lease liabilities) (11,642) (12,235) (11,847) (11,347) (11,347) (11,347) (11,333) (10,958) (11,650) (11,650) (12,534) (11,650) (12,534) (11,650) (12,534) (11,650) (12,534) (11,650) (12,534) (11,650) (12,534) (11,650) (11,650) (11,650) (12,534) (11,650) (11,65	Net (debt)/cash (reported)	(17,805)	(18,347)	(18,234)	(17,969)	(17,969)	(18,157)	(17,627)	(17,294)	(17,802)	(17,802)	(18,566)	(18,241)
Product Prod	Lease liabilities	(6,163)	(6,112)	(6,337)	(6,622)	(6,622)	(6,442)	(6,294)	(6,336)	(6,152)	(6,152)	(6,032)	(5,988)
Total Group EBITDA1 3,923 3,984 7,907 3,721 3,694 7,415 Interest fincludes notional cash interest on leases (354) (352) (706) (403) (361) (764) Tax (ex cash tax benefit of pension deficit payments) (397) (247) (644) (167) (302) (469) Lease payments (311) (340) (651) (363) (419) (782) Change in warking capital and other (194) 398 204 (281) 540 259 Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash available for investment and distribution 2,067 3,443 6,110 2,507 3,152 5,659 Cash available for investment and officit payments (2,063) (2,036) (4,099) (2,095) (2,115) (4,200) Normalised free cash flow 604 1,407 2,011 422 1,337 1,459 Payments/refund for the acquisition of spectrum 0 0 0 0 (702) (702) Nel cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,999 201 166 337 Equily dividends paid (1,048) (4,72) (1,520) (2) (1) (3) Reputed free cash flow (463) 756 293 196 154 330 Cash lax benefit of pension deficit payments (1,241) (131) (1,274) (425) (530) (955) Tere cash flow post pension deficit payments (1,241) (1,54) (1,54) (1,547) (1,562) (1,760) Net (debt)/cash (reported)1 (18,347) (17,689) (17,687) (17,687) (17,802) (17,80	Net financial (debt)/cash (excluding lease liabilities)	(11,642)	(12,235)	(11,897)	(11,347)	(11,347)	(11,715)	(11,333)	(10,958)	(11,650)	(11,650)	(12,534)	(12,253)
Total Group EBITDA 3,923 3,984 7,907 3,721 3,694 7,415 Interest fincludes notional cash interest on leases) (354) (352) (706) (403) (361) (764) Tax (ex cash fax benefit of pension deficit payments) (397) (247) (644) (167) (302) (469) Lease payments (311) (340) (651) (363) (419) (782) Change in working capital and other (194) 398 204 (281) 540 259 Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash available for investment and distribution 2,063 (2,036) (4,099) (2,085) (2,115) (4,200) Normalised free cash flow 604 1,407 2,011 422 1,337 1,459 Payments/refund for the acquisition of spectrum 0 0 0 0 (702) (702) Net cash flow from specific items 67 (179) (112) (221) (169) (390) Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Reputed face cash flow (443) 756 293 194 154 330 Cash tax benefit of pension deficit payments (1,241) (1,241) (1,242) (1,39) (2,243) Change in lease licibilities 157 (510) (333) 328 142 470 Net (debt)/cash (reported) (18,347) (17,969) (17,969) (17,607) (17,802) (17,	CASH FLOW & NET DERT		FY20		FY20	EY20		FY21		FY21	FY21		FY22
Total Group EBITDA Interest (includes notional cash interest on leases) (354) (352) (706) (403) (351) (764) Interest (includes notional cash interest on leases) (354) (352) (706) (403) (351) (764) Itax (ex cash tax benefit of pension deficit payments) (397) (247) (644) (167) (302) (469) Lease payments (311) (340) (651) (363) (419) (782) Change in working capital and other (194) 378 204 (281) 540 259 Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash available for investment and distribution (2,063) (2,036) (4,079) (2,085) (2,115) (4,200) Normalised free cash flow (304) (4,070) (4,070) (4,070) Normalised free cash flow (4,070) (4,070) (4,070) (4,070) Normalised free cash flow (4,070) (4,070) (4,070) (4,070) (4,070) Reported free cash flow (4,070) (4,0													H1
Interest (includes notional cash interest on leases) Interest (includes notional cash	Till filless dillelwise sigled				ΠZ	roll yeur		п		п	roll year		- 11
Interest (includes notional cash interest on leases) (354)	Total Group EBITDA ¹		3.923		3,984	7.907		3.721		3,694	7.415		3,748
Tax (ex cash tax benefit of pension deficit payments) Lease payments (311) (340) (651) (343) (451) (343) (469) (351) (343) (419) (782) (259) (259) (251) (259) (251) (250) (251) (250) (251) (252) (253) (254) (254) (254) (255) (253) (253) (253) (253) (254) (254) (254) (255) (253) (253) (254) (254) (255) (254) (255) (254) (255) (254) (255) (254) (255) (256) (257) (262) (262) (263) (264) (264) (264) (265) (265) (265) (276) (27	Interest (includes notional cash interest on leases)												(396)
Lease payments (311) (340) (651) (363) (419) (782) Change in working capital and other (194) 398 204 (281) 540 259 Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash capital expenditure (2,063) (2,034) (4,099) (2,085) (2,2115) (4,200) Normalised free cash flow 604 1,407 2,011 422 1,037 1,459 Payments/refund for the acquisition of spectrum 0 0 0 0 (702) (702) Net cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,899 201 164 367 Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Reported free cash flow (343) (1,048) (472) (1,520) (2) (1) (3)	· · · · · · · · · · · · · · · · · · ·												(20)
Change in working capital and other (194) 398 204 (281) 540 259 Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash capital expenditure (2,063) (2,036) (4,099) (2,085) (2,115) (4,200) Normalised free cash flow 604 1,407 2,011 422 1,037 1,459 Payments/refund for the acquisition of spectrum 0 0 0 0 0 7022 702 Net cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,899 201 166 367 Equity dividends paid (1,048) (4,72) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (111) (14) Residual free cash flow (443) 756 293 194 154 350													(319)
Cash available for investment and distribution 2,667 3,443 6,110 2,507 3,152 5,659 Cash capital expenditure (2,063) (2,036) (4,099) (2,085) (2,115) (4,200) Normalised free cash flow 604 1,407 2,011 422 1,037 1,459 Payments/refund for the acquisition of spectrum 0 0 0 0 (702) (702) Net cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,899 201 166 367 Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (11) (14) Residual free cash flow (453) 756 293 196 154 350 Cash tax benefit of pension deficit payments (314 120 434 90 91 181 Gross	• •								•				(379)
Normalised free cash flow					3,443	6,110				3,152	5,659		2,634
Payments/refund for the acquisition of spectrum 0 0 0 0 (702) (702) Net cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,899 201 166 367 Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (11) (14) Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments 314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 843 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802)	Cash capital expenditure		(2,063)		(2,036)	(4,099)		(2,085)		(2,115)	(4,200)		(2,274)
Net cash flow from specific items 67 (179) (112) (221) (169) (390) Reported free cash flow 671 1,228 1,899 201 166 367 Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (111) (14) Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments (314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (reported)¹	Normalised free cash flow		604		1,407	2,011		422		1,037	1,459		360
Reported free cash flow 671 1,228 1,899 201 166 367 Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (111) (14) Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments 314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (17,502) (17,802) (17,802) (17,802) (17,802)	Payments/refund for the acquisition of spectrum		0		0	0		0		(702)	(702)		227
Equity dividends paid (1,048) (472) (1,520) (2) (1) (3) Repurchase of ordinary share capital (86) 0 (86) (3) (11) (14) Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments 314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (17,50) 167	Net cash flow from specific items		67		(179)	(112)		(221)		(169)	(390)		(359)
Repurchase of ordinary share capital (86) 0 (86) (3) (11) (14) Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments 314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (17,50) (17,802) (17,802) (17,802) (17,802) (17,802) (17,802) (17,802) (17,802)	Reported free cash flow		671		1,228	1,899		201		166	367		228
Residual free cash flow (463) 756 293 196 154 350 Cash tax benefit of pension deficit payments 314 120 434 90 91 181 Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802) (17,802)	Equity dividends paid		(1,048)		(472)	(1,520)		(2)		(1)	(3)		(1)
Cash tax benefit of pension deficit payments Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other A 25 29 153 (32) 121 Net change in lease liabilities (1,249) Net (debt)/cash (17,969) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802) (17,802) (17,802)	Repurchase of ordinary share capital		(86)		0	(86)		(3)		(11)	(14)		(152)
Gross pension deficit payment (1,261) (13) (1,274) (425) (530) (955) Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported)¹ (18,347) (17,969) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802)	Residual free cash flow		(463)		756	293		196		154	350		75
Free cash flow post pension deficit payments (1,410) 863 (547) (139) (285) (424) Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802) (17,802)	Cash tax benefit of pension deficit payments		314		120	434		90		91	181		0
Other 4 25 29 153 (32) 121 Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported)¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802)	Gross pension deficit payment		(1,261)		(13)	(1,274)		(425)		(530)	(955)		(600)
Net change in lease liabilities 157 (510) (353) 328 142 470 Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802) (17,802)	Free cash flow post pension deficit payments		(1,410)		863	(547)		(139)		(285)	(424)		(525)
Change in net (debt)/cash (1,249) 378 (871) 342 (175) 167 Net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802)	Other		4		25	29		153		(32)	121		(78)
Net (debt)/cash (reported) ¹ (18,347) (17,969) (17,969) (17,627) (17,802) (17,802) (17,802)	Net change in lease liabilities		157		(510)	(353)		328		142	470		164
	Change in net (debt)/cash		(1,249)		378	(871)		342		(175)	167		(439)
	Net (debt)/cash (reported) ¹		(18.347)		(17 969)	(17 969)		(17 627)		(17 802)	(17 802)		(18,241)
[[0,112] [0,022] [0,022] [0,022] [0,024] [0,024] [0,132] [0,132]	1												(5,988)
			• • •										(12,253)

¹ Adjusted, i.e. before specific items

Group: Costs

OPERATING COSTS	FY20	FY20	FY20	FY21	FY21	FY21	FY2
£m unless otherwise stated	H1	H2	Full year	H1	H2	Full year	H
	0.4001	0 to 1		0.510.1	0.500		0.151
Direct labour costs before leaver costs	2,638	2,674	5,312	2,568	2,583	5,151	2,45
Indirect labour costs	500	528	1,028	509	533	1,042	518
Leaver costs	8	7	15	5	6	11	
Gross labour costs	3,146	3,209	6,355	3,082	3,122	6,204	2,98
Capitalised labour	(751)	(826)	(1,577)	(797)	(846)	(1,643)	(831
Net labour costs Product costs and sales commissions	2,395 2,154	2,383 2,286	4,778 4,440	2,285	2,276 2,093	4,561 4,070	2,15 0
Payments to telecommunications operators	927	822	1,749	793	724	1,517	654
Property and energy costs	493	511	1,749	505	520	1,025	513
	440	458	898	453	463	916	450
Network operating and IT costs	437		870		451		
TV programme rights charges		433		335	291	786	452 243
Provision and Installation	306	298	604	267	128	558	
Marketing and sales	147 297	156 197	303	127	240	255 493	116
Other operating costs			494	253			
Other operating income	(106)	(117)	(223)	(109)	(117)	(226)	(110)
Operating costs before D&A and specific items	7,490 2,121	7,427 2,175	14,917	6,886	7,069 2,195	13,955 4,347	6,560
Depreciation and amortisation (D&A) Of which lease depreciation	336	335	4,296 671	2,152 344	2,195	4,347 690	2,169 349
`							
Total operating costs before specific items Specific items	9,611	9,602 315	19,213 409	9,038	9,264 344	18,302 442	8,729
Total operating costs	9.705	9,917	19.622	9.136	9.608	18.744	8.867
Total operating costs	7,703	7,717	17,022	7,130	7,000	10,744	0,007
REPORTED CAPITAL EXPENDITURE	FY20	FY20	FY20	FY21	FY21	FY21	FY2
£m unless otherwise stated	HI	H2	Full year	HI	H2	Full year	н
Consumer	455	493	948	505	577	1,082	518
Enterprise	229	267	496	229	263	492	254
Global	96	127	223	81	107	188	86
Openreach	1,015	1,093	2,108	1,072	1,177	2,249	1,094
Other	87	98	185	82	123	205	115
Total Group ¹	1.882	2.078	3,960	1,969	2.247	4.216	2,067
Of which capacity/network	1,005	1,065	2,070	1,098	1,220	2,318	1,082
Of which customer driven	448	524	972	455	529	984	508
Of which systems/IT	353	402	755	364	401	765	379
Of which non-network infrastructure	76	87	163	52	97	149	98
GG	, ,	· 1		02	,,		,,
ROLES	FY20		FY20	FY21		FY21	FY2
Full-time equivalent	H1		Full year	H1		Full year	н
·							
Consumer	19,415		19,613	19,369		18,535	16,999
Enterprise	11,546		11,348	10,975		11,313	11,544
Global	16,680		16,288	14,425		12,832	13,940
Onenrageh	34,116		35,031	34,249		35,421	36,611
Openreach	34,110		33,031	07,277		· · · · ·	00,011
Openiedan Other	23,269		23,064	22,734		21,640	20,124

Gross BDUK grant funding deferral (clawback) included in capacity/network: FY20: £17m; FY21: £37m

Please see the Glossary pages for relevant definitions

Consumer

FINANCIAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY2
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q
Revenue	7											
Fixed	1,115	1,126	1,114	1,103	4,458	1,047	1,037	1,035	1,004	4,123	1,001	1,00
YoY	(3.0)%	(2.2)%	(5.4)%	(4.1)%	(3.7)%	(6.1)%	(7.9)%	(7.1)%	(9.0)%	(7.5)%	(4.4)%	(3.1)9
Of which Broadband customers	1,008	1,024	1,014	1,008	4,054	957	952	953	926	3,788	929	93
YoY Mobile	(2.0)% 965	(1.0)% 981	(4.5)% 954	(3.0)% 955	(2.6)% 3,855	(5.1)% 901	(7.0)% 915	(6.0)% 882	(8.1)% 841	(6.6)% 3,539	(2.9)% 824	(1. 5)9 83
YoY	(2.4)%	(3.6)%	(4.1)%	(1.4)%	(2.9)%	(6.6)%	(6.7)%	(7.5)%	(11.9)%	(8.2)%	(8.5)%	(8.3)
Of which postpaid mobile	873	881	863	869	3,486	833	834	806	771	3,244	766	75
YoY	(1.9)%	(3.0)%	(3.5)%	(0.9)%	(2.3)%	(4.6)%	(5.3)%	(6.6)%	(11.3)%	(6.9)%	(8.0)%	(9.0)9
Equipment	376	446	538	338	1,698	353	466	583	416	1,818	418	47
YoY Other	8.7% 94	13.5% 91	13.0% 95	(12.7)% 97	6.0% 377	(6.1)% 61	4.5% 93	8.4% 121	23.1% 130	7.1% 405	18.4% 139	2.89
YoY	9.3%	(1.1)%	(12.0)%	(6.7)%	(3.3)%	(35.1)%	2.2%	27.4%	34.0%	7.4%	127.9%	63.49
Total	2,550	2,644	2,701	2,493	10,388	2,362	2,511	2,621	2,391	9,885	2,382	2,47
YoY	(0.8)%	(0.4)%	(2.0)%	(4.5)%	(1.9)%	(7.4)%	(5.0)%	(3.0)%	(4.1)%	(4.8)%	0.8%	(1.4)9
Of which Internal	26	24	27	25	102	25	24	25	23	97	21	2
EBITDA	588	592	620	626	2,426	501	574	535	518	2,128	523	55
YoY	(5.2)%	(4.1)%	(4.0)%	(7.3)%	(5.2)%	(14.8)%	(3.0)%	(13.7)%	(17.3)%	(12.3)%	4.4%	(3.5)9
Margin	23.1%	22.4%	23.0%	25.1%	23.4%	21.2%	22.9%	20.4%	21.7%	21.5%	22.0%	22.4
OPERATIONAL	FY20 Q1	FY20 Q2	FY20 Q3	FY20 Q4	FY20 Full year	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY2
	Q1	42	QU	QT	Ton year	Q1	Q2	Q0	44	Ton year	QI	
Average revenue per customer (£ per month)	7											
Broadband customers	40.7	41.4	41.0	40.8	41.0	38.8	38.5	38.3	37.0	38.2	36.8	37.
YoY	(0.6)%	0.0%	(4.1)%	(2.5)%	(1.6)%	(4.7)%	(7.0)%	(6.6)%	(9.3)%	(6.9)%	(5.2)%	(3.6)9
Fixed YoY	37.9 0.0%	38.5 0.5%	38.2	38.1	38.2 (1.0)%	36.4	36.1 (6.2)%	36.0 (5.8)%	35.0 (8.1)%	35.9 (6.0)%	34.9	35. (1.9)
Postpaid mobile	20.7	20.8	20.3	20.4	20.6	19.6	19.6	18.9	18.1	19.1	18.0	17.
YoY	(4.6)%	(5.5)%	(5.1)%	(2.4)%	(4.2)%	(5.3)%	(5.8)%	(6.9)%	(11.3)%	(7.3)%	(8.2)%	(9.7)9
Prepaid mobile	7.7	8.1	8.6	8.8	8.3	7.5	7.9	8.2	7.7	7.8	7.8	8.
YoY	(4.9)%	(2.4)%	2.4%	11.4%	1.2%	(2.6)%	(2.5)%	(4.7)%	(12.5)%	(6.0)%	4.0%	6.39
Monthly churn	7											
Broadband	1.2%	1.2%	1.2%	1.3%	1.2%	0.9%	1.1%	1.2%	1.0%	1.1%	0.9%	0.99
Fixed	1.1%	1.1%	1.1%	1.2%	1.1%	0.9%	1.0%	1.2%	1.1%	1.0%	0.9%	1.09
Postpaid mobile	1.1%	1.2%	1.3%	1.1%	1.2%	1.0%	1.1%	1.1%	1.0%	1.1%	0.9%	1.09
Fibre share of broadband base	7											
Superfast	74.3%	75.8%	77.1%	79.7%	79.7%	81.8%	82.4%	82.3%	82.4%	82.4%	82.0%	81.99
Ultrafast ¹	1.1%	1.6%	2.1%	2.4%	2.4%	2.5%	3.8%	4.8%	5.5%	5.5%	6.6%	7.39
	_	-						- 1				
Best Network ('000)												
FTTP connections 5G ready ²	324	373 15	430 27	484 53	484 53	512 374	598 1.233	686 2.473	753 3.261	753 3.261	860 4,088	94 5,27
	2	15	2/	53	53	3/4	1,233	2,4/3	3,261	3,261	4,088	5,2/
Convergence	7											
Fixed & Mobile convergence	20.2%	20.7%	20.9%	21.0%	21.0%	21.2%	21.4%	21.4%	21.5%	21.5%	21.5%	21.79
Revenue generating units per address	2.38	2.39	2.40	2.41	2.41	2.41	2.42	2.42	2.41	2.41	2.42	2.4
FINANCIAL		FY20		FY20	FY20		FY21		FY21	FY21		FY2
Em unless otherwise stated		H1		H2	Full year		H1		H2	Full year		- F12
Revenue		5,194		5,194	10,388		4,873		5,012	9,885		4,85
YoY		(0.6)%		(3.2)%	(1.9)%		(6.2)%		(3.5)%	(4.8)%		(0.3)
EBITDA YoY		1,180 (4.6)%		1,246 (5.7)%	2,426 (5.2)%		1,075 (8.9)%		1,053	2,128 (12.3)%		1,07 0.2
Margin		22.7%		24.0%	23.4%		22.1%		21.0%	21.5%		22.2
Operating profit	1	549		599	1,148		440		407	847		37
YoY		-		-	-		(19.9)%		(32.1)%	(26.2)%		(14.5)
Reported capex		455		493	948		505		577	1,082		51
YoY Normalised free cash flow	+	22.0% 534		(13.7)% 531	0.4% 1,065		11.0% 315		17.0% 399	14.1% 714		2.6
nomanised nee cash now	1	(13.5)%		(3.3)%	(8.7)%		(41.0)%		(24.9)%	(33.0)%		66.7

 $^{^{1}}$ Q2 FY21 restated in Q3 FY21 following review to include previously excluded ultrafast connections

Please see the Glossary pages for relevant definitions

²Q3 FY21 5G ready base restated in Q4 FY21 to also include 5G SIM-Only customers

Enterprise

FINANCIAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY2:
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q
Revenue												
Fixed ¹	643	643	630	630	2,546	598	592	580	563	2,333	559	550
YoY	(7.7)%	(6.4)%	(6.8)%	(3.4)%	(6.1)%	(7.0)%	(7.9)%	(7.9)%	(10.6)%	(8.4)%	(6.5)%	(7.1)%
Of which voice	289	287	269	265	1,110	250	247	243	227	967	231	222
YoY	(12.7)%	(10.0)%	(14.1)%	(10.5)%	(11.8)%	(13.5)%	(13.9)%	(9.7)%	(14.3)%	(12.9)%	(7.6)%	(10.1)%
Of which broadband	117	117	119	122	475	108	111	105	107	431	105	105
YoY	(3.3)%	1.7%	(3.3)%	2.5%	(0.6)%	(7.7)%	(5.1)%	(11.8)%	(12.3)%	(9.3)%	(2.8)%	(5.4)%
Of which WAN and Ethernet	120	124	125	121	490	125	121	120	119	485	117	121
YoY	3.4%	5.1%	7.8%	4.3%	5.2%	4.2%	(2.4)%	(4.0)%	(1.7)%	(1.0)%	(6.4)%	0.0%
Mobile	309	325	325	322	1,281	286	300	310	293	1,189	287	290
YoY	2.0%	1.2%	0.6%	0.3%	1.0%	(7.4)%	(7.7)%	(4.6)%	(9.0)%	(7.2)%	0.3%	(3.3)%
Of which retail mobile	254	267	264	251	1.036	222	233	246	233	934	228	238
YoY	0.8%	0.0%	(1.1)%	(4.6)%	(1.2)%	(12.6)%	(12.7)%	(6.8)%	(7.2)%	(9.8)%	2.7%	2.1%
Of which wholesale mobile	55	58	61	71	245	64	67	64	60	255	59	52
YoY	7.8%	7.4%	8.9%	22.4%	11.9%	16.4%	15.5%	4.9%	(15.5)%	4.1%	(7.8)%	(22.4)%
Managed services ¹	289	281	293	305	1,168	278	273	282	308	1,141	261	261
YoY	1.4%	(5.1)%	1.7%	2.7%	0.2%	(3.8)%	(2.8)%	(3.8)%	1.0%	(2.3)%	(6.1)%	(4.4)%
Republic of Ireland	81	85	81	78	325	(3.0)%	74	81	77	312	72	(4.4)/6
YoY	(8.0)%	(18.3)%	(11.0)%	(9.3)%	(11.9)%	(1.2)%	(12.9)%	0.0%	(1.3)%	(4.0)%	(10.0)%	(8.1)%
Other	161	170	129	172	632	110	119	123	122	474	108	116
Total	1,483	1,504	1,458	1,507	5,952	1,352	1,358	1,376	1,363	5,449	1,287	1,285
YoY	(5.0)%	(6.2)%	(6.1)%	(3.3)%	(5.1)%	(8.8)%	(9.7)%	(5.6)%	(9.6)%	(8.5)%	(4.8)%	(5.4)%
Of which Internal	47	45	36	35	163	30	31	34	14	109	26	27
Of Willettinema	47	40	30	33	100	30	31	54	14	107	20	27
Revenue by channel												
Retail (ex Rol)	954	954	946	975	3,829	876	876	887	892	3,531	838	843
YoY	(3.3)%	(4.8)%	(3.9)%	(1.3)%	(3.3)%	(8.2)%	(8.2)%	(6.2)%	(8.5)%	(7.8)%	(4.3)%	(3.8)%
Wholesale	364	372	373	392	1,501	357	358	353	352	1,420	329	317
YoY	(4.2)%	(3.1)%	(2.6)%	4.3%	(1.4)%	(1.9)%	(3.8)%	(5.4)%	(10.2)%	(5.4)%	(7.8)%	(11.5)%
	T	1										
EBITDA	465	490	481	499	1,935	406	427	435	436	1,704	429	423
YoY	(3.5)%	(4.3)%	(4.9)%	(1.8)%	(3.6)%	(12.7)%	(12.9)%	(9.6)%	(12.6)%	(11.9)%	5.7%	(0.9)%
Margin	31.4%	32.6%	33.0%	33.1%	32.5%	30.0%	31.4%	31.6%	32.0%	31.3%	33.3%	32.9%
Orders												
Total retail orders	713	807	675	1,359	3,554	515	650	712	708	2,585	734	562
YoY	8.5%	24.2%	(13.1)%	68.8%	23.0%	(27.8)%	(19.5)%	5.5%	(47.9)%	(27.3)%	42.5%	(13.5)%
Of which new business	401	500	474	1,019	2,394	325	428	478	476	1,707	426	392
YoY	1.5%	16.3%	(7.8)%	84.3%	26.5%	(19.0)%	(14.4)%	0.8%	(53.3)%	(28.7)%	31.1%	(8.4)%
Of which renewals	312	307	201	340	1,160	190	223	234	232	879	308	170
YoY	19.1%	39.5%	(23.6)%	34.4%	16.2%	(39.1)%	(27.4)%	16.4%	(31.8)%	(24.2)%	62.1%	(23.8)%
Total wholesale orders (excluding IoT) ²	291	160	196	527	1,174	111	291	250	207	859	169	297
YoY	109.4%	(18.8)%	(3.0)%	10.0%	15.4%	(61.9)%	81.9%	27.6%	(60.7)%	(26.8)%	52.3%	2.1%

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

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Enterprise

OPERATIONAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY22
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2
Number of products/customers ('000 except noted)												
Voice lines	2,638	2,624	2,599	2,601	2,601	2,583	2,574	2,549	2,504	2,504	2,501	2,483
Of which traditional voice lines	1,939	1,876	1,811	1,759	1,759	1,723	1,669	1,607	1,554	1,554	1,506	1,459
Of which VoIP seats	699	748	788	842	842	860	905	942	950	950	995	1,024
Call minutes (millions)	1,668	1,633	1,497	1,555	6,353	1,385	1,488	1,441	1,337	5,651	1,254	1,181
Of which retail call minutes (millions)	827	803	779	799	3,208	676	787	769	714	2,946	703	677
Of which wholesale call minutes (millions)	841	830	718	756	3,145	709	701	672	623	2,705	551	504
External broadband lines	1,521	1,523	1,510	1,465	1,465	1,451	1,433	1,423	1,400	1,400	1,398	1,386
Of which retail broadband lines	756	749	741	738	738	735	737	733	729	729	729	730
Of which wholesale broadband lines	765	774	769	727	727	716	696	690	671	671	669	656
WAN and Ethernet	134.8	137.2	138.2	138.5	138.5	137.7	136.9	136.4	137.9	137.9	138.2	135.7
Of which wholesale Ethernet circuits	51.2	52.0	52.7	53.0	53.0	52.5	51.9	51.6	51.4	51.4	51.8	52.3
Of which WAN circuits ³	83.6	85.2	85.5	85.5	85.5	85.2	85.0	84.8	86.5	86.5	86.4	83.4
Mobile customers ⁴	3.623	3.619	3.673	3.733	3.733	3,803	3,807	3.863	3.886	3.886	3,884	3,900
MVNO customers	3,701	3,730	3,847	3,882	3,882	3,919	3,988	4,079	4,114	4,114	3,399	3,167
			· ·								· ·	
Fibre share of broadband base												
Superfast	47.0%	48.3%	49.1%	49.6%	49.6%	48.8%	50.3%	51.4%	52.1%	52.1%	53.0%	54.0%
Ultrafast	0.4%	0.5%	0.6%	0.8%	0.8%	0.9%	1.1%	1.4%	1.5%	1.5%	1.9%	2.4%
FINIANOIAL		EVOO		FVOO	EVOC		FVO1		EVO1	EVO1		EVOO
FINANCIAL £m unless otherwise stated		FY20 H1		FY20 H2	FY20		FY21 H1		FY21 H2	FY21		FY22 H1
Em unless otherwise stated		пі		ПZ	Full year		пі		H2	Full year		н
Revenue		2,987		2,965	5,952		2,710		2,739	5,449		2,572
YoY		(5.6)%		(4.7)%	(5.1)%		(9.3)%		(7.6)%	(8.5)%		(5.1)%
EBITDA		955		980	1,935		833		871	1,704		852
YoY		(3.9)%		(3.4)%	(3.6)%		(12.8)%		(11.1)%	(11.9)%		2.3%
Margin		32.0%		33.1%	32.5%		30.7%		31.8%	31.3%		33.1%
Operating profit		603		620	1,223		466		498	964		496
YoY		-		-	-		(22.7)%		(19.7)%	(21.2)%		6.4%
Reported capex		229		267	496		229		263	492		254
YoY		(5.4)%		(10.7)%	(8.3)%		0.0%		(1.5)%	(0.8)%		10.9%
Normalised free cash flow		622		741	1,363	·	474		878	1,352		327
YoY		11.9%		(5.7)%	1.6%		(23.8)%		18.5%	(0.8)%		(31.0)%

 $^{^{1}}$ In Q2 FY22, £5m of Q1 FY22 Managed Services revenue was reclassified to Q1 FY22 Fixed Other revenue

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

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 $^{^2}$ In Q2 FY22, Q1 FY22 Total wholesale orders (excluding IoT) were revised up by £27m to £169m to reflect previously excluded renewal orders

³ In Q2 FY22 c.3k WAN circuits were transferred from Enterprise to Global

 $^{^{\}rm 4}$ In Q2 FY21 c.20k mobile customers were transferred from Enterprise to Global

Global

FINANCIAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY22
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2
					, , , , ,				-	, , ,		
Revenue by industry segmentation												
Banking and Financial Services	307	319	315	322	1,263	325	308	288	315	1,236	268	263
YoY	(0.6)%	(3.9)%	(5.7)%	(0.9)%	(2.8)%	5.9%	(3.4)%	(8.6)%	(2.2)%	(2.1)%	(17.5)%	(14.6)%
Resources, Manufacturing and Logistics	317	337	330	303	1,287	288	284	276	254	1,102	223	241
YoY	(2.5)%	0.6%	(5.7)%	(7.6)%	(3.8)%	(9.1)%	(15.7)%	(16.4)%	(16.2)%	(14.4)%	(22.6)%	(15.1)%
Technology, Life Sciences and Business Services	314	302	287	305	1,208	269	244	267	276	1,056	236	319
YoY	(4.0)%	(9.9)%	(13.0)%	(15.7)%	(10.8)%	(14.3)%	(19.2)%	(7.0)%	(9.5)%	(12.6)%	(12.3)%	30.7%
Regional Enterprise	147	153	152	151	603	108	90	76	63	337	58	46
YoY	(21.0)%	(16.4)%	(19.1)%	(18.8)%	(18.8)%	(26.5)%	(41.2)%	(50.0)%	(58.3)%	(44.1)%	(46.3)%	(48.9)%
Total	1,085	1,111	1,084	1,081	4,361	990	926	907	908	3,731	785	869
YoY	(5.4)%	(6.2)%	(9.8)%	(10.0)%	(7.9)%	(8.8)%	(16.7)%	(16.3)%	(16.0)%	(14.4)%	(20.7)%	(6.2)%
		•	•	-	-	•	•	•	-	-	•	•
Revenue by product group												
Growth	225	221	226	271	943	228	204	241	274	947	205	228
YoY	14.2%	9.4%	(10.0)%	6.3%	4.2%	1.3%	(7.7)%	6.6%	1.1%	0.4%	(10.1)%	11.8%
Mature	657	686	659	616	2,618	575	560	514	510	2,159	442	530
YoY	(1.4)%	(3.5)%	(6.4)%	(12.7)%	(6.1)%	(12.5)%	(18.4)%	(22.0)%	(17.2)%	(17.5)%	(23.1)%	(5.4)%
Legacy	203	204	199	194	800	187	162	152	124	625	138	111
YoY	(28.5)%	(25.0)%	(19.4)%	(19.2)%	(23.3)%	(7.9)%	(20.6)%	(23.6)%	(36.1)%	(21.9)%	(26.2)%	(31.5)%
	-						•				•	
EBITDA	140	164	155	175	634	141	148	151	156	596	102	105
YoY	17.6%	20.6%	(10.4)%	(0.6)%	5.0%	0.7%	(9.8)%	(2.6)%	(10.9)%	(6.0)%	(27.7)%	(29.1)%
Margin	12.9%	14.8%	14.3%	16.2%	14.5%	14.2%	16.0%	16.6%	17.2%	16.0%	13.0%	12.1%
							•				•	
Orders	506	1,327	1,187	1,317	4,337	793	760	1,198	915	3,666	556	981
YoY	(19.4)%	66.5%	37.1%	32.4%	32.0%	56.7%	(42.7)%	0.9%	(30.5)%	(15.5)%	(29.9)%	29.1%
							•				•	
FINANCIAL		FY20		FY20	FY20		FY21		FY21	FY21		FY22
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1
					<u> </u>							
Revenue		2,196		2,165	4,361		1,916		1,815	3,731		1,654
YoY		(5.8)%		(9.9)%	(7.9)%		(12.8)%		(16.2)%	(14.4)%		(13.7)%
EBITDA		304		330	634		289		307	596		207
YoY		19.2%		(5.4)%	5.0%		(4.9)%		(7.0)%	(6.0)%		(28.4)%
Margin		13.8%		15.2%	14.5%		15.1%		16.9%	16.0%		12.5%
Operating profit		57		98	155		94		97	191		22
YoY		-		-	-		64.9%		(1.0)%	23.2%		(76.6)%
Reported capex		96		127	223		81		107	188		86
YoY		(3.0)%		(13.0)%	(9.0)%		(15.6)%		(15.7)%	(15.7)%		6.2%
Normalised free cash flow		40		215	255		57		130	187		(63)
YoY		154.1%		(30.4)%	8.5%		42.5%		(39.5)%	(26.7)%		(210.5)%

Openreach

FINANCIAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY22
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2
Revenue	1											
Wholesale Line Rental (WLR)	435	421	416	414	1,686	412	406	400	394	1,612	387	390
YoY	(2.2)%	(7.5)%	(7.3)%	(6.3)%	(5.9)%	(5.3)%	(3.6)%	(3.8)%	(4.8)%	(4.4)%	(6.1)%	(3.9)%
Local Loop Unbundling (LLU)	284	283	281	273	1,121	264	257	255	256	1,032	252	251
YoY	4.8%	1.1%	(1.4)%	(4.5)%	(0.1)%	(7.0)%	(9.2)%	(9.3)%	(6.2)%	(7.9)%	(4.5)%	(2.3)%
Single Order Transitional Access Product (SOTAP)	0	0	0	0	0	0	0	0	0	0	0	0
YoY	_	-	-			-	-	-	-		-	_
Superfast	254	262	268	284	1,068	298	300	312	320	1,230	329	329
YoY	0.0%	(4.4)%	11.7%	15.0%	5.2%	17.3%	14.5%	16.4%	12.7%	15.2%	10.4%	9.7%
Of which FTTC generic ethernet access (GEA)	254	261	266	276	1,057	285	284	287	288	1,144	295	292
YoY	0.0%	(4.7)%	10.8%	11.7%	4.1%	12.2%	8.8%	7.9%	4.3%	8.2%	3.5%	2.8%
Of which FTTC single order generic ethernet access (SOGEA)	0	1	2	8	11	13	16	25	33	87	34	37
YoY	-	-	-	-	-	-	1500.0%	1150.0%	312.5%	690.9%	161.5%	131.3%
Ultrafast	19	21	31	27	98	33	36	42	48	159	59	75
YoY	111.1%	75.0%	82.4%	50.0%	75.0%	73.7%	71.4%	35.5%	77.8%	62.2%	78.8%	108.3%
Of which Gfast generic ethernet access (GEA)	2	2	3	3	10	3	3	5	5	16	6	7
YoY	-	-	-	-	-	50.0%	50.0%	66.7%	66.7%	60.0%	100.0%	133.3%
Of which Gfast single order generic ethernet access (SOGfast)	0	0	0	0	0	1	2	2	3	8	3	4
YoY	-	-	-	-	-	-	-	-			200.0%	100.0%
Of which Fibre to the Premises (FTTP)	17	19	28	24	88	29	31	35	40	135	50	64
YoY	88.9%	58.3%	75.0%	41.2%	63.0%	70.6%	63.2%	25.0%	66.7%	53.4%	72.4%	106.5%
Ethernet	192	200	204	212	808	219	225	228	234	906	243	240
YoY	5.5%	7.5%	9.1%	16.5%	9.6%	14.1%	12.5%	11.8%	10.4%	12.1%	11.0%	6.7%
Other	84	81	81	85	331	60	75	76	94	305	77	75
Total	1,268	1,268	1,281	1,295	5,112	1,286	1,299	1,313	1,346	5,244	1,347	1,360
YoY	1.0%	(1.9)%	2.0%	1.9%	0.7%	1.4%	2.4%	2.5%	3.9%	2.6%	4.7%	4.7%
Of which Internal	688	684	689	692	2,753	689	690	687	691	2,757	693	709
YoY	(5.4)%	(7.1)%	(2.4)%	(2.0)%	(4.2)%	0.1%	0.9%	(0.3)%	(0.1)%	0.1%	0.6%	2.8%
			559								ı	
EBITDA	717	700	722	719	2,858	729	724	758	726	2,937	773	788
YoY	0.0%	(8.0)%	(1.2)%	(0.8)%	(2.6)%	1.7%	3.4%	5.0%	1.0%	2.8%	6.0%	8.8%
Margin	56.5%	55.2%	56.4%	55.5%	55.9%	56.7%	55.7%	57.7%	53.9%	56.0%	57.4%	57.9%
-			-								·	
OPERATIONAL	FY20	FY20	FY20	FY20	FY20	FY21	FY21	FY21	FY21	FY21	FY22	FY22
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2
				-	,	-					*	
Network deployment ('000 premises passed)	1											
Superfast ¹	27,600	27,695	28,330	28,422	28,422	28,512	28,584	28,653	28,731	28,731	28,801	28,873
			20,330			20,312	20,304			_	20,001	20,0/3
Illtrafact Cfact			2 725			2 021	2 021				0.001	2 021
	2,166	2,417	2,725	2,814	2,814	2,831	2,831	2,831	2,831	2,831	2,831	2,831
			2,725 2,156			2,831 2,979	2,831 3,500	2,831 4,050	2,831 4,610	2,831 4,610	2,831 5,165	
Ultrafast Gfast Ultrafast FTIP	2,166	2,417		2,814	2,814							
Ultrafast FTTP Network usage ('000 premises connected)	2,166 1,514	2,417 1,810	2,156	2,814 2,575	2,814 2,575	2,979	3,500	4,050	4,610	4,610	5,165	5,780
Ultrafast FTTP Network usage ('000 premises connected) Total physical lines	2,166 1,514 24,977	2,417 1,810 24,973	2,156	2,814 2,575 24,969	2,814 2,575 24,969	2,979 24,896	3,500 24,927	4,050 24,914	4,610 24,881	4,610 24,881	5,165 24,722	5,780 24,587
Ultrafast FTTP Network usage ('000 premises connected') Total physical lines Of which WLR	2,166 1,514 24,977 15,089	2,417 1,810 24,973 15,033	2,156 24,988 14,927	2,814 2,575 24,969 14,807	2,814 2,575 24,969 14,807	2,979 24,896 14,781	3,500 24,927 14,704	24,914 14,504	24,881 14,324	24,881 14,324	24,722 14,029	5,780 24,587 13,608
Network usage ('000 premises connected) Total physical lines Of which WLR Of which LLU	2,166 1,514 24,977 15,089 9,531	2,417 1,810 24,973 15,033 9,518	2,156 24,988 14,927 9,511	2,814 2,575 24,969 14,807 9,428	2,814 2,575 24,969 14,807 9,428	2,979 24,896 14,781 9,281	24,927 14,704 9,125	24,914 14,504 8,943	24,881 14,324 8,857	24,881 14,324 8,857	24,722 14,029 8,761	24,587 13,608 8,645
Network usage (1000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGfast)	2,166 1,514 24,977 15,089 9,531 5	2,417 1,810 24,973 15,033 9,518 18	2,156 24,988 14,927 9,511 85	2,814 2,575 24,969 14,807 9,428 210	2,814 2,575 24,969 14,807 9,428 210	2,979 24,896 14,781 9,281 280	24,927 14,704 9,125 443	24,914 14,504 8,943 677	24,881 14,324 8,857 795	24,881 14,324 8,857 795	24,722 14,029 8,761 846	24,587 13,608 8,645 1,070
Network usage ("000 premises connected) Total physical lines Of which WLR Of which LLU Of which LUU Of which single order (SOTAP, SOGEA, SOGfast) Of which FTIP	2,166 1,514 24,977 15,089 9,531 5 352	2,417 1,810 24,973 15,033 9,518 18 404	2,156 24,988 14,927 9,511 85 465	24,969 14,807 9,428 210 524	2,814 2,575 24,969 14,807 9,428 210 524	2,979 24,896 14,781 9,281 280 554	3,500 24,927 14,704 9,125 443 655	24,914 14,504 8,943 677 790	24,881 14,324 8,857 795 905	24,881 14,324 8,857 795 905	24,722 14,029 8,761 846 1,086	24,587 13,608 8,645 1,070 1,264
Witrafast FTTP Network usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGfast) Of which FTTP Total broadband connections	2,166 1,514 24,977 15,089 9,531 5 352 21,126	2,417 1,810 24,973 15,033 9,518 18 404 21,186	2,156 24,988 14,927 9,511 85 465 21,262	24,969 14,807 9,428 210 524 21,328	2,814 2,575 24,969 14,807 9,428 210 524 21,328	2,979 24,896 14,781 9,281 280 554 21,340	3,500 24,927 14,704 9,125 443 655 21,397	24,914 14,504 8,943 677 790 21,468	24,881 14,324 8,857 795 905 21,511	24,881 14,324 8,857 795 905 21,511	24,722 14,029 8,761 846 1,086 21,551	24,587 13,608 8,645 1,070 1,264 21,580
Weltwork usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGfast) Of which FITP Total broadband connections Of which non-fibre	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403	2,417 1,810 24,973 15,033 9,518 18 404 21,186 7,859	24,988 14,927 9,511 85 465 21,262 7,334	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704	24,896 14,781 9,281 280 554 21,340 6,240	3,500 24,927 14,704 9,125 443 655 21,397 5,687	4,050 24,914 14,504 8,943 677 790 21,468 5,232	24,881 14,324 8,857 795 905 21,511 4,671	24,881 14,324 8,857 795 905 21,511 4,671	24,722 14,029 8,761 846 1,086 21,551 4,358	24,587 13,608 8,645 1,070 1,264 21,580 3,991
Network usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGfast) Of which FITP Total broadband connections Of which non-fibre Of which FITC	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335	2,417 1,810 24,973 15,033 9,518 18 404 21,186 7,859 12,872	24,988 14,927 9,511 85 465 21,262 7,334 13,393	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013	24,896 14,781 9,281 280 554 21,340 6,240 14,448	3,500 24,927 14,704 9,125 443 655 21,397 5,687 14,917	4,050 24,914 14,504 8,943 677 790 21,468 5,232 15,269	24,881 14,324 8,857 795 905 21,511 4,671 15,744	24,881 14,324 8,857 795 905 21,511 4,671 15,744	24,722 14,029 8,761 846 1,086 21,551 4,358 15,873	24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,058
Network usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGfast) Of which FTIP Total broadband connections Of which non-fibre Of which FTIC Of which FTIC Of which GEA	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335 12,330	2,417 1,810 24,973 15,033 9,518 18 404 21,186 7,859 12,872 12,854	24,988 14,927 9,511 85 465 21,262 7,334 13,393 13,310	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810	24,896 14,781 9,281 280 554 21,340 6,240	3,500 24,927 14,704 9,125 443 655 21,397 5,687	4,050 24,914 14,504 8,943 677 790 21,468 5,232 15,269 14,633	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996	24,881 14,324 8,857 795 905 21,511 4,671	24,722 14,029 8,761 846 1,086 21,551 4,358 15,873 15,084	24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,058 15,050
Wetwork usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which FITP Total broadband connections Of which FITC Of which FITC Of which FITC Of which FITC Of which Acade A	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335 12,330 5	24,973 1,810 24,973 15,033 9,518 404 21,186 7,859 12,872 12,872 12,874 18	24,988 14,927 9,511 85 465 21,262 7,334 13,393 13,310 83	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203	24,896 14,781 9,281 280 554 21,340 6,240 14,448 14,179 269	3,500 24,927 14,704 9,125 443 655 21,397 5,687 14,917 14,500 417	4,050 24,914 14,504 8,943 677 790 21,468 5,232 15,269 14,633 636	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	5,165 24,722 14,029 8,761 846 1,086 21,551 4,358 15,873 15,084 789	5,780 24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,058 15,050 1,008
Wetwork usage ('000 premises connected) Total physical lines Of which WLR Of which Single order (SOTAP, SOGEA, SOGfast) Of which FITIP Total broadband connections Of which FITIC Of which FITC Of which FITC Of which GEA Of which GEA	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335 12,330 5 36	24,973 15,033 9,518 404 21,186 7,859 12,872 12,854 18	24,988 14,927 9,511 85 465 21,262 7,334 13,393 13,310 83	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203 87	2,979 24,896 14,781 9,281 280 554 21,340 6,240 14,448 14,179 98	3,500 24,927 14,704 9,125 443 655 21,397 5,687 14,917 14,500 417 138	24,914 14,504 8,943 677 790 21,468 5,232 15,269 14,633 636 177	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	24,722 14,029 8,761 846 1,086 21,551 4,358 15,873 15,084 789	24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,058 15,050 1,008
Network usage ('000 premises connected) Total physical lines Of which WLR Of which LLU Of which single order (SOTAP, SOGEA, SOGFast) Of which FITP Total broadband connections Of which FITC Of which FITC Of which SOGEA Of which SOGEA Of which Gost Of which GFast	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335 12,335 5 5 36	2.417 1.810 24,973 15,033 9,518 18 404 21,186 7.859 12,872 12,872 12,854 18 51	24,988 14,927 9,511 85 465 21,262 7,334 13,393 13,310 83 70 68	2,814 2,575 24,969 14,807 9,428 210 524 6,704 14,013 13,810 203 87 80	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203 87 80	2,979 24,896 14,781 9,281 280 554 21,340 6,240 14,448 14,179 269 98 87	24,927 14,704 9,125 443 655 21,397 5,687 14,917 14,500 417	24,914 14,504 8,943 677 790 21,468 5,232 15,269 14,633 177 136	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,966 748 192	4,610 24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 192 146	24,722 14,029 8,761 846 1,086 21,551 4,358 15,873 15,087 234 177	24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,038 15,050 1,008 267 204
Wetwork usage ('000 premises connected) Total physical lines Of which WLR Of which ELLU Of which single order (SOTAP, SOGEA, SOGfast) Of which FITP Total broadband connections Of which FITC Of which FITC Of which FITC Of which GEA Of which GEA	2,166 1,514 24,977 15,089 9,531 5 352 21,126 8,403 12,335 12,330 5 36	24,973 15,033 9,518 404 21,186 7,859 12,872 12,854 18	24,988 14,927 9,511 85 465 21,262 7,334 13,393 13,310 83	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203	2,814 2,575 24,969 14,807 9,428 210 524 21,328 6,704 14,013 13,810 203 87	2,979 24,896 14,781 9,281 280 554 21,340 6,240 14,448 14,179 98	3,500 24,927 14,704 9,125 443 655 21,397 5,687 14,917 14,500 417 138	24,914 14,504 8,943 677 790 21,468 5,232 15,269 14,633 636 177	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	24,881 14,324 8,857 795 905 21,511 4,671 15,744 14,996 748	24,722 14,029 8,761 846 1,086 21,551 4,358 15,873 15,084 789	24,587 13,608 8,645 1,070 1,264 21,580 3,991 16,058 15,050 1,008

 $^{^{\}rm 1}$ Q3 FY20 includes a refreshed premises database, uplifting the total number of premises passed by 553k

Please see the Glossary pages for relevant definitions

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Openreach

FINANCIAL	FY20		FY20		FY21	FY21	FY22
£m unless otherwise stated	H1	H2	Full year	H1	H2	Full year	H1
Revenue	2,536	2,576	5,112	2,585	2,659	5,244	2,707
YoY	(0.5)%	1.9%	0.7%	1.9%	3.2%	2.6%	4.7%
EBITDA	1,417	1,441	2,858	1,453	1,484	2,937	1,561
YoY	(4.1)%	(1.0)%	(2.6)%	2.5%	3.0%	2.8%	7.4%
Margin	55.9%	55.9%	55.9%	56.2%	55.8%	56.0%	57.7%
Operating profit	579	567	1,146	621	609	1,230	669
YoY	-	-	-	7.3%	7.4%	7.3%	7.7%
Reported capex	1,015	1,093	2,108	1,072	1,177	2,249	1,094
YoY	(3.8)%	6.5%	1.3%	5.6%	7.7%	6.7%	2.1%
Normalised free cash flow	197	473	670	20	466	486	8
YoY	(56.0)%	(15.2)%	(33.4)%	(89.8)%	(1.5)%	(27.5)%	(60.0)%
		•	•	•	•		
Reported capital expenditure							
WLR, LLU, FTTC & Gfast (including single order variants)	404	346	750	268	291	559	225
YoY	-	-	-	(33.7)%	(15.9)%	(25.5)%	(16.0)%
FTTP	308	411	719	502	581	1,083	589
YoY	-	-	-	63.0%	41.4%	50.6%	17.3%
Ethernet	173	181	354	157	159	316	155
YoY	-	-	-	(9.2)%	(12.2)%	(10.7)%	(1.3)%
Other	130	155	285	145	146	291	125
YoY	-	-	-	11.5%	(5.8)%	2.1%	(13.8)%
Total	1,015	1,093	2,108	1,072	1,177	2,249	1,094
YoY	(3.8)%	6.5%	1.3%	5.6%	7.7%	6.7%	2.1%

Please see the Glossary pages for relevant definitions

Openreach page 2 of 2

GROUP: COSTS

Operating costs	
Direct labour costs	Total gross costs associated with wages and salaries, social security costs, pension costs, employee profit share and share based payments.
Indirect labour costs	Labour costs that relate to agency and subcontracted employees.
Leaver costs	Also called Termination benefits'. Costs payable when, in the normal course of business, employment is terminated before an employee's normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits when it is demonstrably committed to the affected employees leaving the Group. Leavers costs related to a major restructuring programme are treated as a specific item (defined below).
Capitalised labour	Labour costs associated with the construction, modification, or installation of capital expenditure programmes (defined below).
Product costs and sales commissions	Costs incurred in the creation of products, including the purchase of equipment and services for resale, and commission paid to third parties for selling the Group's products and services.
Payments to telecommunications operators	Costs typically including payments to other communications providers (CPs) when terminating voice traffic on their networks to carry a call to the customer receiving the call. Also called 'payments to other licensed operators' (POLOs).
TV programme rights charges	The cost of TV programme rights, mainly relating to sport (particularly football) broadcast rights.
Provision and Installation	Costs incurred in providing the products and network services to customers. Includes the cost of installation, equipment stock level changes and valuation adjustments, and equipment consumed by the Group for its own use.
Marketing & sales	Costs incurred for publicising and presenting products and services to customers, and to secure potential orders for products and services.
Other operating costs	Costs not included in any other category, such as those relating to travel and subsistence, transport, consultancy and bad debts.
Other operating income	Income that the Group generates from activities outside the provision of communication services and equipment sales. Includes income from repayment works, profits and losses on the disposals of businesses, property, plant and equipment.
Specific items	Costs separately disclosed to improve the relevance of other costs to understanding the Group's financial performance. Specific items are identified by virtue of their size, nature or incidence with management considering quantitative as well as qualitative factors such as the frequency or predictability of occurrence. Examples include acquisitions/disposals of businesses and investments, regulatory settlements, historical insurance or litigation claims, business restructuring programmes, asset impairment charges, property rationalisation programmes, net interest on pensions and the settlement of multiple tax years.

Reported capital expenditure	
Of which capacity/network	Investment in our integrated network to improve the coverage and reliability of our superfast broadband network, increase the deployment of ultrafast broadband, enhance and expand our mobile network, and deliver a truly integrated network that supports converged products/services. Includes Broadband Delivery UK (BDUK) grant funding deferrals.
Of which customer driven	Investment that directly generates revenue from continued development of customer contract-specific infrastructure for our UK and global clients, deployment of Ethernet and broadband connections for homes and businesses, including reduction of the existing workstacks.
Of which systems/IT	Investments in systems and information technology to develop differentiated customer experiences, new products and services, or transformation initiatives to drive cost savings.
Of which non-network Infrastructure	Investment that covers, for example, investment in our property estate, power and cooling investments to drive energy sovings, specialist vehicle replacement.

Roles	
FUII-TIME EQUIVAIENT	The number of full time equivalent (FTE) roles at the end of the period, directly employed by the company rather than by agencies or subcontractors.

UNITS

General terms	
YoY	An abbreviation of 'year on year' i.e. the change compared to the equivalent period in the previous year.

Financial	
Internal revenue	Intra-group revenue generated from the sale of regulated products and services, based on market price. Intra-group revenue from the sale of other products and services is agreed between the relevant customer-facing units (CFUs) and therefore CFU profitability may be impacted by transfer pricing levels.
Reported capex	Capital expenditure recorded in accounts but for which cash has not necessarily yet been paid.
Normalised free cash flow	The net increase in cash and cash equivalents less: cash flows from financing activities (except net interest paid); the acquisition/disposal of group undertakings and the net sale of short-term investments, and excluding the cash impact of specific items; purchases of telecommunications licences; and the cash tax benefit of pension deficit payments. Non-tax related adjustments are made on a pre-tax basis.

CONSUMER

Revenue	
Fixed	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport subscriptions.
Of which broadband	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport subscriptions, but excludes revenue earned from customers only taking fixed voice product.
Mobile	Earned from products/services delivered using only mobile network connectivity, including data connectivity, incoming and outgoing calls and roaming by customers of overseas networks.
Of which postpaid mobile	Earned from customers paying monthly subscriptions for mobile network connectivity.
Equipment	Earned from mobile and fixed equipment sales, such as mobile handsets or TV set top boxes.
Other	Earned from advertising, commercial and wholesale BT Sport customers, and Wi-fi services.
Of which internal	Mainly BT Wi-fi revenue from services sold by Global on certain contracts, and services and applications sold by Plusnet to Global.

Operational	1
Broadband average revenue per customer	Broadband revenue (defined above) during the period divided by the average number of broadband customers during the period, and presented as a monthly amount.
Fixed average revenue per customer	Fixed revenue (defined above) during the period divided by the average number of line rental customers during the period, and presented as a monthly amount.
Postpaid mobile average revenue per customer	Postpaid mobile revenue (defined above) during the period divided by the average number of postpaid mobile customers during the period, and presented as a monthly amount.
Prepaid mobile average revenue per customer	Prepaid mobile revenue (not disclosed but earned from customers pre-paying for mobile connectivity) during the period divided by the average number of prepaid mobile customers during the period, and presented as a monthly amount. Prepaid customers at any point in time are counted as those which have used their connection during the preceding 30 days.
Fixed monthly churn	Number of line rental customers who disconnect from the network, voluntarily or involuntarily, during the period – excluding those who join another BT group brand, divided by the average number of line rental customers during the period, presented as a monthly figure.
Broadband monthly churn	Number of fixed broadband customers who disconnect from the network, voluntarily or involuntarily, during the period – excluding those who join another BT group brand, divided by the average number of broadband customers during the period, presented as a monthly figure.
Postpaid mobile monthly churn	Number of postpaid mobile customers who disconnect from the network, voluntarily or involuntarily (excluding money-back return, fraudulent connections and inter-brand migrations) during the period, divided by the average number of postpaid customers during the period, presented as a monthly figure.
Superfast fibre share of broadband base	The proportion of broadband lines purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to customers by Consumer purchasing an FTTC/FTTP wholesale product from Chapterach
Ultrafast fibre share of broadband base	The proportion of broadband lines purchasing a ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to customers by Consumer purchasing a Gfast/FTTP wholesale product from Openreach.
FTTP connections	The number of customers taking a fibre-to-the-premises broadband plan.
5G ready connections	The number of EE customers receiving or capable of receiving 5G network connection from a 5G enabled SIM.
Fixed and mobile convergence	Total households served by Consumer which have both a BT Group (any brand) fixed broadband and PAYM mobile connection present divided by total number of Consumer households (i.e. taking at least PAYM or fixed line rental).
Revenue Generating Units per address	Number of chargeable products, including BT Sport only customers, per separate address measured across the BT, EE and Plusnet brands, aggregated to give a total for the Consumer CFU.

ENTERPRISE

Revenue	
Fixed	Earned from products/services across our brands that use only fixed network connectivity.
Of which voice	Earned from products/services that provide our customers with voice connectivity.
Of which broadband	Earned from products/services that provide our customers with broadband internet connectivity.
Of which WAN and Ethernet	Earned from products/services that provide our customers Wide Area Network (WAN) connectivity i.e. network connections linking a number of sites, including BT Net sales, and Ethernet connectivity, i.e. a dedicated high bandwidth connection.
Mobile	Earned from products/services across our brands that use only our mobile network connectivity.
Of which retail mobile	Earned from products/services sold to retail customers for mobile network connectivity.
Of which wholesale mobile	Earned from products/services predominantly sold to Mobile Virtual Network Operators (MVNOs) for mobile network connectivity which they use to provide products/services to their end customers. Includes mobile data analytics, and M2M (i.e. Io1).
Managed services	Earned from bespoke contracts that is not directly apportioned to either fixed or mobile connectivity, including that from the Emergency Services Network (ESN).
Republic of Ireland	All revenue of any type earned from customers in the Republic of Ireland, received in euros but reported in sterling.
Other	Any revenue not included within any of the above categories, e.g. revenue from converged products/services such as BT One Phone, and revenue previously reported under Ventures including Redcare, Phone Book, and Payphones, and previously included Tikit (sold in Q4 19/20) and Fleet (sold in Q2 19/20)
Of which Internal	Contains internal charges to other parts of BT. Mainly revenue arising from Consumer for mobile Ethernet access and BT Technology unit for transmission planning services, but may include other internal revenue.

Revenue by channel	
Retail (ex Rol)	Revenue from corporations and small/medium enterprises (SMEs) that are UK focused, including from the Public Sector, from products under the BT and EE brands, including, but not exclusively, calls, lines, broadband, mobile, ICT, and managed network services.
Wholesale	Revenue from Wholesale products/services, sold to communications providers (CPs) which use them to provide products/services to their end customers.

Orders	
Total retail orders	Retail orders of products and services sold in the period to the unit's customers in Great Britain, Northern Ireland, and the Republic of Ireland, including all one-off charges and all recurring charges expected over the term of the contract. Orders are recorded on a sales order value (SOV) basis, i.e. the total amount of revenue expected from the contact over its life.
Of which new business	The amount of revenue expected to be earned over the life of a contract for new business contracts signed in the period e.g. a new 5-year contract worth $£10m$ a year equates to a SOV of $£50m$.
Of which renewals	The amount of revenue expected to be earned over the life of a contract recorded on the renewal or extension of an existing contract with a current customer in the period.
Total wholesale orders (excluding IoT)	Wholesale orders in the period, sold to communications providers (CPs), for all business types including new business, growth, renewals and extensions. Where a renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental contract value (ICV) increase is included. This includes all one-off charges, plus all recurring charges for the term of the contract. Wholesale orders only relate to orders that have been contracted for future periods.

Operational	
Voice lines	The total number of revenue-generating voice connections on our fixed network, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which traditional voice lines	The total number of revenue-generating voice connections on our fixed network that use legacy analogue technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which VoIP seats	The total number of revenue-generating voice connections on our fixed network that use Voice over Internet Protocol (VoIP) technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Call minutes (millions)	The number of calling minutes used during the period by all external customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which retail call minutes (millions)	The number of calling minutes used during the period by external retail customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which wholesale call minutes (millions)	The number of calling minutes used during the period by external wholesale customers (communications providers (CPs)) using the Wholesale Calls product. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
External broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external customers on our fixed network. The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which retail broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external retail customers on our fixed network. The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which wholesale broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external wholesale customers (communications providers (CPs)) on our fixed networks. The revenue earned by these connections is included within 'Fixed – Broadband' revenue.
WAN and Ethernet	The closing base of data circuits excluding broadband lines sold to all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Of which wholesale Ethernet circuits	The closing base of Ethernet circuits sold to external wholesale customers (communications providers (CPs)) that are not Mobile Network Operators (MNOs). The revenue earned by these connections is included within 'Fixed of which WAN and Ethernet' revenue.
Of which WAN circuits	The closing base of active circuit connections on Wide Area Networks (WAN), including BT Net products, across all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Mobile customers	The total number of revenue-generating connections on our mobile network, across external retail customers and all our brands, measured at the end of the period. The revenue generated by these connections is mainly included within 'Mobile - Retail mobile' revenue, with the remainder generated from BT One Phone reported in Other.
MVNO customers	The closing base of subscribers (reported a quarter in arrears) on our mobile network through mobile virtual network operators (MVNO) purchasing access from Enterprise. The revenue generated by these connections is included within 'Mobile - Wholesale mobile' revenue.
Superfast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to external customers by Enterprise purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing an ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to external customers by Enterprise purchasing a Gfast/FTTP wholesale product from Openreach.

GLOBAL

Revenue by industry segmentation	
	Revenue from customers in the following industries: UK and International retail banking; insurance, wealth management and financial services; and wholesale banking and payments. Includes Radianz and Unified Trading products.
	Revenue from customers in the following industries: manufacturing; retail and consumer goods; natural resources and utilities; and transport, logistics and automotive.
Services	Revenue from customers in the following industries: healthcare and life services; media and technology; business services and international government; systems integration; telecommunications including our Global Wholesale Voice business; and Public Sector.
Regional Enterprise	Revenue from regional enterprise customers outside the UK.

Revenue by product group	
Growth	Revenue from recently launched technologies and high growth strategic products, including: Security; Cloud-based solutions; and software-defined capabilities.
Mature	Revenue from products which use well-established technologies, for which new alternatives are starting to emerge, including: MPLS services; and on-premise IP voice.
Legacy	Revenue from products that are approaching end-of-life or that have been strategically deprioritised, and which do not attract new customer sales, including multiple switched telephony network (PSTM) services; and private leased lines

Orders	
Orders	Orders for all business types including new business, growth, renewals and extensions. Measured on an incremental contract value (ICV) basis, such that if a contract renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental increase is included.

OPENREACH

Fixed access network technologies	
Wholesale Line Rental (WLR)	Openreach's copper access product, predominantly used for delivering voice services.
Local Loop Unbundling (LLU)	Enables communications providers (CPs) to offer the full range of voice and broadband services.
Single Order Transitional Access Product (SOTAP)	A copper path between the end customer's premises and the CP's exchange infrastructure, enabling CPs to offer broadband and Internet Protocol (IP) voice services.
Fibre to the Cabinet (FTTC)	The supply of data services over a fibre optic cable running between the local exchange and the local street cabinet, then using existing copper coble to deliver the data to the end customer's premises. In FTIC, the device which translates the data into a signal that can be carried over copper wire, the DSLAM, sits in a local street cabinet, rather than in the local exchange. For FTIC Single Order GEA (SOGEA), voice services are also carried over the fibre optic cable between the exchange and cabinet.
Gfast	The supply of data services by building on existing FTTC infrastructure to change the way broadband signals are transmitted to achieve ultrafast bandwidths without the need to install fibre all the way to a property. For Single Order Gfast (SOGfast), voice services are also carried over the fibre optic cable between the exchange and cabinet.
Fibre to the Premises (FTTP)	The supply of data services over a fibre optic cable running between the local exchange and the end customer's premises. This technology completely replaces the need for copper cabling within the Openreach network.
Ethernet	Fibre circuits offering end users network transport solutions including point-to-point connectivity between sites, backhaul of data traffic from unbundled exchanges and mobile base stations into the CP's own network, or to build data networks across the UK.

Revenue	
Wholesale Line Rental (WLR)	Internal and external WLR connection and rental revenue.
Local Loop Unbundling (LLU)	Internal and external shared metallic path facility (SMPF) and metallic path facility (MPF) connection and rental revenue, colocation connection and rental revenue, copper port build, tie cables, and test access matrices (TAM).
Single Order Transitional Access Product (SOTAP)	Internal and external SOTAP connection and rental revenue.
Superfast	Internal and external Fibre to the Cabinet (FTTC) connection and rental revenue. This includes both FTTC GEA (Generic Ethernet Access) and FTTC Single Order GEA (SOGEA).
Ultrafast	Internal and external Fibre to the Premises (FTTP) and Gfast connection and rental revenue. This includes both Gfast GEA (Generic Ethernet Access) and Single Order Gfast GEA (SOGfast).
Ethernet	Internal and external Ethernet connection and rental revenue.
Other	Primarily revenue from service-based activity and some legacy connectivity products.
Of which internal	Primarily rental and connection revenue related to WLR, SMPF, Ethernet and fibre supplied to BT's other customer-facing units.

Operational	
Network deployment: Superfast	All premises in the UK that are able to place an order to access superfast fibre broadband speeds of >30Mbps delivered using FTTC, Gfast, or FTTP technology (subject to CP readiness).
Network deployment: Ultrafast Gfast	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >120Mbps delivered using Gfast technology (subject to CP readiness). Prior to Q1 FY20 the relevant broadband speed was >100Mbps.
Network deployment: Ultrafast FTTP	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >100Mbps delivered using FTTP technology (subject to CP readiness).
Physical lines	Internal and external bearers in the UK at the end of the reporting period for various products as defined above, with the following exceptions: Physical lines - Of which WLR' also includes WLR+SMPF lines, in addition to WLR-only lines Physical lines - Of which LLU' is MPF lines, does not include SMPF lines.
Total broadband connections	Total internal and external broadband connections in the UK at the end of the reporting period.
Of which non-fibre	Internal and external broadband connections in the UK delivered using non-fibre products (i.e. SMPF or MPF) alone at the end of the reporting period.
Of which FTTC	Internal and external broadband connections in the UK delivered using FTTC products at the end of the reporting period. For FTTC GEA, the connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
Of which Gfast	Internal and external broadband connections in the UK delivered using Gfast products at the end of the reporting period. For Gfast GEA, the connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
Of which FTTP	Internal and external broadband connections in the UK delivered using FTTP products at the end of the reporting period. The connection is only counted once because if a non-fibre component is used, it is excluded from the 'Of which non-fibre' count.
Ethernet	Total internal and external connections in the UK for Ethernet products at the end of the reporting period.

Reported capital expenditure	
WLR, LLU, FIIC & Gtast (including single order variants)	Investment in our copper-based fixed access network to improve the coverage and reliability of our network, and to connect homes and businesses to our network. Includes investment in passive infrastructure, for example in duct and pole networks, built primarily to support our copper-based network.
FTTP	Investment in our FTTP network to improve the coverage of our ultrafast, ultra-reliable FTTP broadband network, and connect homes and businesses to our network. Includes investment in passive infrastructure, for example in duct and pole networks, built primarily to support our FTTP network.
	Investment in our Ethernet fixed access network, primarily customer-driven deployment. Includes investment in passive infrastructure, for example in duct and pole networks, built primarily to support our Ethernet network.
	Investment that covers systems and information technology, passive infrastructure built for other network providers, maintenance of existing passive infrastructure and tools used in improving coverage and reliability of our networks.