## Key Performance Indicators (KPIs)



For the financial years ended 31 March 2018 and 31 March 2019 and 31 March 2020 (post recharge changes/Emergency Services Network transfer and post IFRS 16).

From Q1 2019/20, BT is reporting information in the format of this document as part of its quarterly financial disclosures. Results for the years ended 31 March 2018 and 31 March 2019 have therefore been prepared on a pro forma basis. These financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited or reviewed by the independent auditors.

On 1 April 2019 we adopted IFRS 16, the new accounting standard for leases. We have recognised right-of-use assets and lease liabilities for arrangements that meet the IFRS 16 lease definition. EBITDA will increase because the operating lease expense has been replaced by interest expense and depreciation. We have adopted the standard on a modified retrospective basis without restating the comparative periods.

In this document BT has presented selected pro forma financial information for the period ended 31 March 2019 only to show what the impact of IFRS 16 would have been on the 2018/19 financial year. However, history for certain financial KPIs impacted by IFRS 16, for example operating profit, cannot be calculated under BT's modified retrospective approach. These lines are shown in the pro forma template for completeness but with no historical values.

For further information about the impact of the IFRS 16, including a comparison with information previously published under the IAS 17 accounting standard, please see the IFRS 16 documents published 3 July 2019.

The reporting format and values have also been updated to reflect adjustments to refine the allocation of costs across BT's operating units; the transfer of the Emergency Services Network contract from Consumer to Enterprise; and new key performance indicators for its Global operating unit.

#### Disclaimer

All pro forma financial information contained in this document is unaudited. The pro forma results are presented to investors and analysts as an indication of trend only. The financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited by BT Group's independent auditors. BT Group does not warrant the accuracy, completeness or validity of the information, figures or calculations in this document and shall not be liable in any way for any loss or damage arising out of the use of this information, or any errors or omissions in its content.

#### Notes

Revenue categories described as 'Of which' are intended to provide greater detail about the components of larger revenue categories, but are not intended to be the sum of that category. Please see the Glossary pages at the end of this document for details about the metrics included.

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#### About BT Group

BT Group's purpose is to use the power of communications to make a better world. It is one of the world's leading providers of communications services and solutions, serving customers in 180 countries. Its principal activities include the provision of networked IT services globally; local, national and international telecommunications services to its customers for use at home, at work and on the move; broadband, TV and internet products and services; and converged fixed-mobile products and services. BT consists of four customer-facing units: Consumer, Enterprise, Global and Openreach/

For the year ended 31 March 2020, BT Group's reported revenue was £22,905m with reported profit before taxation of £2,353m.

British Telecommunications plc (BT) is a wholly-owned subsidiary of BT Group plc and encompasses virtually all businesses and assets of the BT Group. BT Group plc is listed on the London Stock Exchange.

#### BT Group plc

Registered Office: 81 Newgate Street, London, EC1A 7AJ, United Kingdom Registered in England and Wales no. 4190816 www.btplc.com

# **Group: Income statement**

INCOME STATEMENT £m unless otherwise stated	2017/18 Q1	2017/18 Q2	2017/18 Q3	2017/18 Q4	2017/18 Full year	2018/19 Q1	2018/19 Q2	2018/19 Q3	2018/19 Q4	2018/19 Full year	2019/20 Q1	2019/20 Q2	2019/20 Q3	2019/20 Q4	2019/
ziii ulless ullei wise sialea	प्रा	QZ	બુડ	Q4	roll yeur	QI	QZ	QS	Q4	roll yeur	था	QZ	QS	Q4	Full ye
Revenue	]														
Consumer	2,539	2,580	2,653	2,543	10,315	2,570	2,654	2,757	2,610	10,591	2,550	2,644	2,701	2,493	10,3
Enterprise	1,648	1,680	1,681	1,708	6,717	1,588	1,633	1,583	1,592	6,396	1,516	1,539	1,495	1,543	6,0
Global	1,246	1,265	1,265	1,243	5,019	1,147	1,185	1,202	1,201	4,735	1,085	1,111	1,084	1,081	4,3
Openreach	1,287	1,299	1,379	1,320	5,285	1,255	1,293	1,256	1,271	5,075	1,268	1,268	1,281	1,295	5,1
Other	2	4	2	2	10	1	1	2	(1)	3	1	(1)	0	1	
Eliminations	(887)	(893)	(915)	(890)	(3,585)	(845)	(858)	(818)	(820)	(3,341)	(787)	(781)	(782)	(781)	(3,13
Total Group revenue	5,835	5,935	6,065	5,926	23,761	5,716	5,908	5,982	5,853	23,459	5,633	5,780	5,779	5,632	22,8
YoY	1.0%	(2.3)%	(1.6)%	(2.7)%	(1.4)%	(2.0)%	(0.5)%	(1.4)%	(1.2)%	(1.3)%	(1.5)%	(2.2)%	(3.4)%	(3.8)%	(2.7
Tanana a	7														
EBITDA		T T		1		(00			/7.F.T	T	500	500	, oo I		
Consumer	-	-	-	-	-	620	617	646	675	2,558	588	592	620	626	2,4
Enterprise	-			-		486	517	513	516	2,032	471	497	490	507	1,9
Global	-			-		119	136	173 731	176 725	604	140 717	164 700	155 722	175 719	
Openreach	-			-		717	761			2,934					2,8
Other	-	-	-	-	-	38	27	(1)	(66)	(2)	42	12	(10)	(20)	
Total Group EBITDA <sup>1</sup>	-	-	-	-	-	1,980	2,058	2,062	2,026	8,126	1,958	1,965	1,977	2,007	7,9
YoY	-	-	-	-	-						(1.1)%	(4.5)%	(4.1)%	(0.9)%	(2.7
Margin	-	-	-	-	-	34.6%	34.8%	34.5%	34.6%	34.6%	34.8%	34.0%	34.2%	35.6%	34.
Adjusted profit before tax	1 _	_	_	_1		_	_ [	_1	_1		749	696	691	724	2,8
Reported profit before tax		-						-	-		642	691	578	442	2.3
Profit after tax		_		_		_		_			505	563	458	208	1,7
Trom difference								l l			000	000	100	200	-,
INCOME STATEMENT		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19		2019/20		2019/20	2019
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full ye
					,										
Total Group revenue¹		11,770		11,991	23,761		11,624		11,835	23,459		11,413		11,411	22,8
Operating costs before D&A and specific items															
Total Group EBITDA <sup>1</sup>		-		-	-		(7,586)		(7,747)	(15,333)		(7,490)		(7,427)	(14,9)
		-		-	-		(7,586) 4,038		(7,747) 4,088	(15,333) 8,126		(7,490) 3,923		(7,427) 3,984	
Depreciation and amortisation <sup>1</sup>		-		-	-							3,923		3,984	7,9
'				- - -								3,923		3,984 (2,175)	7,9
Depreciation and amortisation  Of which lease depreciation  Adjusted operating profit		- - - -		- - - -	- - - -							3,923		3,984	7,9 (4,2)
Of which lease depreciation  Adjusted operating profit		- - - -		-	-							3,923 (2,121) (336) 1,802		3,984 (2,175) (335) 1,809	7,9 (4,2 (6 3,0
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup>		-		- - - -								3,923 (2,121) (336) 1,802 (359)		3,984 (2,175) (335) 1,809 (398)	7,5 (4,2 (6 3,4
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest		-		-	- - - - -							3,923 (2,121) (336) 1,802		3,984 (2,175) (335) 1,809	7,5 (4,2 (6 3,6 (7
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest  Share of post tax profits/losses of assoc. & JVs <sup>1</sup>		-		-	-							3,923 (2,121) (336) 1,802 (359) (69)		3,984 (2,175) (335) 1,809 (398) (71)	7,5 (4,2 (6 3,6 (7)
Of which lease depreciation  Adjusted operating profit  Net finance expense 1 Of which lease interest Share of post tax profits/losses of assoc. & JVs 1  Adjusted profit before tax		-		-	-							3,923 (2,121) (336) 1,802 (359) (69) 2 1,445		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415	7,5 (4,2 (6 3,6 (7 (1)
Of which lease depreciation  Adjusted operating profit  Net finance expense 1 Of which lease interest Share of post tax profits/losses of assoc. & JVs 1  Adjusted profit before tax Total specific items		-		-								3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112)		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395)	7,5 (4,2 (6 3,6 (7 (1 2,8
Of which lease depreciation  Adjusted operating profit  Net finance expense 1  Of which lease interest  Share of post tax profits/losses of assoc. & JVs 1  Adjusted profit before tax		-		-								3,923 (2,121) (336) 1,802 (359) (69) 2 1,445		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415	7,5 (4,2 (6 3,4 (7 (1- 2,8 (5)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit		-										3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40)		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288)	7,5 (4,2 (6 3,4 (7) (1) 2,8 (5) (3) (1)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions		-		-								3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72)		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73)	7,5 (4,2°) (6) 3,6 (7) (1) 2,8 (5) (3) (1) 2,3
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which nep interest on pensions  Reported profit before tax		-		-								3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020	7,5 (4,2°) (6) 3,6 (7) (1) 2,8 (5) (3) (1) 2,3 (5)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items		-										3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289)		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247)	7,5 (4,2' (6') 3,6') (1') 2,8' (5') (32' (1') 2,3') (5:18.
Of which lease depreciation  Adjusted operating profit  Net finance expense¹ Of which lease interest Share of post tax profits/losses of assoc. & JVs¹  Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items		-										3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0%		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5%	7,5 (4,2 (6 3,6 (7, (1) 2,8 (5) (3) (1) 2,3 (5) 18.
Of which lease depreciation  Adjusted operating profit  Net finance expense¹ Of which lease interest Share of post tax profits/losses of assoc. & JVs¹  Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items		-										3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107) 666	7,5 (4,2 (6) 3,6 (7) (1) 2,8 (5) (5) (5) 18. (6)
Of which lease depreciation  Adjusted operating profit  Net finance expense¹ Of which lease interest Share of post tax profits/losses of assoc. & JVs¹  Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items		-										3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24 1,068		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107)	7,5 (4,2°) (6) 3,6 (1) 2,8 (5) (3) (1) 2,3 (5) 18. (1)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items Frofit after tax												3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107) 666	7,5 (4,2°) (6) 3,6 (1) 2,8 (5) (3) (1) 2,3 (5) 18. (1)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax  Adjusted basic earnings per share (pence)  Reported basic earnings per share (pence)							4,038		4,088	8,126		3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24 1,068		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107) 666	7,9 (4,2 (6 3,4 (7 (1 2,8 (5 (3 (1) 2,3 (1) 1,3
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax  Adjusted basic earnings per share (pence)												3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24 1,068		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107)	7,/ (4,2) (6 3,/ (7 (1) 2,/ (5) 18. (1,1)
Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax  Adjusted basic earnings per share (pence)  Reported basic earnings per share (pence)		4.85					4,038		4,088	8,126		3,923 (2,121) (336) 1,802 (359) (69) 2 1,445 (112) (40) (72) 1,333 (289) 20.0% 24 1,068		3,984 (2,175) (335) 1,809 (398) (71) 4 1,415 (395) (288) (73) 1,020 (247) 17.5% (107) 666	(14,91) 7,9 (4,22) (67) 3,66 (72) (14 2,8 (50) (32) (14 2,3) (53) 18.3 (53) 1,7 1,7

<sup>&</sup>lt;sup>1</sup> Adjusted, i.e. before specific items

# Group: Cash flow & net debt

CASH FLOW & NET DEBT	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019/20
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
									1						
Cash capital expenditure	(784)	(870)	(843)	(844)	(3,341)	(874)	(862)	(912)	(989)	(3,637)	(1,067)	(996)	(1,053)	(983)	(4,099)
Normalised free cash flow	556	689	702	1,026	2,973	507	467	763	703	2,440	323	281	396	1,011	2,011
Net (debt)/cash (reported) <sup>1</sup>	-	-	-	-	-	-	-	-	-	(17,098)	(17,805)	(18,347)	(18,234)	(17,969)	(17,969)
Lease liabilities <sup>1</sup>	-	-	-	-	-	-	-	-	-	(6,269)	(6,163)	(6,112)	(6,337)	(6,622)	(6,622)
Net financial (debt)/cash (excluding lease liabilities) <sup>2</sup>	-	-	-	-	-	(11,008)	(11,678)	(10,896)	(10,829)	(10,829)	(11,642)	(12,235)	(11,897)	(11,347)	(11,347)
	_	2017/10		2247/10	2017/10		0010/10		0010/10	2012/12		2012/22		0010/00	2012/2
CASH FLOW & NET DEBT		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19		2019/20		2019/20	2019/20
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full year
Total Group EBITDA <sup>3</sup>		_		.1	.1		4,038		4,088	8,126		3,923		3,984	7,907
Interest <sup>4</sup>		_		_			(228)		(280)	(508)		(354)		(352)	(706)
Tax (ex cash tax benefit of pension deficit payments)		_		_	-		(294)		(410)	(704)		(397)		(247)	(644)
Lease payments <sup>4,5</sup>					_		(363)		(371)	(734)		(311)		(340)	(651)
Change in working capital <sup>6</sup>		_		_			(497)		321	(176)		(333)		317	(16)
Change in other <sup>6</sup>					_		54		19	73		139		81	220
Cash available for investment and distribution					-		2,710		3,367	6,077		2,667		3,443	6,110
Cash capital expenditure		-		_	-		(1,736)		(1,901)	(3,637)		(2,063)		(2,036)	(4,099)
Normalised free cash flow		-		-	-		974		1,466	2,440		604		1,407	2,011
Payments/refund for the acquisition of spectrum		-		-	-		21		0	21		0		0	0
Net cash flow from specific items		-		-	-		(277)		(321)	(598)		67		(179)	(112)
Reported free cash flow		-		-	-		718		1,145	1,863		671		1,228	1,899
Equity dividends paid		-		-	-		(1,040)		(464)	(1,504)		(1,048)		(472)	(1,520)
Repurchase of ordinary share capital		-		-	-		(9)		0	(9)		(86)		0	(86)
Residual free cash flow		-		-	-		(331)		681	350		(463)		756	293
Cash tax benefit of pension deficit payments		-		-	-		84		189	273		314		120	434
Gross pension deficit payment		-		-	-		(2,012)		(12)	(2,024)		(1,261)		(13)	(1,274)
Free cash flow post pension deficit payments		-		-	-		(2,259)		858	(1,401)		(1,410)		863	(547)
Other <sup>6</sup>		=		-	-		(9)		2	(7)		4		25	29
Net change in lease liabilities <sup>7</sup>		-		-	-		-		0	-		157		(510)	(353)
Change in net (debt)/cash		-		-	-		-		-	-		(1,249)		378	(871)
Net (debt)/cash (reported) <sup>1</sup>		-		-	-		-		-	(17,098)		(18,347)		(17,969)	(17,969)
Lease liabilities <sup>1</sup>		-		-	-		-		-	(6,269)		(6,112)		(6,622)	(6,622)
Net financial (debt)/cash (excluding lease liabilities) <sup>2</sup>		-		-	-		(11,678)		(10,829)	(10,829)		(12,235)		(11,347)	(11,347)

<sup>&</sup>lt;sup>1</sup> Following the quantification of the impact on the balance sheet of IFRS 16, the 2019/20 opening balance for lease liabilities as at 1 April 2019 has been reported as the 2018/19 Full year value, these figures were revised in Q4 2019/20 to align with

<sup>2</sup> In 2018/19 the reported net financial (debt)/cash included c.£200m of finance lease liabilities in each quarter, to provide a like for like comparison to 2019/20 these have been excluded from all 2018/19 figures

<sup>&</sup>lt;sup>3</sup> Adjusted, i.e. before specific items

<sup>&</sup>lt;sup>4</sup>Restated following reclassification of lease interest to interest paid

 $<sup>^{5}</sup>$  In 2018/19 this is P&L lease payments, not cash, and any difference to cash payments is reflected in change in working capital

<sup>&</sup>lt;sup>6</sup> Restated in Q3 2019/20 to show reclassification of £70m from Change in other to Change in working capital for H1 2019/20, further restated in Q4 2019/20 following review

<sup>&</sup>lt;sup>7</sup> H1 2019/20 figures are restated to align the 2018/19 net (debt)/cash (reported) & lease liabilities figures with reported lease liabilities

# **Group: Costs**

OPERATING COSTS	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20
£m unless otherwise stated	H1	H2	Full year	H1	H2		H1	H2	
									,
Direct labour costs before leaver costs	2,690	2,658	5,348	2,664	2,701	5,365	2,638	2,674	5,312
Indirect labour costs	451	476	927	472	467	939	500	528	1,028
Leaver costs	30	20	50	8	9	17	8	7	15
Gross labour costs	3,171	3,154	6,325	3,144	3,177	6,321	3,146	3,209	6,355
Capitalised labour	(668)	(742)	(1,410)	(729)	(777)	(1,506)	(751)	(826)	(1,577)
Net labour costs	2,503	2,412	4,915	2,415	2,400	4,815	2,395	2,383	4,778
Product costs and sales commissions	-	-	-	-	-	-	2,154	2,286	4,440
Payments to telecommunications operators	-	-	-	-	-	-	927	822	1,749
Property and energy costs	-	-	-	-	-	-	493	511	1,004
Network operating and IT costs	-	-	-	-	-	-	440	458	898
TV programme rights charges	-	-	-	-	-	-	437	433	870
Provision and Installation	-	-	-	-	-	-	306	298	604
Marketing and sales	-	-	-	-	-	-	147	156	303
Other operating costs <sup>1</sup>	_	_	_	_	-	_	297	197	494
Other operating income <sup>1</sup>	-	-	-	_	_	-	(106)	(117)	(223)
Operating costs before D&A and specific items	-	-	-	7,586	7,747	15,333	7,490	7,427	14,917
Depreciation and amortisation (D&A)	-	-	-	-	-	-	2,121	2,175	4,296
Of which lease depreciation	-	-	-	-	-	-	336	335	671
Total operating costs before specific items	-		-			-	9,611	9,602	19,213
Specific items	-	-	-	-	-	-	94	315	409
Total operating costs	-	-	-	-	-	-	9,705	9,917	19,622
REPORTED CAPITAL EXPENDITURE	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated	2017/18 H1	2017/18 H2	2017/18 Full year	2018/19 H1	2018/19 H2		2019/20 H1	2019/20 H2	
							•		
							•		
£m unless otherwise stated	Н1	H2	Full year	н	H2	Full year	Н1	H2	Full year
£m unless otherwise stated  Consumer	H1 400	H2 414	Full year 814	H1 373	H2 571	Full year	H1 455	<b>H2</b> 493	Full year 948
£m unless otherwise stated  Consumer  Enterprise	400 298	H2 414 299	Full year 814 597	H1 373 246	<b>H2</b> 571 305	Full year 944 551	H1 455 233	H2 493 268	Full year 948 501
£m unless otherwise stated  Consumer Enterprise Global	400 298 128	H2 414 299 150	814 597 278	H1 373 246 99	H2 571 305 146	944 551 245	H1 455 233 96	H2 493 268 127	948 501 223
Em unless otherwise stated  Consumer Enterprise Global Openreach	400 298 128 808	H2 414 299 150 891	814 597 278 1,699	373 246 99 1,055	571 305 146 1,026	944 551 245 2,081	455 233 76 1,015	493 268 127 1,093	948 501 223 2,108
Consumer Enterprise Global Openreach Other	400 298 128 808 59	H2 414 299 150 891 75	814 597 278 1,699	373 246 99 1,055 60	571 305 146 1,026 82	944 551 245 2,081 142	455 233 96 1,015 83	493 268 127 1,093	948 501 223 2,108
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup>	400 298 128 808 59 1,693	H2 414 299 150 891 75 1,829	814 597 278 1,699 134 3,522	H1 373 246 99 1,055 60 1,833	571 305 146 1,026 82 2,130	944 551 245 2,081 142 3,963	455 233 96 1,015 83 1,882	493 268 127 1,093 97 2,078	948 501 223 2,108 180 3,960
Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup>	400 298 128 808 59 1,693 889 455	#2  414  299  150  891  75  1,829  925  453	814 597 278 1,699 134 3,522 1,814 908	373 246 99 1,055 60 1,833 1,027 398	571 305 146 1,026 82 2,130 1,156 436	944 551 245 2,081 142 3,963 2,183 834	455 233 96 1,015 83 1,882 1,005 448	493 268 127 1,093 97 2,078 1,065	948 501 223 2,108 180 3,960 2,070 972
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup>	400 298 128 808 59 1,693 889 455 305	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1.699 134 3,522 1,814 908 705	373 246 99 1,055 60 1,833 1,027 398 333	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751	455 233 96 1,015 83 1,882 1,005 448 353	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup>	400 298 128 808 59 1,693 889 455	#2  414  299  150  891  75  1,829  925  453	814 597 278 1,699 134 3,522 1,814 908	373 246 99 1,055 60 1,833 1,027 398	571 305 146 1,026 82 2,130 1,156 436	944 551 245 2,081 142 3,963 2,183 834	455 233 96 1,015 83 1,882 1,005 448	493 268 127 1,093 97 2,078 1,065	948 501 223 2,108 180 3,960 2,070 972
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup>	400 298 128 808 59 1,693 889 455 305 44	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95	H1  373  246  99  1,055  60  1,833  1,027  398  333  75	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195	455 233 96 1,015 83 1,882 1,005 448 353 76	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163
Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup>	400 298 128 808 59 1,693 889 455 305 44	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95	H1  373  246  99  1,055  60  1,833  1,027  398  333  75	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195	455 233 96 1,015 83 1,882 1,005 448 353 76	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup>	400 298 128 808 59 1,693 889 455 305 44	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95	H1  373  246  99  1,055  60  1,833  1,027  398  333  75	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195	455 233 96 1,015 83 1,882 1,005 448 353 76	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup>	400 298 128 808 59 1,693 889 455 305 44	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95	H1  373  246  99  1,055  60  1,833  1,027  398  333  75	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195	455 233 96 1,015 83 1,882 1,005 448 353 76	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup> ROLES Full-time equivalent	400 298 128 808 59 1,693 889 455 305 44	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95	373 246 99 1,055 60 1,833 1,027 398 333 75	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195 2018/19 Full year	H1  455 233 96 1,015 83 1,882 1,005 448 353 76	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163  2019/20 Full year
Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup> ROLES Full-time equivalent Consumer	400 298 1128 808 59 1,693 889 455 305 44 2017/18 H1	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95 2017/18 Full year	H1  373 246 99 1,055 60 1,833 1,027 398 333 75  2018/19 H1	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195 2018/19 Full year	H1  455 233 76 1,015 83 1,882 1,005 448 353 76  2019/20 H1	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163 2019/20 Full year
Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which customer driven <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup> ROLES Full-time equivalent  Consumer Enterprise	400 298 1128 808 59 1,693 889 455 305 44 2017/18 H1	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95 2017/18 Full year 18,177 13,254	H1  373 246 99 1,055 60 1,833 1,027 398 333 75 2018/19 H1  19,047	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195 2018/19 Full year 19,709 13,381	H1  455 233 96 1,015 83 1,882 1,005 448 353 76  2019/20 H1  19,415 12,402 16,680	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163 2019/20 Full year 19,613 12,200
Consumer Enterprise Global Openreach Other Total Group <sup>2</sup> Of which capacity/network <sup>3</sup> Of which systems/IT <sup>3</sup> Of which non-network infrastructure <sup>3</sup> ROLES Full-time equivalent  Consumer Enterprise Global	400 298 128 808 59 1,693 889 455 305 44 2017/18 H1	#2  414  299  150  891  75  1,829  925  453  400	814 597 278 1,699 134 3,522 1,814 908 705 95 2017/18 Full year 18,177 13,254 16,945	373 246 99 1,055 60 1,833 1,027 398 333 75 2018/19 H1 19,047 13,426 16,274	571 305 146 1,026 82 2,130 1,156 436 418	944 551 245 2,081 142 3,963 2,183 834 751 195  2018/19 Full year  19,709 13,381 16,603	H1  455 233 76 1,015 83 1,882 1,005 448 353 76  2019/20 H1  19,415 12,402	493 268 127 1,093 97 <b>2,078</b> 1,065 524 402	948 501 223 2,108 180 3,960 2,070 972 755 163 2019/20 Full year 19,613 12,200 16,288

 $<sup>^{\</sup>rm 1}$  H1 2019/20 figures restated to split out other operating income from other operating costs

Gross BDUK grant funding deferral (clawback) included in capacity/network: 2014/15: £29m; 2015/16: £229m; 2016/17: £188m; 2017/18: £112m; 2018/19: £213m; 2019/20: £17m

<sup>&</sup>lt;sup>3</sup> Capital expenditure by spend type reported in previous quarters has been re-presented between categories to reflect an improved mapping process

### Consumer

FINANCIAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019
m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Fully
evenue	_														
ixed	1,158	1,159	1,154	1,187	4,658	1,149	1,151	1,178	1,150	4,628	1,115	1,126	1,114	1,103	4,
YoY	5.9%	(0.4)%	(0.6)%	3.9%	2.1%	(0.8)%	(0.7)%	2.1%	(3.1)%	(0.6)%	(3.0)%	(2.2)%	(5.4)%	(4.1)%	(3.3
Nobile	977	1,000	989	965	3.931	989	1,018	995	969	3.971	965	981	954	955	3.
	7//	1,000	707	763	3,731					.,					
YoY	-	-	-	-		1.2%	1.8%	0.6%	0.4%	1.0%	(2.4)%	(3.6)%	(4.1)%	(1.4)%	(2.9
Of which postpaid mobile	865	882	876	864	3,487	890	908	894	877	3,569	873	881	863	869	3,
YoY	4.8%	5.3%	4.3%	3.3%	4.4%	2.9%	2.9%	2.1%	1.5%	2.4%	(1.9)%	(3.0)%	(3.5)%	(0.9)%	(2.
quipment	315	331	416	296	1,358	346	393	476	387	1,602	376	446	538	338	1,
YoY	1.6%	(6.8)%	3.2%	(4.2)%	(1.4)%	9.8%	18.7%	14.4%	30.7%	18.0%	8.7%	13.5%	13.0%	(12.7)%	6
Other	89	90	94	95	368	86	92	108	104	390	94	91	95	97	
otal	2,539	2,580	2,653	2,543	10,315	2,570	2,654	2,757	2,610	10,591	2,550	2,644	2,701	2,493	10
YoY	-	-	-	-	-	1.2%	2.9%	3.9%	2.6%	2.7%	(0.8)%	(0.4)%	(2.0)%	(4.5)%	(1
Of which Internal	25	25	25	28	103	25	27	27	28	107	26	24	27	25	
BITDA	1	-	1	1	1	620	617	646	675	2,558	588	592	620	626	2
YoY		-	-	-		- 620	- 017	- 040	- 6/5	2,556	(5.2)%	(4.1)%	(4.0)%	(7.3)%	(5
Margin	-	-	-	-	-	24.1%	23.2%	23.4%	25.9%	24.2%	23.1%	22.4%	23.0%	25.1%	2
		· ·	L				<u> </u>	L.			· ·	· ·			
OPERATIONAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	20
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full
verage revenue per customer (£ per month)	_														
ixed	37.6	37.8	37.7	38.9	38.0	37.9	38.3	39.6	38.8	38.6	37.9	38.5	38.2	38.1	
YoY	7.4%	1.1%	1.1%	6.0%	3.8%	0.8%	1.3%	5.0%	(0.3)%	1.6%	0.0%	0.5%	(3.5)%	(1.8)%	(1
ostpaid mobile	22.0	22.1	21.6	21.1	21.7	21.7	22.0	21.4	20.9	21.5	20.7	20.8	20.3	20.4	
YoY	(0.5)%	0.0%	(0.9)%	(1.4)%	(0.5)%	(1.4)%	(0.5)%	(0.9)%	(0.9)%	(0.9)%	(4.6)%	(5.5)%	(5.1)%	(2.4)%	(4
repaid mobile	8.0	8.2	8.3	8.2	8.1	8.1	8.3	8.4	7.9	8.2	7.7	8.1	8.6	8.8	·
YoY	6.7%	2.5%	0.0%	6.5%	3.8%	1.3%	1.2%	1.2%	(3.7)%	1.2%	(4.9)%	(2.4)%	2.4%	11.4%	
101	0.776	2.5/6	0.076	0.5/6	3.076	1.5/6	1.2/0	1.2/0	(5.7 ) 78	1.2/6	(4.7)/6	(2.4)/6	2.4/0	11.4/0	
Nonthly churn															
xed	1.3%	1.4%	1.4%	1.4%	1.3%	1.2%	1.6%	1.4%	1.4%	1.4%	1.3%	1.3%	1.3%	1.3%	
ostpaid mobile	1.2%	1.1%	1.2%	1.2%	1.2%	1.2%	1.2%	1.3%	1.1%	1.2%	1.1%	1.2%	1.3%	1.1%	
bre share of broadband base uperfast	57.8%	59.7%	61.8%	64.0%	64.0%	65.6%	68.4%	70.5%	72.9%	72.9%	74.3%	75.8%	77.1%	79.7%	7
trafast	0.1%	0.2%	0.2%	0.2%	0.2%	0.3%	0.4%	0.6%	0.8%	0.8%	1.1%	1.6%	2.1%	2.4%	
	*****			0.2,0	V,V	5.5,5	51.1,5	5.5,5		,	,.	,.		,.	
evenue generating units per address															
evenue generating units per address	-	-	2.36	2.37	2.37	2.37	2.37	2.37	2.37	2.37	2.37	2.38	2.38	2.38	
FINANCIAL		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19		2019/20		2019/20	20
m unless otherwise stated		2017/18 H1		2017/18 H2	Full year		2016/17 H1		2016/17 H2	Full year		2017/20 H1		2017/20 H2	Ful
					10.11 y 0 d.1					. o.i. y out					
evenue		5,119		5,196	10,315		5,224		5,367	10,591		5,194		5,194	1
YoY		-		-	-		2.1%		3.3%	2.7%		(0.6)%		(3.2)%	(
SITDA		-		-	-		1,237		1,321	2,558		1,180		1,246	
YoY		-		-	-		-		-	-		(4.6)%		(5.7)%	(
Margin		-		-	-		23.7%		24.6%	24.2%		22.7%		24.0%	:
perating profit	1	-		- 1	-		-		-	- 1		549		599	
		-		-	-		-		-	- [		-		-	
YoY												455		493	
		400		414	814		373		571	944		455		473	
		400		414	814		373 (6.8)%		<b>571</b> 37.9%	944 16.0%		<b>455</b> 22.0%		(13.7)%	
eported capex		400 - 671		414 - 616	814 - 1,287										

# **Enterprise**

FINANCIAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019/20
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Revenue															
Fixed	750	747	731	729	2,957	697	687	676	652	2,712	643	643	630	630	2,546
YoY	(4.8)%	(4.4)%	(5.2)%	(7.3)%	(5.4)%	(7.1)%	(8.0)%	(7.5)%	(10.6)%	(8.3)%	(7.7)%	(6.4)%	(6.8)%	(3.4)%	(6.1)%
Of which voice	368	362	353	349	1,432	331	319	313	296	1,259	289	287	269	265	1,110
YoY	(5.6)%	(5.0)%	(5.6)%	(9.1)%	(6.3)%	(10.1)%	(11.9)%	(11.3)%	(15.2)%	(12.1)%	(12.7)%	(10.0)%	(14.1)%	(10.5)%	(11.8)%
Of which broadband	126	125	124	124	499	121	115	123	119	478	117	117	119	122	475
YoY	1.6%	0.8%	(2.4)%	(3.1)%	(0.8)%	(4.0)%	(8.0)%	(0.8)%	(4.0)%	(4.2)%	(3.3)%	1.7%	(3.3)%	2.5%	(0.6)%
Of which WAN and Ethernet	108	114	111	114	447	116	118	116	116	466	120	1.776	125	121	490
YoY	5.9%	4.6%	2.8%	3.6%	4.2%	7.4%	3.5%	4.5%	1.8%	4.3%	3.4%	5.1%	7.8%	4.3%	5.2%
Mobile	3.7%	315	318	3.0%	1,249	303	3.5%	323	321	1,268	3.4%	325	325	322	1,281
					-										
YoY	5.1%	5.7%	(0.6)%	(3.2)%	1.6%	(2.9)%	1.9%	1.6%	5.6%	1.5%	2.0%	1.2%	0.6%	0.3%	1.0%
Of which retail mobile	255	255	263	248	1,021	252	267	267	263	1,049	254	267	264	251	1,036
YoY	5.4%	4.5%	0.4%	(3.5)%	1.6%	(1.2)%	4.7%	1.5%	6.0%	2.7%	0.8%	0.0%	(1.1)%	(4.6)%	(1.2)%
Of which wholesale mobile	57	60	55	56	228	51	54	56	58	219	55	58	61	71	245
YoY	3.6%	11.1%	(5.2)%	(1.8)%	1.8%	(10.5)%	(10.0)%	1.8%	3.6%	(3.9)%	7.8%	7.4%	8.9%	22.4%	11. <b>9</b> %
Managed services	279	294	312	321	1,206	285	296	288	297	1,166	289	281	293	305	1,168
YoY	-	-	-	-	-	2.2%	0.7%	(7.7)%	(7.5)%	(3.3)%	1.4%	(5.1)%	1.7%	2.7%	0.2%
Republic of Ireland	87	89	93	101	370	88	104	91	86	369	81	85	81	78	325
YoY	1.2%	(8.2)%	(8.8)%	4.1%	(3.1)%	1.1%	16.9%	(2.2)%	(14.9)%	(0.3)%	(8.0)%	(18.3)%	(11.0)%	(9.3)%	(11.9)%
Ventures	123	136	141	145	545	136	145	141	145	567	118	127	95	98	438
YoY	(3.9)%	(4.9)%	2.2%	0.0%	(1.4)%	10.6%	6.6%	0.0%	0.0%	4.0%	(13.2)%	(12.4)%	(32.6)%	(32.4)%	(22.8)%
Other	97	99	86	108	390	79	80	64	91	314	76	78	71	110	335
Total	1,648	1,680	1,681	1,708	6,717	1,588	1,633	1,583	1,592	6,396	1,516	1,539	1,495	1,543	6,093
YoY	-	-	-	-	-	(3.6)%	(2.8)%	(5.8)%	(6.8)%	(4.8)%	(4.5)%	(5.8)%	(5.6)%	(3.1)%	(4.7)%
Of which Internal	94	99	91	96	380	94	94	85	86	359	73	73	66	64	276
December 1															
Revenue by channel	1.010	1 000	1 000	1045		207	1 000	00.4	200	0.041	05.4	05.4	0.11	075	0.000
Retail (ex Rol)	1,010	1,030	1,028	1,045	4,113	987	1,002	984	988	3,961	954	954	946	975	3,829
YoY	-	-	-	-	-	(2.3)%	(2.7)%	(4.3)%	(5.5)%	(3.7)%	(3.3)%	(4.8)%	(3.9)%	(1.3)%	(3.3)%
Wholesale	429	430	425	424	1,708	380	384	383	376	1,523	364	372	373	392	1,501
YoY	(5.3)%	(2.3)%	(5.1)%	(6.6)%	(4.8)%	(11.4)%	(10.7)%	(9.9)%	(11.3)%	(10.8)%	(4.2)%	(3.1)%	(2.6)%	4.3%	(1.4)%
EBITDA			1	-		486	517	513	516	2,032	471	497	490	507	1,965
YoY			-		-	400	317	513	310	2,032	(3.1)%	(3.9)%	(4.5)%	(1.7)%	(3.3)%
	_	-	-	- 1	-	30.6%	31.7%	32.4%	32.4%	31.8%	31.1%	32.3%	32.8%	32.9%	32.3%
Margin		-	-		-	30.6% <b>45</b>	55	52.4% <b>54</b>		215			32.0% <b>46</b>	32.7 <i>/</i> 6	32.3 <i>7</i> <sub>0</sub>
Of which Ventures	-	-	-	-	-	45	55	54	61	215	38	49			
YoY	-	-	-	-	-	- 00.107	07.00		40.107		(15.6)%	(10.9)%	(14.8)%	(21.3)%	(15.8)%
Margin	-	-	-	-	-	33.1%	37.9%	38.3%	42.1%	37.9%	32.2%	38.6%	48.4%	49.0%	41.3%
Orders	<del></del>														
Total retail orders	1,180	732	665	814	3,391	657	650	777	805	2,889	713	807	675	1,359	3,554
YoY	81.0%	(13.6)%	(22.3)%	(19.7)%	0.7%	(44.3)%	(11.2)%	16.8%	(1.1)%	(14.8)%	8.5%	24.2%	(13.1)%	68.8%	23.0%
Of which new business	872	470	435	518	2,295	395	430	514	553	1,892	401	500	474	1,019	2,394
YoY	87.1%	(9.1)%	(24.6)%	(21.6)%	3.3%	(54.7)%	(8.5)%	18.2%	6.8%	(17.6)%	1.5%	16.3%	(7.8)%	84.3%	26.5%
Of which renewals	308	262	230	296	1,096	262	220	263	253	998	312	307	201	340	1,160
YoY	66.5%	(20.4)%	(17.6)%	(16.1)%	(4.4)%	(14.9)%	(16.0)%	14.3%	(14.5)%	(8.9)%	19.1%	39.5%	(23.6)%	34.4%	16.2%
Total wholesale orders (excluding IoT)	167	348	322	475	1,312	139	197	202	479	1,017	291	160	196	527	1,174
YoY	(47.3)%	17.6%	(54.3)%	49.4%	(19.8)%	(16.8)%	(43.4)%	(37.3)%	0.8%	(22.5)%	109.4%	(18.8)%	(3.0)%	10.0%	15.4%

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

## **Enterprise**

OPERATIONAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019/20
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Number of products/customers ('000 except noted	1)														
Voice lines	2,804	2,782	2,770	2,716	2,716	2,668	2,646	2,696	2,647	2,647	2,638	2,624	2,599	2,601	2,601
Of which traditional voice lines	2,473	2,416	2,352	2,282	2,282	2,213	2,152	2,082	1,997	1,997	1,939	1,876	1,811	1,759	1,759
Of which VoIP seats <sup>1</sup>	331	366	418	434	434	455	494	614	650	650	699	748	788	842	842
Call minutes (millions)	2,274	2,208	2,112	2,081	8,676	1,926	1,817	1,726	1,773	7,242	1,668	1,633	1,497	1,498	1,498
Of which retail call minutes (millions) <sup>2</sup>	1,143	1,103	1,020	1,016	4,283	953	889	817	889	3,548	827	803	779	799	799
Of which wholesale call minutes (millions)	1,131	1,105	1,092	1,065	4,393	973	928	909	884	3,694	841	830	718	756	756
External broadband lines	1,606	1,594	1,576	1,552	1,552	1,540	1,523	1,511	1,510	1,510	1,521	1,523	1,510	1,465	1,465
Of which retail broadband lines	817	814	810	805	805	796	782	770	762	762	756	749	741	738	738
Of which wholesale broadband lines	789	780	766	747	747	744	741	741	748	748	765	774	769	727	727
WAN and Ethernet	128.4	130.2	125.7	128.0	128.0	132.4	132.9	132.6	133.2	133.2	134.8	137.2	138.2	138.5	138.5
Of which wholesale Ethernet circuits	44.7	45.5	46.1	46.6	46.6	47.4	48.1	49.0	50.3	50.3	51.2	52.0	52.7	53.0	53.0
Of which WAN circuits	83.7	84.7	79.6	81.4	81.4	85.0	84.8	83.6	82.9	82.9	83.6	85.2	85.5	85.5	85.5
Private Circuits <sup>3</sup>	42.9	40.3	40.9	38.4	38.4	36.3	34.8	33.3	32.9	32.9	31.1	28.8	27.2	25.3	25.3
Mobile customers	3,401	3,458	3,481	3,521	3,521	3,540	3,551	3,555	3,598	3,598	3,623	3,619	3,673	3,733	3,733
MVNO customers	3,737	3,684	3,668	3,731	3,731	3,716	3,728	3,728	3,776	3,776	3,701	3,730	3,847	3,882	3,882
	_														
Fibre share of broadband base															
Superfast	34.4%	36.1%	37.9%	39.5%	39.5%	40.6%	42.5%	44.2%	45.9%	45.9%	47.0%	48.3%	49.1%	49.6%	49.6%
Ultrafast	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.2%	0.3%	0.3%	0.4%	0.5%	0.6%	0.8%	0.8%
FINANCIAL		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19		2019/20		2019/20	2019/20
£m unless otherwise stated		2017/10 H1		H2	Full year		H1		2010/17 H2	Full year		H1		H2	Full year
					7					,					, , , , , , ,
Revenue		3,328		3,389	6,717		3,221		3,175	6,396		3,055		3,038	6,093
YoY		-		-	-		(3.2)%		(6.3)%	(4.8)%		(5.2)%		(4.3)%	(4.7)%
EBITDA		-		-	-		1,003		1,029	2,032		968		997	1,965
YoY		-		-	-		-		-	-		(3.5)%		(3.1)%	(3.3)%
Margin		-		-	-		31.1%		32.4%	31.8%		31.7%		32.8%	32.3%
Operating profit		-		-	-		-		-	-		613		633	1,246
YoY		-		-	-		-		-	-		-		-	-
Reported capex		298		299	597		246		305	551		233		268	501
YoY		-		-	-		(17.4)%		2.0%	(7.7)%		(5.3)%		(12.1)%	(9.1)%
Normalised free cash flow		535		848	1,383		564		792	1,356		630		767	1,397
YoY	I	-		-	-		5.4%		(6.6)%	(2.0)%		11.7%		(3.2)%	3.0%

Restated following review - from Q3 2018/19 onwards, includes additional seats from products not previously reported in the total VoIP seats KPI

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

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<sup>&</sup>lt;sup>2</sup> Additional Cloud Voice call minutes included from Q4 2018/19, reflecting a system change. Impact is an additional c.100m retail call minutes per quarter

 $<sup>^{\</sup>rm 3}$  Restated following review to exclude previously counted internal circuits

# Global

FINANCIAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019/20
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
				-	•				•	-				•	-
Revenue by industry segmentation															
Banking and Financial Services	-	-	-	-	-	309	332	334	325	1,300	307	319	315	322	1,263
YoY	-	-	-	-	-	-	-	-	-	-	(0.6)%	(3.9)%	(5.7)%	(0.9)%	(2.8)%
Resources, Manufacturing and Logistics	-	-	-	-	-	325	335	350	328	1,338	317	337	330	303	1,287
YoY	-	-	-	-	-	-	-	-	-	-	(2.5)%	0.6%	(5.7)%	(7.6)%	(3.8)%
Technology, Life Sciences and Business Services	-	-	-	-	-	327	335	330	362	1,354	314	302	287	305	1,208
YoY	-	-	-	-	-	-	-	-	-	-	(4.0)%	(9.9)%	(13.0)%	(15.7)%	(10.8)%
Regional Enterprise	-	-	-	-	-	186	183	188	186	743	147	153	152	151	603
YoY	-	-	-	-	-	-	-	-	-	-	(21.0)%	(16.4)%	(19.1)%	(18.8)%	(18.8)%
Total	1,246	1,265	1,265	1,243	5,019	1,147	1,185	1,202	1,201	4,735	1,085	1,111	1,084	1,081	4,361
YoY	(0.3)%	(10.2)%	(9.6)%	(12.6)%	(8.4)%	(7.9)%	(6.3)%	(5.0)%	(3.4)%	(5.7)%	(5.4)%	(6.2)%	(9.8)%	(10.0)%	(7.9)%
	•														
Revenue by product group		1	<u> </u>			1					<u> </u>				
Growth	-	-	-	-	-	197	202	251	255	905	225	221	226	271	943
YoY	-	-	-	-	-	-	-	-	-	-	14.2%	9.4%	(10.0)%	6.3%	4.2%
Mature	-	-	-	-	-	666	711	704	706	2,787	657	686	659	616	2,618
YoY	-	-	-	-	-	-	-	-	-	-	(1.4)%	(3.5)%	(6.4)%	(12.7)%	(6.1)%
Legacy	-	-	-	-	-	284	272	247	240	1,043	203	204	199	194	800
YoY	-	-	-	-	-	-	-	-	-	-	(28.5)%	(25.0)%	(19.4)%	(19.2)%	(23.3)%
I								1							
EBITDA	-	-	-	-	-	119	136	173	176	604	140	164	155	175	634
YoY	-	-	-	-	-	- 10.407	- 11.507	1 4 407	1 4 707	-	17.6%	20.6%	(10.4)%	(0.6)%	5.0%
Margin	-	-	-	-	-	10.4%	11.5%	14.4%	14.7%	12.8%	12.9%	14.8%	14.3%	16.2%	14.5%
0-4	004	004	1 001	1.00/	2.045	/00	707	0//	205	2.007	504	1 207	1 107	1 217	4 227
Orders YoY	<b>804</b> (16.3)%	<b>924</b> (38.4)%	1, <b>091</b> (11.3)%	<b>1,026</b> 12.4%	3,845 (16.5)%	<b>628</b> (21.9)%	<b>797</b> (13.7)%	<b>866</b> (20.6)%	<b>995</b> (3.0)%	3,286 (14.5)%	<b>506</b> (19.4)%	<b>1,327</b> 66.5%	<b>1,187</b> 37.1%	<b>1,317</b> 32.4%	4,337 32.0%
101	(10.5)/6	(30.4)/6	(11.0)/0	12,4/0	(10.5)/6	(21.7)/0	(13.7)/6	(20.0)/6	(3.0)/6	(14.5)/6	(17.4)/0	00.5%	37.176	32.4/0	32.0/6
FINANCIAL		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19		2019/20		2019/20	2019/20
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full year
ZIII OTIIC33 OTIICI WISC STATCA		•••		112	Ton year				112	Toll year		•••		112	Toll year
Revenue		2,511		2,508	5,019		2,332		2,403	4,735		2,196		2,165	4,361
YoY		(5.6)%		(11.1)%	(8.4)%		(7.1)%		(4.2)%	(5.7)%		(5.8)%		(9.9)%	(7.9)%
EBITDA		(0.0),0		- ( , , ,	(0)/-		255		349	604		304		330	634
YoY		-		-	_		-		-	-		19.2%		(5.4)%	5.0%
Margin		_		_	_		10.9%		14.5%	12.8%		13.8%		15.2%	14.5%
Operating profit		_		-	-		-		-	-		57		98	155
YoY		-		-	-		-		-	-		-		-	-
Reported capex		128		150	278		99		146	245		96		127	223
YoY		(33.0)%		(11.8)%	(23.0)%		(22.7)%		(2.7)%	(11.9)%		(3.0)%		(13.0)%	(9.0)%
Normalised free cash flow		(163)		218	55		(74)		309	235		40		215	255
YoY				_	-		. ,			_		-			8.5%

Please see the Glossary pages for relevant definitions

### Openreach

FINANCIAL £m unless otherwise stated	2017/18 Q1	2017/18 Q2	2017/18 Q3	2017/18 Q4	2017/18 Full year	2018/19 Q1	2018/19 Q2	2018/19 Q3	2018/19 Q4	2018/19 Full year	2019/20 Q1	2019/20 Q2	2019/20 Q3	2019/20 Q4	2019/2 Full yea
Ziii Oliicaa Oliici wase aldica	Q.	42	αυ	4-	ron year	Q1	42	QU	4-	Ton year	Q1	42	QU	Q.	Ton ye
Revenue	7														
Wholesale Line Rental (WLR)	469	462	456	452	1,839	445	455	449	442	1,791	435	421	416	414	1,68
YoY	(0.6)%	(3.1)%	(4.2)%	(3.6)%	(2.9)%	(5.1)%	(1.5)%	(1.5)%	(2.2)%	(2.6)%	(2.2)%	(7.5)%	(7.3)%	(6.3)%	(5.9)
Local Loop Unbundling (LLU)	281	284	283	279	1,127	276	287	290	292	1,145	289	288	286	277	1,14
YoY	(3.8)%	(0.7)%	(2.7)%	(2.1)%	(2.3)%	(1.8)%	1.1%	2.5%	4.7%	1.6%	4.7%	0.3%	(1.4)%	(5.1)%	(0.4)
Fibre to the Cabinet (FTTC)	227	237	337	270	1,071	251	271	237	248	1,007	251	258	263	280	1,0
YoY	24.7%	22.2%	64.4%	23.9%	34.0%	10.6%	14.3%	(29.7)%	(8.1)%	(6.0)%	0.0%	(4.8)%	11.0%	12.9%	4.5
Gfast	0	0	0 11 170	0	0070	0.0,0	0	1	1	2	2	7	3	4	1
YoY	_	-	_	_	Ĭ	_	_			-	-	-	_		
Fibre to the Premises (FTTP)	5	6	7	Q	27	9	12	16	17	54	16	18	27	23	
YoY	66.7%	50.0%	133.3%	80.0%	80.0%	80.0%	100.0%	128.6%	88.9%	100.0%	77.8%	50.0%	68.8%	35.3%	55.6
Ethernet	188	194	187	200	769	179	183	184	179	725	190	198	201	209	7'
YoY	(4.1)%	8.4%	(0.5)%	4.2%	1.9%	(4.8)%	(5.7)%	(1.6)%	(10.5)%	(5.7)%	6.1%	8.2%	9.2%	16.8%	10.1
Other	117	116	109	110	452	95	85	79	92	351	85	83	7.2/6	16.6%	3
Total YoY	1,287 1.1%	1, <b>299</b> 2.4%	1, <b>379</b> 6.4%	1,320	5,285 2.9%	1,255	1,293	1,256	1,271 (3.7)%	5,075	1,268 1.0%	1,268	1,281 2.0%	<b>1,295</b> 1.9%	5,1° 0.7
				1.7%		(2.5)%	(0.5)%	(8.9)%		(4.0)% 2,875		(1.9)%			2,7
Of which Internal	767 0.8%	770	796 2.4%	768	3,101 0.5%	727 (5.2)%	736	706	706		688	684	689	692	
YoY	0.8%	(0.1)%	2.4%	(1.2)%	0.5%	(5.2)%	(4.4)%	(11.3)%	(8.1)%	(7.3)%	(5.4)%	(7.1)%	(2.4)%	(2.0)%	(4.2)
			ī									1	1		
EBITDA	-	-	-	-	-	717	761	731	725	2,934	717	700	722	719	2,8
YoY	-	-	-	-	-						0.0%	(8.0)%	(1.2)%	(0.8)%	(2.6)
Margin		-	-	-	-	57.1%	58.9%	58.2%	57.0%	57.8%	56.5%	55.2%	56.4%	55.5%	55.9
OPERATIONAL	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19	2019/20	2019/20	2019/20	2019/20	2019/
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full ye
	_														
Network deployment ('000 premises passed)															
Superfast <sup>1</sup>	26,114	26,382	26,749	26,944	26,944	27,087	27,220	27,280	27,479	27,479	27,600	27,695	28,330	28,422	28,42
Of which Ultrafast Gfast	84	214	393	1,015	1,015	1,117	1,290	1,708	2,020	2,020	2,166	2,417	2,725	2,814	2,81
Of which Ultrafast FTTP <sup>2</sup>	398	431	493	561	561	631	682	893	1,247	1,247	1,514	1,810	2,156	2,575	2,57
Network usage ('000 premises connected)	7														
Total physical lines	25,169														
Of which WLR		25,121	25,163	25,142	25,142	25,044	25,004	25,040	25,039	25,039	24,977	24,973	24,988	24,969	24,9
	16,009	<b>25,121</b> 15,931	<b>25,163</b> 15,863	<b>25,142</b> 15,781	25,142 15,781	<b>25,044</b> 15,508	<b>25,004</b> 15,358	<b>25,040</b> 15,276	<b>25,039</b> 15,189	25,039 15,189	<b>24,977</b> 15,089	<b>24,973</b> 15,033	<b>24,988</b> 14,927	<b>24,969</b> 14,807	24,9
Of which LLU															14,8
Of which LLU Of which FTTP	16,009	15,931	15,863	15,781	15,781	15,508	15,358	15,276	15,189	15,189	15,089	15,033	14,927	14,807	14,80 9,4
	16,009 9,049	15,931 9,062	15,863 9,154	15,781 9,191	15,781 9,191	15,508 9,336	15,358 9,413	15,276 9,496	15,189 9,542	15,189 9,542	15,089 9,531	15,033 9,518	14,927 9,511	14,807 9,428	14,8 9,4 5
Of which FTTP Of which other	16,009 9,049 111 0	15,931 9,062 127 0	15,863 9,154 146 0	15,781 9,191 169 0	15,781 9,191 169 0	15,508 9,336 197 2	15,358 9,413 230 3	15,276 9,496 267 1	15,189 9,542 306 2	15,189 9,542 306 2	15,089 9,531 352 5	15,033 9,518 404 18	14,927 9,511 465 85	14,807 9,428 524 210	14,8 9,4 5
Of which FTTP Of which other Total broadband connections	16,009 9,049 111 0 <b>20,451</b>	15,931 9,062 127 0 <b>20,516</b>	15,863 9,154 146 0 <b>20,668</b>	15,781 9,191 169 0 <b>20,766</b>	15,781 9,191 169 0 20,766	15,508 9,336 197 2 <b>20,906</b>	15,358 9,413 230 3 <b>20,948</b>	15,276 9,496 267 1 21,043	15,189 9,542 306 2 21,119	15,189 9,542 306 2 21,119	15,089 9,531 352 5 21,126	15,033 9,518 404 18 <b>21,186</b>	14,927 9,511 465 85 <b>21,262</b>	14,807 9,428 524 210 <b>21,328</b>	14,8 9,4 5 2 21,3
Of which FTTP Of which other  Total broadband connections Of which non-fibre	16,009 9,049 111 0 <b>20,451</b> 12,316	15,931 9,062 127 0 <b>20,516</b> 11,875	15,863 9,154 146 0 <b>20,668</b> 11,427	15,781 9,191 169 0 <b>20,766</b> 10,970	15,781 9,191 169 0 20,766 10,970	15,508 9,336 197 2 <b>20,906</b> 10,662	15,358 9,413 230 3 <b>20,948</b> 10,090	15,276 9,496 267 1 <b>21,043</b> 9,506	15,189 9,542 306 2 21,119 8,895	15,189 9,542 306 2 21,119 8,895	15,089 9,531 352 5 <b>21,126</b> 8,403	15,033 9,518 404 18 <b>21,186</b> 7,859	14,927 9,511 465 85 <b>21,262</b> 7,334	14,807 9,428 524 210 <b>21,328</b> 6,704	14,8 9,4 5 2 21,3
Of which FTTP Of which other Total broadband connections Of which non-fibre Of which FTTC	16,009 9,049 111 0 <b>20,451</b>	15,931 9,062 127 0 <b>20,516</b>	15,863 9,154 146 0 <b>20,668</b>	15,781 9,191 169 0 <b>20,766</b>	15,781 9,191 169 0 20,766	15,508 9,336 197 2 <b>20,906</b>	15,358 9,413 230 3 <b>20,948</b>	15,276 9,496 267 1 <b>21,043</b> 9,506 11,254	15,189 9,542 306 2 <b>21,119</b> 8,895 11,891	15,189 9,542 306 2 21,119	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330	15,033 9,518 404 18 <b>21,186</b> 7,859 12,854	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810	14,8 9,4 5 2 21,3 6,7 13,8
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast	16,009 9,049 111 0 <b>20,451</b> 12,316 8,023	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094	15,781 9,191 169 0 <b>20,766</b> 10,970 9,624 3	15,781 9,191 169 0 20,766 10,970 9,624 3	15,508 9,336 197 2 <b>20,906</b> 10,662 10,041 4	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7	15,276 9,496 267 1 <b>21,043</b> 9,506 11,254	15,189 9,542 306 2 <b>21,119</b> 8,895 11,891 25	15,189 9,542 306 2 21,119 8,895 11,891 25	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36	15,033 9,518 404 18 <b>21,186</b> 7,859 12,854 51	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80	14,86 9,43 55 2 21,33 6,70 13,8
Of which FTTP Of which other Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP	16,009 9,049 111 0 <b>20,451</b> 12,316 8,023 1	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512 1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 <b>20,766</b> 10,970 9,624 3 169	15,781 9,191 169 0 20,766 10,970 9,624 3	15,508 9,336 197 2 20,906 10,662 10,041 4 197	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230	15,276 9,496 267 1 <b>21,043</b> 9,506 11,254	15,189 9,542 306 2 <b>21,119</b> 8,895 11,891	15,189 9,542 306 2 21,119 8,895 11,891 25 306	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352	15,033 9,518 404 18 <b>21,186</b> 7,859 12,854 51 404	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524	14,8 9,4 5, 2 21,3 6,7 13,8
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512 1 127 0	15,863 9,154 146 0 20,668 11,427 9,094 2 146 0	15,781 9,191 169 0 <b>20,766</b> 10,970 9,624 3 169 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230 3	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 <b>21,186</b> 7,859 12,854 51 404	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524 210	14,8 9,4 5 2 21,3 6,7 13,8
Of which FTTP Of which other Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP	16,009 9,049 111 0 <b>20,451</b> 12,316 8,023 1	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512 1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 <b>20,766</b> 10,970 9,624 3 169	15,781 9,191 169 0 20,766 10,970 9,624 3	15,508 9,336 197 2 20,906 10,662 10,041 4 197	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230	15,276 9,496 267 1 <b>21,043</b> 9,506 11,254	15,189 9,542 306 2 <b>21,119</b> 8,895 11,891 25	15,189 9,542 306 2 21,119 8,895 11,891 25 306	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352	15,033 9,518 404 18 <b>21,186</b> 7,859 12,854 51 404	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524	14,8 9,4 5 2 21,3 6,7 13,8
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other  Ethernet	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512 1 127 0	15,863 9,154 146 0 20,668 11,427 9,094 2 146 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230 3	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524 210 <b>332</b>	14,8 9,4 5 2 21,3 6,7 13,8 5 2
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other  Ethernet	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262	15,863 9,154 146 0 20,668 11,427 9,094 2 146 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230 3 <b>288</b>	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524 210 <b>332</b>	14,8 9,4 5 2 21,3 6,7 13,8 5 2
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other  Ethernet	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 <b>20,516</b> 11,875 8,512 1 127 0	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 <b>20,948</b> 10,090 10,619 7 230 3	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 <b>21,328</b> 6,704 13,810 80 524 210 <b>332</b>	14,8 9,4 5, 21,3 6,7 13,8 5, 2
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which Gfast Of which FTIP Of which other  Ethernet  FINANCIAL  £m unless otherwise stated	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300	15,189 9,542 306 2 21,1119 8,895 11,891 25 306 2 300	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2	14,8 9,4 5,2 21,3 6,7 13,8 5,2 2019/ Full ye
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other  Ethernet  FINANCIAL £m unless otherwise stated  Revenue	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288 2018/19 H1	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2 2018/19 H2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 48 314 2019/20 H1	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2	14,8 9,4 5 2 21,3 6,7 13,8 5 2 2019, Full ye
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which FTIC Of which FTIP Of which other Ethernet  FINANCIAL £m unless otherwise stated  Revenue YoY	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288 2018/19 H1	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 21,119 8,895 11,891 25 306 2 300 2 2018/19 H2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year 5,075 (4.0)%	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314 2019/20 H1	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2	14,8 9,4 5 2 21,3 6,7 13,8 5 2 2019 Full ye
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which FTIP Of which other  Ethernet  FINANCIAL £m unless otherwise stated  Revenue YoY EBITDA	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288 2018/19 H1	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2 2018/19 H2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 1404 18 314 2019/20 H1 2,536 (0.5)%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2 2,576 1,9%	14,8 9,4 5 2 21,3 6,7 13,8 5 2 2019 Full y
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which Gfast Of which FTIP Of which other  Ethernet  FINANCIAL £m unless otherwise stated  Revenue YoY EBITDA YoY	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 7 230 3 288 2018/19 H1 2,548 (1.5)%	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 300 2 2018/19 H2 2,527 (6,4)%	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year 5,075 (4,0)%4	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 14 404 18 314 2019/20 H1 2,536 (0.5)% 1,417 (4.1)%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2 2,576 1,941 [1,0]%	14,8 9,4 5,2 21,3 6,7 13,8 5,2 2019 Full y 5,1 0.
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which Gfast Of which FTTP Of which other  Ethernet  FINANCIAL Em unless otherwise stated  Revenue YoY Margin	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288 2018/19 H1	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 21,119 8,895 11,891 25 306 2 300 2 2018/19 H2	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year 5,075 (4.0)%	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 1404 18 314 2019/20 H1 2,536 (0.5)% 1,417 (4.1)% 55,9%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 524 210 332 2019/20 H2 2,576 1,441 (1,0)% 55,9%	14,8 9,4 21,3 6,7 13,8 2019 Full y
Of which FTTP Of which other  Total broadband connections Of which non-fibre Of which FTTC Of which FTTP Of which FTTP Of which other  Ethernet FINANCIAL Em unless otherwise stated  Revenue YoY Margin Operating profit	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 7 230 3 288 2018/19 H1 2,548 (1.5)%	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 25 300 2 2018/19 H2 2,527 (6,4)%	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 300 2018/19 Full year 5,075 (4,0)%4	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 14 404 18 314 2019/20 H1 2,536 (0.5)% 1,417 (4.1)%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2 2,576 1,941 [1,0]%	14,8 9,4 5 21,3 6,7 13,8 5 2 2019 Full y. 5,1 0.0 2,8 (2,6
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which Gfast Of which FTIP Of which other  Ethernet  FINANCIAL £m unless otherwise stated  Revenue YoY EBITDA YoY Margin Operating profit YoY	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 127 0 262 2017/18 H1 2,586 1.7%	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276 2017/18 H2 2,699 4.0%	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276 2017/18 Full year 5,285 2,9%	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 230 3 288 2018/19 H1 2,548 (1.5)% 1,478 - 58.0%	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 2 300 2018/19 H2 2,527 (6,4)% 1,456	15,189 9,542 306 2 21,119 8,895 11,891 2 300 2 2018/19 Full year 5,075 (4,0)% 2,934 -	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 1404 18 314 2019/20 H1 2,536 (0.5)% 1,417 [4,1]% 55,9%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 8524 210 332 2019/20 H2 2,576 1,7% 1,441 1,10% 55,9%	14,8,9,4,4,5,5,2,2,3,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1
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Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which Gfast Of which FTIP Of which other  Ethernet  FINANCIAL Em unless otherwise stated  Revenue YoY BBITDA YoY Margin Operating profit YoY Reported capex YoY	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1 2,586 1,7% - - - - - - - - - - - - -	15,863 9,154 146 0 <b>20,668</b> 11,427 9,094 2 146	15,781 9,191 169 0 20,768 10,970 9,624 3 169 0 276 2017/18 H2 2,699 4.0%	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276 2017/18 Full year 5,285 2,9% - - - - - - - - - - - - - - - - - - -	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 288 2018/19 H1 2,548 (1.5)% 1,478 	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,891 2018/19 H2 2,527 (6.4)% 1,456 - 57.6% - 1,026 15,2%	15,189 9,542 306 2 21,119 8,895 11,891 2018/19 Full year  5,075 (4.0)% 2,934 - 57.8% 2,081 22.5%	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314 2019/20 H1 2,536 (0.5)% 1,417 (4.1)% 55,9%	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 524 210 332 2019/20 H2 2,576 1,9% 1,441 (1,0)% 55,9% 567	14,8 9,4 4 5 9,4 4 5 9,4 4 5 1 6,7 7 1 1 3,8 8 5 2 2 2 2 2 1,3 3 3 2 2019, Full years 5,1 0,7,7 2,8 8 5 5,5 5,5 5 1 1 1 1 2 1,1 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Of which FTIP Of which other  Total broadband connections Of which non-fibre Of which FTIC Of which Gfast Of which of fire Of which other  Ethernet  FINANCIAL Em unless otherwise stated  Revenue YoY Margin Operating profit YoY Reported capex	16,009 9,049 111 0 20,451 12,316 8,023 1 1111	15,931 9,062 127 0 20,516 11,875 8,512 1 127 0 262 2017/18 H1	15,863 9,154 146 0 20,668 11,427 9,094 2 146 0	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 276 2017/18 H2 2,699 4.0%	15,781 9,191 169 0 20,766 10,970 9,624 3 169 0 0 2017/18 Full year 5,285 2,9% - - -	15,508 9,336 197 2 20,906 10,662 10,041 4 197 2	15,358 9,413 230 3 20,948 10,090 10,619 7 230 3 3 288 2018/19 H1 2,548 (1.5)% 1,478 	15,276 9,496 267 1 21,043 9,506 11,254 15 267	15,189 9,542 306 2 21,119 8,895 11,895 125 306 2 2018/19 H2 2,527 (6,4)% 1,456 - 57.6%	15,189 9,542 306 2 21,119 8,895 11,891 25 306 2 2018/19 Full year  5,075 (4.0)% 2,934 - 57.8% - 2,081	15,089 9,531 352 5 <b>21,126</b> 8,403 12,330 36 352 5	15,033 9,518 404 18 21,186 7,859 12,854 51 404 18 314 2019/20 H1 2,536 (0.5)% 1,417 4,1)% 55,9% 579 1,015	14,927 9,511 465 85 <b>21,262</b> 7,334 13,310 68 465 85	14,807 9,428 524 210 21,328 6,704 13,810 80 524 210 332 2019/20 H2 2,576 1,441 (1,0)% 55,9%	

 $<sup>^{1}</sup>$  Q3 2019/20 includes a refreshed premises database, uplifting the total number of premises passed by 553k

Please see the Glossary pages for relevant definitions

 $<sup>^2\,\</sup>mathrm{Q4}\,2017/18$  network deployment restated following review

### GROUP: COSTS

Operating costs	
Direct labour costs	Total gross costs associated with wages and salaries, social security costs, pension costs, employee profit share and share based payments.
Indirect labour costs	Labour costs that relate to agency and subcontracted employees.
Leaver costs	Also called Termination benefits'. Costs payable when, in the normal course of business, employment is terminated before an employee's normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits when it is demonstrably committed to the affected employees leaving the Group. Leavers costs related to a major restructuring programme are treated as a specific item (defined below).
Capitalised labour	Labour costs associated with the construction, modification, or installation of capital expenditure programmes (defined below).
Product costs and sales commissions	Costs incurred in the creation of products, including the purchase of equipment and services for resale, and commission paid to third parties for selling the Group's products and services.
Payments to telecommunications operators	Costs typically including payments to other communications providers (CPs) when terminating voice traffic on its network to carry a call to the customer receiving the call. Also called 'payments to other licensed operators' (POLOs).
TV programme rights charges	The cost of TV programme rights, mainly relating to sport (particularly football) broadcast rights.
Provision and Installation	Costs incurred in providing the products and network services to customers. Includes the cost of installation, equipment stock level changes and valuation adjustments, and equipment consumed by the Group for its own use.
Marketing & sales	Costs incurred for publicising and presenting products and services to customers, and to secure potential orders for products and services.
Other operating costs	Costs not included in any other category, such as those relating to travel and subsistence, transport, consultancy and bad debts.
Other operating income	Income that the Group generates from activities outside the provision of communication services and equipment sales. Includes income from repayment works, income from government grants and profits and losses on the disposals of businesses, property, plant and equipment.
Specific items	Costs separately disclosed to improve the relevance of other costs to understanding the Group's financial performance. Specific items are identified by virtue of their size, nature or incidence with management considering quantitative as well as qualitative factors such as the frequency or predictability of occurrence.  Examples include acquisitions/disposals of businesses and investments, regulatory settlements, historical insurance or litigation claims, business restructuring programmes, asset impairment charges, property rationalisation programmes, net interest on pensions and the settlement of multiple tax years.

Reported capital expenditure	
Of which capacity/network	Investment in our integrated network to improve the coverage and reliability of our superfast broadband network, increase the deployment of ultrafast broadband, enhance and expand our mobile network, and deliver a truly integrated network that supports converged products/services. Includes Broadband Delivery UK (BDUK) grant funding deferrals.
Of which customer driven	Investment that directly generates revenue from continued development of customer contract-specific infrastructure for our UK and global clients, deployment of Ethernet and broadband connections for homes and businesses, including reduction of the existing workstacks.
Of which systems/IT	Investments in systems and information technology to develop differentiated customer experiences, new products and services, or transformation initiatives to drive cost savings.
Of which non-network Infrastructure	Investment that covers, for example, investment in our property estate, power and cooling investments to drive energy savings, specialist vehicle replacement.

Roles	
	The number of full time equivalent (FTE) roles at the end of the period, directly employed by the company rather than by agencies or subcontractors. FTE counts all full and part-time employees expressed as if every role was full-time.

#### UNITS

General terms	
YoY	An abbreviation of 'year on year' i.e. the change compared to the equivalent period in the previous year.
-	•
Financial	
	Intra-group revenue generated from the sale of regulated products and services, based on market price. Intra-group revenue from the sale of other products and services is agreed between the relevant customer-facing units (CFUs) and therefore CFU profitability may be impacted by transfer pricing levels.
Reported capex	Capital expenditure recorded in accounts but for which cash has not necessarily yet been paid.
Normalised free cash flow	The net increase in cash and cash equivalents less: cash flows from financing activities (except net interest poid); the acquisition/disposal of group undertakings and the net sale of short-term investments, and excluding the cash impact of specific items; purchases of telecommunications licences; and the cash tax benefit of pension deficit payments. Non-tax related adjustments are made on a pre-tax basis.

### CONSUMER

Revenue	
Fixed	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport subscriptions.
Mobile	Earned from products/services delivered using only mobile network connectivity, including data connectivity, incoming and outgoing calls and roaming by customers of overseas networks.
Of which postpaid mobile	Earned from customers paying monthly subscriptions for mobile network connectivity.
Equipment	Earned from mobile and fixed equipment sales, such as mobile handsets or TV set top boxes.
Other	Earned from advertising, commercial and wholesale BT Sport customers, and Wi-fi services.
Of which internal	Mainly BT Wi-fi revenue from services sold by Global on certain contracts, and services and applications sold by Plusnet to Global.

Operational	
Fixed average revenue per customer	Fixed revenue (defined above) during the period divided by the average number of line rental customers during the period, and presented as a monthly amount.
Postpaid mobile average revenue per customer	Postpaid mobile revenue (defined above) during the period divided by the average number of postpaid mobile customers during the period, and presented as a monthly amount.
Prepaid mobile average revenue per customer	Prepaid mobile revenue (not disclosed but earned from customers pre-paying for mobile connectivity) during the period divided by the average number of prepaid mobile customers during the period, and presented as a monthly amount. Prepaid customers at any point in time are counted as those which have used their connection during the preceding 30 days.
Fixed monthly churn	Number of line rental customers who disconnect from the network, voluntarily or involuntarily, during the period, divided by the average number of line rental customers during the period, presented as a monthly figure.
Postpaid mobile monthly churn	Number of postpaid mobile customers who disconnect from the network, voluntarily or involuntarily (excluding money-back return, fraudulent connections and inter-brand migrations) during the period, divided by the average number of postpaid customers during the period, presented as a monthly figure.
Superfast fibre share of broadband base	The proportion of broadband lines purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to customers by Consumer purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of broadband lines purchasing a ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to customers by Consumer purchasing a Gfast/FTTP wholesale product from Openreach.
Revenue Generating Units per address	Number of chargeable products per separate address measured across the BT, EE and Plusnet brands, aggregated to give a total for the Consumer CFU.

### ENTERPRISE

Revenue	
Fixed	Earned from products/services across our brands that use only fixed network connectivity.
Of which voice	Earned from products/services that provide our customers with voice connectivity.
Of which broadband	Earned from products/services that provide our customers with broadband internet connectivity.
Of which WAN and Ethernet	Eamed from products/services that provide our customers Wide Area Network (WAN) connectivity i.e. network connections linking a number of sites, including BT Net sales, and Ethernet connectivity, i.e. a dedicated high bandwidth connection.
Mobile	Earned from products/services across our brands that use only our mobile network connectivity.
Of which retail mobile	Earned from products/services sold to retail customers for mobile network connectivity.
Of which wholesale mobile	Earned from products/services predominantly sold to Mobile Virtual Network Operators (MVNOs) for mobile network connectivity which they use to provide products/services to their end customers. Includes mobile data analytics, and M2M (i.e. lot).
Managed services	Earned from bespoke contracts that is not directly apportioned to either fixed or mobile connectivity, including that from the Emergency Services Network (ESN).
Republic of Ireland	All revenue of any type earned from customers in the Republic of Ireland, received in euros but reported in sterling.
Ventures	Earned from the Ventures portfolio of standalone businesses that currently include Redcare, Pelipod, Phone Book, Payphones, and Supply Chain. And previous included Tikit and Fleet Solutions.
Other	Any revenue not included within any of the above categories, e.g. revenue from converged products/services such as BT One Phone.
Of which Internal	Contains internal charges to other parts of BT. Mainly revenue arising from Consumer for mobile Ethernet access and BT Technology unit for transmission planning services, but may include other internal revenue.

Revenue by channel	
Retail (ex RoI)	Revenue from corporations and small/medium enterprises (SMEs) that are UK focused, including from the Public Sector, from products under the BT and EE brands, including, but not exclusively, calls, lines, broadband, mobile, ICT, and managed network services.
Wholesale	Revenue from Wholesale products/services, sold to communications providers (CPs) which use them to provide products/services to their end customers.

Orders	
Total retail orders	Retail orders of products and services sold in the period to the unit's customers in Great Britain, Northern Ireland, and the Republic of Ireland, including all one-off charges and all recurring charges expected over the term of the contract. Orders are recorded on a sales order value (SOV) basis, i.e. the total amount of revenue expected from the contact over its life.
Of which new business	The amount of revenue expected to be earned over the life of a contract for new business contracts signed in the period e.g. a new 5-year contract worth £10m a year equates to a SOV of £50m.
Of which renewals	The amount of revenue expected to be earned over the life of a contract recorded on the renewal or extension of an existing contract with a current customer in the period.
Total wholesale orders (excluding IoT)	Wholesale orders in the period, sold to communications providers (CPs), for all business types including new business, growth, renewals and extensions. Where a renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental contract value (ICV) increase is included. This includes all one-off charges, plus all recurring charges for the term of the contract. Wholesale orders only relate to orders that have been contracted for future periods.

Operational	
Voice lines	The total number of revenue-generating voice connections on our fixed network, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which traditional voice lines	The total number of revenue-generating voice connections on our fixed network that use legacy analogue technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which VoIP seats	The total number of revenue-generating voice connections on our fixed network that use Voice over Internet Protocol (VoIP) technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Call minutes (millions)	The number of calling minutes used during the period by all external customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which retail call minutes (millions)	The number of calling minutes used during the period by external retail customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which wholesale call minutes (millions)	The number of calling minutes used during the period by external wholesale customers (communications providers (CPs)) using the Wholesale Calls product. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
External broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external customers on our fixed network. The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which retail broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external retail customers on our fixed network.  The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which wholesale broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external wholesale customers (communications providers (CPs)) on our fixed networks. The revenue earned by these connections is included within 'Fixed – Broadband' revenue.
WAN and Ethernet	The closing base of data circuits excluding broadband lines sold to all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Of which wholesale Ethernet circuits	The closing base of Ethernet circuits sold to external wholesale customers (communications providers (CPs)) that are not Mobile Network Operators (MNOs). The revenue earned by these connections is included within 'Fixed of which WAN and Ethernet' revenue.
Of which WAN circuits	The closing base of active circuit connections on Wide Area Networks (WAN), including BT Net products, across all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Private Circuits	The closing base of Private Circuits, including Partial Private Circuits, sold to external retail customers. The revenue earned by these connections is included within Fixed revenue excluding voice, broadband, and Ethernet (i.e. it is not explicitly separately disclosed).
Mobile customers	The total number of revenue-generating connections on our mobile network, across external retail customers and all our brands, measured at the end of the period. The revenue generated by these connections is included within 'Mobile - Retail mobile' revenue.
MVNO customers	The closing base of billable subscribers (reported a quarter in arrears) on our mobile network through mobile virtual network operators (MVNO) purchasing access from Enterprise. The revenue generated by these connections is included within 'Mobile - Wholesale mobile' revenue.
Superfast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to external customers by Enterprise purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing an ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to external customers by Enterprise purchasing a Gfast/FTTP wholesale product from Openreach.

### GLOBAL

Revenue by industry segmentation	
	Revenue from customers in the following industries: UK and International retail banking; insurance, wealth management and financial services; and wholesale banking and payments. Includes Radianz and Unified Trading products.
Resources, Manufacturing and Logistics	Revenue from customers in the following industries: manufacturing; retail and consumer goods; natural resources and utilities; and transport, logistics and automotive.
	Revenue from customers in the following industries: healthcare and life services; media and technology; business services and international government; systems integration; telecommunications including our Global Wholesale Voice business; and Public Sector.
Regional Enterprise	Revenue from regional enterprise customers outside the UK.

Revenue by product group	
Growth	Revenue from recently launched technologies and high growth strategic products, including: Security; Cloud-based solutions; and software-defined capabilities.
Mature	Revenue from products which use well-established technologies, for which new alternatives are starting to emerge, including: MPLS services; and on-premise IP voice.
Legacy	Revenue from products that are approaching end-of-life or that have been strategically deprioritised, and which do not attract new customer sales, including; public switched telephony network (PSTN) services; and private leased lines.

Orders	
Orders	Orders for all business types including new business, growth, renewals and extensions. Measured on an incremental contract value (ICV) basis, such that if a contract renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental increase is included.

### OPENREACH

Fixed access network technologies	
Wholesale Line Rental (WLR)	Openreach's copper access product, predominantly used for delivering voice services.
Local Loop Unbundling (LLU)	Enables communications providers (CPs) to offer the full range of voice and broadband services.
Fibre to the Cabinet (FTTC)	The supply of data services over a fibre optic cable running between the local exchange and the local street cabinet, then using existing copper cable to deliver the data to the end customer's premises. In FTTC, the device which translates the data into a signal that can be carried over copper wire, the DSLAM, sits in a local street cabinet, rather than in the local exchange.
Gfast	The supply of data services by building on existing FTTC infrastructure to change the way broadband signals are transmitted to achieve ultrafast bandwidths without the need to install fibre all the way to a property.
Fibre to the Premises (FTTP)	The supply of data services over a fibre optic cable running between the local exchange and the end customer's premises. This technology completely replaces the need for copper cabling within the Openreach network.

Revenue	
Wholesale Line Rental (WLR)	Internal and external WLR connection and rental revenue.
Local Loop Unbundling (LLU)	Internal and external shared metallic path facility (SMPF) and metallic path facility (MPF) connection and rental revenue, colocation connection and rental revenue, copper port build, tie cables, and test access matrices (TAM).
Fibre to the Cabinet (FTTC)	Internal and external connection and rental revenue for FTTC products.
Gfast	Internal and external connection and rental revenue for Gfast products.
Fibre to the Premises (FTTP)	Internal and external connection and rental revenue for FTTP products.
Ethernet	Internal and external Ethernet connection and rental revenue.
Other	Primarily revenue from service-based activity and some legacy connectivity products, plus other fibre (e.g. Single Order GEA (SOGEA) and Single Order Gfast (SOGFast)).
Of which internal	Primarily rental and connection revenue related to WLR, SMPF, Ethernet and fibre supplied to BTs other customer-facing units.

Operational	
Network deployment: Superfast	All premises in the UK that are able to place an order to access superfast fibre broadband speeds of >30Mbps delivered using FTIC, Gfast, or FTIP technology (subject to CP readiness).
Network deployment: Of which Ultrafast Gfast	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >120Mbps delivered using Gfast technology (subject to CP readiness). Prior to Q1 2019/20 the relevant broadband speed was >100Mbps.
Network deployment: Of which Ultrafast FTTP	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >100Mbps delivered using FTIP technology (subject to CP readiness).
Physical lines	Internal and external bearers in the UK at the end of the reporting period for various products as defined above, with the following exceptions:  Physical lines - Of which WLR' also includes WLR+SMPF lines, in addition to WLR-only lines  Physical lines - Of which LLU' is MPF lines, does not include SMPF lines.
Of which other	Internal and external bearers in the UK for SOGEA and SOGFast products at the end of the reporting period.
Total broadband connections	Total internal and external broadband connections in the UK at the end of the reporting period.
Of which non-fibre	Internal and external broadband connections in the UK delivered using non-fibre products (i.e. SMPF or MPF) alone at the end of the reporting period.
Of which FTTC	Internal and external broadband connections in the UK delivered using FTTC products at the end of the reporting period. The connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
Of which Gfast	Internal and external broadband connections in the UK delivered using Gfast products at the end of the reporting period. The connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
Of which FTTP	Internal and external broadband connections in the UK delivered using FTTP products at the end of the reporting period. The connection is only counted once because if a non-fibre component is used, it is excluded from the 'Of which non-fibre' count.
Of which other	Internal and external broadband connections in the UK delivered using SOGEA and SOGFast products at the end of the reporting period.
Ethernet	Total internal and external connections in the UK for Ethernet products at the end of the reporting period.