Key Performance Indicators (KPIs)



For the financial years ended 31 March 2017, 31 March 2018, and 31 March 2019.

From Q3 2018/19, BT Group has reported information in the format of this document as part of its quarterly financial disclosures. Results for the years ended 31 March 2017 and 31 March 2018, and the quarters ending 30 June 2018 and 30 September 2018 have therefore been prepared on a pro forma restated basis. These financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited or reviewed by the independent auditors.

The reporting format was updated from Q3 2018/19 to reflect changes in the business organisational structure, namely the formation of Enterprise from the combination of Business and Public Sector (BPS) and Wholesale and Ventures (WAV), and the transfer of Northern Ireland Networks (NIN), previously hosted by BPS, into Openreach. In addition, the KPIs reflect that BT Group now accounts for internal revenue generated by its Ventures businesses within Enterprise as revenue rather than as an internal recovery of cost. For further information on changes please see the separate pro forma document we published on 17 January 2019 which can be found on our website.

From Q4 2018/19, Group "other" costs have been disaggregated and re-presented to improve disclosure. This breakdown can be seen on the Group: Costs page.

Disclaimer

All pro forma financial information contained in this document is unaudited. The pro forma results are presented to investors and analysts as an indication of trend only. The financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited by BT Group's independent auditors. While BT Group believes the information contained in this document to be reliable, BT Group does not warrant the accuracy, completeness or validity of the information, figures or calculations in this document and shall not be liable in any way for any loss or damage arising out of the use of this information, or any errors or omissions in its content.

Notes

Revenue categories described as 'Of which' are intended to provide greater detail about the components of larger revenue categories, but are not intended to be the sum of that category. Please see the Glossary pages at the end of this document for details about the metrics included.

For more information please contact BT Group Investor Relations

Phone: +44 (0)207 356 4909

Email: ir@bt.com
Website: www.bt.com/ir

About BT Group

BT Group's purpose is to use the power of communications to make a better world. It is one of the world's leading providers of communications services and solutions, serving customers in 180 countries. Its principal activities include the provision of networked IT services globally; local, national and international telecommunications services to its customers for use at home, at work and on the move; broadband, TV and internet products and services; and converged fixed-mobile products and services.

British Telecommunications plc (BT) is a wholly-owned subsidiary of BT Group plc and encompasses virtually all businesses and assets of the BT Group. BT Group plc is listed on stock exchanges in London and New York.

BT Group plc

Registered Office: 81 Newgate Street, London, EC1A 7AJ, United Kingdom Registered in England and Wales no. 4190816 www.btplc.com

Group: Income statement

INCOME STATEMENT	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full ye
Revenue	7														
	2,430	2,570	2,626	2,493	10,119	2,540	2,587	2,680	2,572	10,379	2,591	2,681	2,785	2,638	10,69
Consumer	1,713	1,728	1,748	1,783	6,972	1,647	1,673	1,654	1,679	6,653	1,567	1,606	1,555	2,638 1,564	6,2
Enterprise Global Services	1,713	1,728	1,748	1,783	5,480	1,047	1,073	1,054	1,079	5,019	1,147	1,185	1,202	1,201	6,2 4,7
Openreach	1,250	1,409	1,399	1,422	5,480	1,246	1,205	1,205	1,243	5,019	1,147	1,185	1,202	1,201	4, <i>7</i> 5,0
Other	1,2/3	1,203	1,230	1,230	3,130	2	1,233	2	1,320	10	1,233	1,233	1,230	(1)	3,0
Eliminations	(891)	(903)	(907)	(909)	(3,610)	(887)	(893)	(915)	(890)	(3,585)	(845)	(858)	(818)	(820)	(3,34
_	+ • • • • • • • • • • • • • • • • • • •			· · ·			· '				· '			• •	
Total Group revenue 1	5,778	6,074	6,166	6,089	24,107	5,835	5,935	6,065	5,926	23,761	5,716	5,908	5,982	5,853	23,4
Underlying revenue YoY ²	-	-	-	-	-	(0.6)%	(2.7)%	(1.4)%	(2.1)%	(1.7)%	(2.0)%	(0.2)%	(1.0)%	(0.8)%	(0.9
EBITDA	7														
Consumer	548	589	603	557	2,297	556	575	558	680	2,369	610	611	643	670	2,
Enterprise	535	574	582	587	2,278	493	520	512	535	2,060	480	505	501	504	1,9
Global Services	121	132	39	202	494	73	81	141	135	430	95	113	147	150	±,
Openreach	657	648	703	712	2,720	644	653	747	675	2,719	591	634	603	595	2,4
Other	(7)	2	15	(16)	(6)	19	(9)	(22)	11	2,713 (1)	24	12	(16)	(80)	-,- (
Total Group EBITDA ¹	1,854		1,942	` '	- '-		` '		2,036	` '	1,800		• • •	(/	7,3
YoY	1,854	1,945	1,942	2,042	7,783	1,785 (3.7)%	1,820	1,936	(0.3)%	7,577 (2.6)%	0.8%	1,875 3.0%	1,878	1,839 (9.7)%	(2.4
Margin	32.1%	32.0%	31.5%	33.5%	32.3%	30.6%	(6.4)% 30.7%	31.9%	34.4%	31.9%	31.5%	31.7%	31.4%	31.4%	31.
iviaigiii	32.1%	32.0%	31.3%	33.3%	32.3%	30.0%	30.7%	31.9%	34.4%	31.5%	31.376	31.770	31.4%	31.4%	31.
Adjusted profit before tax	838	930	898	1,004	3,670	791	798	928	999	3,516	816	841	830	742	3,
Profit after tax	624	623	446	353	2,046	285	533	611	675	2,104	549	503	594	513	2,1
					-				-	-				-	
INCOME STATEMENT		2016/17		2016/17	2016/17		2017/18		2017/18	2017/18		2018/19		2018/19	2018
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full y
1					21.12										
Total Group revenue 1		11,852		12,255	24,107		11,770		11,991	23,761		11,624		11,835	23,4
Operating costs before D&A and specific items		(8,053)		(8,271)	(16,324)		(8,165)		(8,019)	(16,184)		(7,949)		(8,118)	(16,0
Total Group EBITDA 1		3,799		3,984	7,783		3,605		3,972	7,577		3,675		3,717	7,3
Depreciation and amortisation ¹		(1,724)		(1,786)	(3,510)		(1,757)		(1,757)	(3,514)		(1,736)		(1,810)	(3,5
Adjusted operating profit		2,075		2,198	4,273		1,848		2,215	4,063		1,939		1,907	3,
Net finance expense ¹		(300)		(294)	(594)		(259)		(287)	(546)		(283)		(334)	(6
Share of post tax profits/losses of assoc. & JVs ¹		(7)		(2)	(9)		0		(1)	(1)		1		0	
Adjusted profit before tax		1,768		1,902	3,670		1,589		1,927	3,516		1,657		1,573	3,
Total specific items		(287)		(891)	(1,178)		(496)		(332)	(828)		(317)		(247)	(!
Of which impact operating profit		(182)		(786)	(968)		(387)		(223)	(610)		(248)		(177)	(4
Of which net interest on pensions		(105)		(104)	(209)		(109)		(109)	(218)		(69)		(70)	(1
Reported profit before tax		1,481		1,011	2,492		1,093		1,595	2,688		1,340		1,326	2,
Tax excluding tax on specific items		(300)		(363)	(663)		(321)		(350)	(671)		(340)		(279)	(6
Tax rate before specific items		17.0%		19.1%	18.1%		20.2%		18.2%	19.1%		20.5%		17.7%	19
Tax on specific items		66		151	217		46		41	87		52		60	
Profit after tax		1,247		799	2,046		818		1,286	2,104		1,052		1,107	2,
A.P	1			1						1					
Adjusted basic earnings per share (pence)		14.8		15.5	30.3		12.8		15.9	28.6		13.3		13.0	
Reported basic earnings per share (pence)		12.6		8.0	20.6		8.2		12.9	21.2		10.6		11.1	
Dividend per share (pence)		4.85		10.55	15.40		4.85		10.55	15.40		4.62		10.78	15
Dividend per State (perice)	I	4.85		10.55	15.40		4.85		10.55	15.40		4.02		10.78	15
Average number of shares in issue (m)		9,933		9,944	9,938		9,915		9,906	9,911		9,910		9,911	9,
		5,555		3,344	3,330		5,515		5,500	3,311		3,310		2,211	ر, ر

¹ Adjusted, i.e. before specific items

 $^{^{\,2}}$ Excluding specific items, foreign exchange movements and the effect of acquisitions and disposals

Group: Cash flow & net debt

CASH FLOW & NET DEBT	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
T															
Cash capital expenditure	(711)	(751)	(751)	(906)	(3,119)	(784)	(870)	(843)	(844)	(3,341)	(874)	(862)	(912)	(989)	(3,637)
Normalised free cash flow	448	894	606	834	2,782	556	689	702	1,026	2,973	507	467	763	703	2,440
Net (debt)/cash	(9,572)	(9,567)	(8,981)	(8,932)	(8,932)	(8,810)	(9,520)	(8,923)	(9,627)	(9,627)	(11,227)	(11,895)	(11,114)	(11,035)	(11,035)
CASH FLOW & NET DEBT		2016/17		2016/17	2016/17		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full year
				<u> </u>						1					
Total Group EBITDA ¹		3,799		3,984	7,783		3,605		3,972	7,577		3,675		3,717	7,392
Interest		(282)		(340)	(622)		(257)		(291)	(548)		(228)		(280)	(508)
Tax (ex cash tax benefit of pension deficit payments)		(306)		(355)	(661)		(209)		(373)	(582)		(294)		(410)	(704)
Change in working capital		(412)		(89)	(501)		(365)		127	(238)		(497)		321	(176)
Change in other		5		(103)	(98)		125		(20)	105		54		19	73
Cash available for investment and distribution		2,804		3,097	5,901		2,899		3,415	6,314		2,710		3,367	6,077
Cash capital expenditure		(1,462)		(1,657)	(3,119)		(1,654)		(1,687)	(3,341)		(1,736)		(1,901)	(3,637)
Normalised free cash flow		1,342		1,440	2,782		1,245		1,728	2,973		974		1,466	2,440
Payments/refund for the acquisition of spectrum		0		0	0		0		(325)	(325)		21		0	21
Net cash flow from specific items		(114)		(91)	(205)		(589)		(239)	(828)		(277)		(321)	(598)
Reported free cash flow		1,228		1,349	2,577		656		1,164	1,820		718		1,145	1,863
Equity dividends paid		(951)		(484)	(1,435)		(1,038)		(485)	(1,523)		(1,040)		(464)	(1,504)
Repurchase of ordinary share capital		(206)		0	(206)		(221)		0	(221)		(9)		0	(9)
Residual free cash flow		71		865	936		(603)		679	76		(331)		681	350
Cash tax benefit of pension deficit payments		88		22	110		28		81	109		84		189	273
Gross pension deficit payment		(13)		(261)	(274)		(10)		(862)	(872)		(2,012)		(12)	(2,024)
Free cash flow post pension deficit payments		146		626	772		(585)		(102)	(687)		(2,259)		858	(1,401)
Other		125		9	134		(3)		(5)	(8)		(9)		2	(7)
Change in net (debt)/cash		271		635	906		(588)		(107)	(695)		(2,268)		860	(1,408)
Net (debt)/cash		(9,567)		(8,932)	(8,932)	-	(9,520)		(9,627)	(9,627)	·	(11,895)		(11,035)	(11,035)

¹ Adjusted, i.e. before specific items

Group: Costs

OPERATING COSTS	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19
£m unless otherwise stated	H1	H2	Full year	H1	H2	Full year	H1	H2	-
			· un your			· un your			· un your
Direct labour costs before leaver costs	2,581	2,522	5,103	2,690	2,658	5,348	2,664	2,701	5,365
Indirect labour costs	402	460	862	451	476	927	472	467	939
Leaver costs	54	32	86	30	20	50	8	9	17
Gross labour costs	3,037	3,014	6,051	3,171	3,154	6,325	3,144	3,177	6,321
Capitalised labour	(588)	(688)	(1,276)	(668)	(742)	(1,410)	(729)	(777)	(1,506)
Net labour costs	2,449	2,326	4,775	2,503	2,412	4,915	2,415	2,400	4,815
Product costs and sales commissions ¹	2,227	2,361	4,588	2,153	2,276	4,429	2,172	2,292	4,464
Payments to telecommunications operators	1,327	1,326	2,653	1,207	1,099	2,306	1,073	986	2,059
Property and energy costs	600	602	1,202	649	636	1,285	661	664	1,325
Network operating and IT costs	455	528	983	476	487	963	508	518	1,026
TV programme rights charges	340	374	714	377	386	763	403	438	841
Provision and Installation ¹	294	375	669	322	335	657	295	329	624
Marketing and sales ¹	209	156	365	177	140	317	167	155	322
Other operating costs ¹	249	313	562	404	369	773	369	462	831
Other operating income	(97)	(90)	(187)	(103)	(121)	(224)	(114)	(126)	(240)
Operating costs before D&A and specific items	8,053	8,271	16,324	8,165	8,019	16,184	7,949	8,118	16,067
Depreciation and amortisation (D&A)	1,724	1,786	3,510	1,757	1,757	3,514	1,736	1,810	3,546
Total operating costs before specific items	9,777	10,057	19,834	9,922	9,776	19,698	9,685	9,928	19,613
Specific items	136	782	918	373	214	587	212	182	394
Total operating costs	9,913	10,839	20,752	10,295	9,990	20,285	9,897	10,110	20,007
rotar operating toots	3,313	10,033	20,732	10,233	3,330	20,203	3,031	10,110	_0,007
rotal operating costs	· .	·	20,732	•	•	·	,	•	
REPORTED CAPITAL EXPENDITURE	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19
	· .	·		•	•	·	,	•	2018/19
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated	2016/17 H1	2016/17 H2	2016/17 Full year	2017/18 H1	2017/18 H2	2017/18 Full year	2018/19 H1	2018/19 H2	2018/19 Full year
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer	2016/17 H1	2016/17 H2	2016/17 Full year 853	2017/18 H1 461	2017/18 H2 458	2017/18 Full year 919	2018/19 H1	2018/19 H2 593	2018/19 Full year 994
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise	2016/17 H1 410 194	2016/17 H2 443 260	2016/17 Full year 853 454	2017/18 H1 461 237	2017/18 H2 458 255	2017/18 Full year 919 492	2018/19 H1 401 218	2018/19 H2 593 283	2018/19 Full year 994 501
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services	2016/17 H1 410 194 191	2016/17 H2 443 260 170	2016/17 Full year 853 454 361	2017/18 H1 461 237 128	2017/18 H2 458 255 150	2017/18 Full year 919 492 278	2018/19 H1 401 218 99	2018/19 H2 593 283 146	2018/19 Full year 994 501 245
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach	2016/17 H1 410 194 191 713	2016/17 H2 443 260 170 907	2016/17 Full year 853 454 361 1,620	2017/18 H1 461 237 128 808	2017/18 H2 458 255 150 891	2017/18 Full year 919 492 278 1,699	2018/19 H1 401 218 99 1,055	2018/19 H2 593 283 146 1,026	2018/19 Full year 994 501 245 2,081
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other	2016/17 H1 410 194 191 713 72	2016/17 H2 443 260 170 907 94	2016/17 Full year 853 454 361 1,620 166	2017/18 H1 461 237 128 808 59	2017/18 H2 458 255 150 891 75	2017/18 Full year 919 492 278 1,699	2018/19 H1 401 218 99 1,055 60	2018/19 H2 593 283 146 1,026	2018/19 Full year 994 501 245 2,081
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ²	2016/17 H1 410 194 191 713 72 1,580	2016/17 H2 443 260 170 907 94 1,874	2016/17 Full year 853 454 361 1,620 166 3,454	2017/18 H1 461 237 128 808 59 1,693	2017/18 H2 458 255 150 891 75 1,829	2017/18 Full year 919 492 278 1,699 134 3,522	2018/19 H1 401 218 99 1,055 60 1,833	2018/19 H2 593 283 146 1,026 82 2,130	2018/19 Full year 994 501 245 2,081 142 3,963
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network	2016/17 H1 410 194 191 713 72 1,580 742	2016/17 H2 443 260 170 907 94 1,874	2016/17 Full year 853 454 361 1,620 166 3,454 1,650	2017/18 H1 461 237 128 808 59 1,693	2017/18 H2 458 255 150 891 75 1,829	2017/18 Full year 919 492 278 1,699 134 3,522 1,728	2018/19 H1 401 218 99 1,055 60 1,833 988	2018/19 H2 593 283 146 1,026 82 2,130 1,095	2018/19 Full year 994 501 245 2,081 142 3,963 2,083
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven	2016/17 H1 410 194 191 713 72 1,580 742 538	2016/17 H2 443 260 170 907 94 1,874 908 532	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070	2017/18 H1 461 237 128 808 59 1,693 856 493	2017/18 H2 458 255 150 891 75 1,829 872 487	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980	2018/19 H1 401 218 99 1,055 60 1,833 988 443	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT	2016/17 H1 410 194 191 713 72 1,580 742 538 253	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600	2017/18 H1 461 237 128 808 59 1,693 856 493 295	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven	2016/17 H1 410 194 191 713 72 1,580 742 538	2016/17 H2 443 260 170 907 94 1,874 908 532	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070	2017/18 H1 461 237 128 808 59 1,693 856 493	2017/18 H2 458 255 150 891 75 1,829 872 487	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980	2018/19 H1 401 218 99 1,055 60 1,833 988 443	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group ² Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent Consumer	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year 19,738
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group 2 Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent Consumer Enterprise	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1 16,544 13,090	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year 17,848 13,428	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1 17,868 13,396	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year 18,204 13,227	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1 19,076 13,397	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year 19,738 13,352
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group 2 Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent Consumer Enterprise Global Services	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1 16,544 13,090 17,543	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year 17,848 13,428 17,538	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1 17,868 13,396 17,399	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year 18,204 13,227 16,945	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1 19,076 13,397 16,274	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year 19,738 13,352 16,603
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group 2 Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent Consumer Enterprise Global Services Openreach	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1 16,544 13,090 17,543 31,912	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year 17,848 13,428 17,538 30,914	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1 17,868 13,396 17,399 31,418	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year 18,204 13,227 16,945 31,187	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1 19,076 13,397 16,274 32,307	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year 19,738 13,352 16,603 33,156
REPORTED CAPITAL EXPENDITURE £m unless otherwise stated Consumer Enterprise Global Services Openreach Other Total Group 2 Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure ROLES Full-time equivalent Consumer Enterprise Global Services	2016/17 H1 410 194 191 713 72 1,580 742 538 253 47 2016/17 H1 16,544 13,090 17,543	2016/17 H2 443 260 170 907 94 1,874 908 532 347	2016/17 Full year 853 454 361 1,620 166 3,454 1,650 1,070 600 134 2016/17 Full year 17,848 13,428 17,538	2017/18 H1 461 237 128 808 59 1,693 856 493 295 49 2017/18 H1 17,868 13,396 17,399	2017/18 H2 458 255 150 891 75 1,829 872 487 392	2017/18 Full year 919 492 278 1,699 134 3,522 1,728 980 687 127 2017/18 Full year 18,204 13,227 16,945	2018/19 H1 401 218 99 1,055 60 1,833 988 443 327 75 2018/19 H1 19,076 13,397 16,274	2018/19 H2 593 283 146 1,026 82 2,130 1,095 486 420	2018/19 Full year 994 501 245 2,081 142 3,963 2,083 929 747 204 2018/19 Full year 19,738 13,352 16,603

¹Other operating costs have been disaggregated and re-presented

² Gross BDUK grant funding deferral (clawback) included in capacity/network: 2014/15: £29m; 2015/16: £229m; 2016/17: £188m; 2017/18: £112m; 2018/19: £213m

Consumer

FINANCIAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Revenue	7														
Fixed	1,094	1,164	1,161	1,142	4,561	1,158	1,159	1,154	1,187	4,658	1,149	1,151	1,178	1,150	4,628
YoY	-	-	-	-	-	5.9%	(0.4)%	(0.6)%	3.9%	2.1%	(0.8)%	(0.7)%	2.1%	(3.1)%	(0.6)%
Mobile YoY	942	963	967	943	3,815	978 3.8%	1,007 4.6%	1,016 5.1%	994 5.4%	3,995 4.7%	1,010 3.3%	1,045 3.8%	1,023 0.7%	997 0.3%	4,075 2.0%
Of which postpaid mobile	825	838	840	836	3,339	865	882	876	864	3,487	890	908	894	877	3,569
YoY	-	-	-	-	-	4.8%	5.3%	4.3%	3.3%	4.4%	2.9%	2.9%	2.1%	1.5%	2.4%
Equipment YoY	310	355	403	309	1,377	315 1.6%	331 (6.8)%	416 3.2%	296 (4.2)%	1,358 (1.4)%	346 9.8%	393 18.7%	476 14.4%	387 30.7%	1,602 18.0%
Other	84	88	95	99	366	89	90	94	95	368	86	92	108	104	390
Total	2,430	2,570	2,626	2,493	10,119	2,540	2,587	2,680	2,572	10,379	2,591	2,681	2,785	2,638	10,695
Underlying YoY Of which Internal	24	27	25	24	100	4.5% 25	0.7% 25	2.1%	3.2% 28	2.6% 103	2.0%	3.6%	3.9% 27	2.6%	3.0% 107
Of Which internal	24	27	25	24	100	25	25	23	20	105	23	27	27	20	107
EBITDA	548	589	603	557	2,297	556	575	558	680	2,369	610	611	643	670	2,534
Underlying YoY	- 22.60/	- 22.00/	- 22.00/	- 22.20/	- 22.70/	1.5%	(2.4)%	(7.5)%	22.1%	3.1%	9.7%	6.3%	15.2%	(1.5)%	7.0%
Margin	22.6%	22.9%	23.0%	22.3%	22.7%	21.9%	22.2%	20.8%	26.4%	22.8%	23.5%	22.8%	23.1%	25.4%	23.7%
OPERATIONAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/1
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full yea
Average revenue per customer (£ per month)	7														
Fixed	35.0	37.4	37.3	36.7	36.6	37.6	37.8	37.7	38.9	38.0	37.9	38.3	39.6	38.8	38.6
YoY	-	-	-	-		7.4%	1.1%	1.1%	6.0%	3.8%	0.8%	1.3%	5.0%	(0.3)%	1.6%
Postpaid mobile YoY	22.1	22.1	21.8	21.4	21.8	22.0 (0.5)%	22.1 0.0%	21.6 (0.9)%	21.1 (1.4)%	21.7 (0.5)%	21.7 (1.4)%	22.0 (0.5)%	21.4 (0.9)%	20.9 (0.9)%	21.5 (0.9)%
Prepaid mobile	7.5	8.0	8.3	7.7	7.8	8.0	8.2	8.3	8.2	8.1	8.1	8.3	8.4	7.9	8.2
YoY	-	-	-	-	-	6.7%	2.5%	0.0%	6.5%	3.8%	1.3%	1.2%	1.2%	(3.7)%	1.2%
Monthly churn	7														
Fixed	1.2%	1.5%	1.5%	1.5%	1.4%	1.3%	1.4%	1.4%	1.4%	1.3%	1.2%	1.6%	1.4%	1.4%	1.4%
Postpaid mobile	1.1%	1.1%	1.2%	1.2%	1.1%	1.2%	1.1%	1.2%	1.2%	1.2%	1.2%	1.2%	1.3%	1.1%	1.2%
Fibre share of broadband base	7														
Superfast	49.5%	51.5%	53.9%	56.0%	56.0%	57.8%	59.7%	61.8%	64.0%	64.0%	65.6%	68.4%	70.5%	72.9%	72.9%
Ultrafast	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.2%	0.2%	0.2%	0.2%	0.3%	0.4%	0.6%	0.8%	0.8%
Revenue generating units per address	7														
Revenue generating units per address	-	-	-	-	-	-	-	2.36	2.37	2.37	2.37	2.37	2.37	2.37	2.37
		*****		*****								*****			
FINANCIAL £m unless otherwise stated		2016/17 H1		2016/17 H2	2016/17 Full year		2017/18 H1		2017/18 H2	2017/18 Full year		2018/19 H1		2018/19 H2	2018/1 Full yea
					7-00										, , , , ,
Revenue		5,000		5,119	10,119		5,127		5,252	10,379		5,272		5,423	10,695
YoY EBITDA		1,137		1,160	2,297		2.5% 1,131		2.6% 1,238	2.6% 2,369		2.8% 1,221		3.3% 1,313	3.0% 2,534
YoY		-,		-,250	-,,-		(0.5)%		6.7%	3.1%		8.0%		6.1%	7.0%
Margin	1	22.7%		22.7%	22.7%		22.1%		23.6%	22.8%		23.2%		24.2%	23.7%
Operating profit YoY		637		671	1,308		646 1.4%		731 8.9%	1,377 5.3%		713 10.4%		797 9.0%	1,510 9.7%
Reported capex	†	410		443	853		461		458	919		401		593	994
YoY	1			-	-		12.4%		3.4%	7.7%		(13.0)%		29.5%	8.2%
Normalised free cash flow YoY		710		568	1,278		663 (6.6)%		691 21.7%	1,354 5.9%		677 2.1%		646 (6.5)%	1,323 (2.3)%
101	1	-		-	-		(0.0)70		41.770	3.370		2.170		(0.5/70	(2.5)%

Enterprise

FINANCIAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Revenue															
Fixed	788	781	771	786	3,126	750	747	731	729	2,957	697	687	676	652	2,712
YoY	-	-	-	-	-	(4.8)%	(4.4)%	(5.2)%	(7.3)%	(5.4)%	(7.1)%	(8.0)%	(7.5)%	(10.6)%	(8.3)%
Of which voice	390	381	374	384	1,529	368	362	353	349	1,432	331	319	313	296	1,259
YoY	-	-	-	-	-	(5.6)%	(5.0)%	(5.6)%	(9.1)%	(6.3)%	(10.1)%	(11.9)%	(11.3)%	(15.2)%	(12.1)%
Of which broadband	124	124	127	128	503	126	125	124	124	499	121	115	123	119	478
YoY	-	-	-	-	-	1.6%	0.8%	(2.4)%	(3.1)%	(0.8)%	(4.0)%	(8.0)%	(0.8)%	(4.0)%	(4.2)%
Of which WAN and Ethernet	102	109	108	110	429	108	114	111	114	447	116	118	116	116	466
YoY	-	-		-	-	5.9%	4.6%	2.8%	3.6%	4.2%	7.4%	3.5%	4.5%	1.8%	4.3%
Mobile	297	298	320	314	1,229	312	315	318	304	1,249	303	321	323	321	1,268
YoY	242	-	-	-	4 005	5.1%	5.7%	(0.6)%	(3.2)%	1.6%	(2.9)%	1.9%	1.6%	5.6%	1.5%
Of which retail mobile YoY	242	244	262	257	1,005	255	255 4.5%	263	248	1,021 1.6%	252	267 4.7%	267	263	1,049 2.7%
	55		-	-	224	5.4%	l l	0.4%	(3.5)%		(1.2)%		1.5%	6.0%	2.7%
Of which wholesale mobile YoY	55	54	58	57	224	57 3.6%	60	55 (F 2)%	56	228 1.8%	51 (10.5)%	54 (10.0)%	56	58	(3.9)%
	294	270	283	311	1,158	278	11.1% 287	(5.2)% 285	(1.8)% 292	1,142	264	269	1.8% 260	3.6% 269	1,062
Managed services YoY	294	270	203	311	1,150	(5.4)%	6.3%	0.7%	(6.1)%	(1.4)%	(5.0)%	(6.3)%	(8.8)%	(7.9)%	(7.0)%
Republic of Ireland	86	97	102	97	382	(3.4)%	89	93	101	370	(3.0)%	104	(8.8)%	(7.3)%	369
YoY	-	-	102	-	302	1.2%	(8.2)%	(8.8)%	4.1%	(3.1)%	1.1%	16.9%	(2.2)%	(14.9)%	(0.3)%
Ventures	128	143	138	145	553	123	136	141	145	545	136	145	141	145	567
YoY	120	143	-	143	333	(3.9)%	(4.9)%	2.2%	0.0%	(1.4)%	10.6%	6.6%	0.0%	0.0%	4.0%
Other	121	139	134	131	524	97	99	86	108	390	79	80	64	91	314
Total	1,713	1,728	1,748	1,783	6,972	1,647	1,673	1,654	1,679	6,653	1,567	1,606	1,555	1,564	6,292
Underlying YoY	-	-	-	-	-	(4.3)%	(3.5)%	(5.5)%	(6.0)%	(4.8)%	(4.9)%	(4.0)%	(5.2)%	(6.2)%	(5.1)%
Of which Internal	106	105	105	107	424	94	99	91	96	380	94	94	85	86	359
•	-	-	•		-			•			•	•			
Revenue by channel															
Public Sector & Major Business (ex RoI)	449	449	434	477	1,809	413	422	405	428	1,668	394	398	387	409	1,588
YoY	-	-	-	-	-	(8.0)%	(6.0)%	(6.7)%	(10.3)%	(7.8)%	(4.6)%	(5.7)%	(4.4)%	(4.4)%	(4.8)%
Corporate	191	186	192	186	755	179	181	174	175	709	158	156	154	153	621
YoY	-	-	-	-	-	(6.3)%	(2.7)%	(9.4)%	(5.9)%	(6.1)%	(11.7)%	(13.8)%	(11.5)%	(12.6)%	(12.4)%
SME	414	423	437	424	1,698	417	420	422	413	1,672	414	421	415	398	1,648
YoY	-	-	-	-	-	0.7%	(0.7)%	(3.4)%	(2.6)%	(1.5)%	(0.7)%	0.2%	(1.7)%	(3.6)%	(1.4)%
Wholesale	453	440	448	454	1,795	429	430	425	424	1,708	380	384	383	376	1,523
YoY	-	-	-	-	-	(5.3)%	(2.3)%	(5.1)%	(6.6)%	(4.8)%	(11.4)%	(10.7)%	(9.9)%	(11.3)%	(10.8)%
<u></u>															
EBITDA	535	574	582	587	2,278	493	520	512	535	2,060	480	505	501	504	1,990
Underlying YoY	-	-	-	-	-	(7.9)%	(9.4)%	(12.0)%	(8.9)%	(9.6)%	(2.7)%	(2.9)%	(2.1)%	(5.8)%	(3.4)%
Margin	31.2%	33.2%	33.3%	32.9%	32.7%	29.9%	31.1%	30.9%	31.8%	30.9%	30.6%	31.4%	32.2%	32.2%	31.6%
Of which Ventures	47	60	57	64	228	43	52	54	69	218	45	55	54	60	214
YoY		-				(8.5)%	(13.3)%	(5.3)%	7.8%	(4.4)%	4.7%	5.8%	0.0%	(13.0)%	(1.8)%
Margin	36.7%	42.0%	41.3%	44.1%	41.2%	35.0%	38.2%	38.3%	47.6%	40.0%	33.1%	37.9%	38.3%	41.4%	37.7%
Orders		245	0=0	4 04 4	2 200	4 400	700	cor I	04.5	2 224		cec T		205	2.000
Total retail orders	652	847	856	1,014	3,369	1,180	732	665	814	3,391	657	650	777	805	2,889
YoY Of which now husiness	400			-		81.0%	(13.6)%	(22.3)%	(19.7)%	0.7%	(44.3)%	(11.2)%	16.8%	(1.1)%	(14.8)%
Of which new business	466	517	577	661	2,221	872 87.1%	470	435	518	2,295 3.3%	395 (54.7)%	430	514	553	1,892
YoY Of which renewals	185	329	279	353	1 146	308	(9.1)%	(24.6)%	(21.6)%	1,096	262	(8.5)% 220	18.2% 263	6.8% 253	(17.6)% 998
Of which renewals	185	329	2/9	353	1,146	66.5%	262 (20.4)%	230 (17.6)%	296 (16.1)%		(14.9)%	(16.0)%	14.3%	(14.5)%	(8.9)%
YoY	-	-	-	-	1 525					(4.4)%					
Total wholesale orders (excluding IoT) ¹	317	296	705	318	1,636	167	348	322	475	1,312	139	197	202	479	1,017
YoY	-	-	-	-	-	(47.3)%	17.6%	(54.3)%	49.4%	(19.8)%	(16.8)%	(43.4)%	(37.3)%	0.8%	(22.5)%

Enterprise

OPERATIONAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full yea
Number of products/customers ('000 except note	ed)														
Voice lines	2,910	2,890	2,857	2,830	2,830	2,804	2,782	2,770	2,716	2,716	2,668	2,646	2,613	2,566	2,566
Of which traditional voice lines	2,710	2,645	2,586	2,529	2,529	2,473	2,416	2,352	2,282	2,282	2,213	2,152	2,082	1,997	1,997
Of which VoIP seats	200	245	271	301	301	331	366	418	434	434	455	494	531	569	569
Call minutes (millions)	2,565	2,612	2,416	2,444	10,037	2,274	2,208	2,112	2,081	8,676	1,926	1,817	1,726	1,773	7,242
Of which retail call minutes (millions)	1,281	1,380	1,220	1,241	5,122	1,143	1,103	1,020	1,016	4,283	953	889	817	889	3,548
Of which wholesale call minutes (millions)	1,284	1,232	1,196	1,203	4,915	1,131	1,105	1,092	1,065	4,393	973	928	909	884	3,694
External broadband lines	1,645	1,657	1,641	1,625	1,625	1,606	1,594	1,576	1,552	1,552	1,540	1,523	1,511	1,510	1,510
Of which retail broadband lines	820	824	828	830	830	817	814	810	805	805	796	782	770	762	762
Of which wholesale broadband lines	825	833	813	795	795	789	780	766	747	747	744	741	741	748	748
WAN and Ethernet	121.7	123.8	126.4	127.2	127.2	128.4	130.2	125.7	128.0	128.0	132.4	132.9	132.6	133.2	133.2
Of which wholesale Ethernet circuits	40.3	41.5	42.8	43.8	43.8	44.7	45.5	46.1	46.6	46.6	47.4	48.1	49.0	50.3	50.3
Of which WAN circuits	81.4	82.3	83.6	83.4	83.4	83.7	84.7	79.6	81.4	81.4	85.0	84.8	83.6	82.9	82.9
Private Circuits	56.8	54.4	51.6	49.6	49.6	48.0	45.4	46.0	43.5	43.5	41.4	39.9	38.4	38.0	38.0
Mobile customers	3,179	3,241	3,289	3,335	3,335	3,401	3,458	3,481	3,521	3,521	3,540	3,551	3,555	3,598	3,598
MVNO customers	4,462	3,779	3,810	3,764	3,764	3,737	3,684	3,668	3,731	3,731	3,716	3,728	3,728	3,776	3,776
Fibre share of broadband base															
Superfast	25.6%	28.3%	30.5%	32.4%	32.4%	34.4%	36.1%	37.9%	39.5%	39.5%	40.6%	42.5%	44.2%	45.9%	45.9%
Ultrafast	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.2%	0.3%	0.3%
FINANCIAL		2016/17		2016/17	2016/17		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full yea
Revenue		3,441		3,531	6,972		3,320		3,333	6,653		3,173		3,119	6,292
YoY		-		-	-		(3.5)%		(5.6)%	(4.6)%		(4.4)%		(6.4)%	(5.4)%
EBITDA		1,109		1,169	2,278		1,013		1,047	2,060		985		1,005	1,990
YoY		-		-	-		(8.7)%		(10.4)%	(9.6)%		(2.8)%		(4.0)%	(3.4)%
Margin		32.2%		33.1%	32.7%		30.5%		31.4%	31.0%		31.0%		32.2%	31.6%
Operating profit		803		861	1,664		697		727	1,424		676		680	1,356
YoY				-			(13.2)%		(15.6)%	(14.4)%		(3.0)%		(6.5)%	(4.8)%
Reported capex		194		260	454		237		255	492		218		283	501
YoY		-		-	-		22.2%		(1.9)%	8.4%		(8.0)%		11.1%	1.89
Normalised free cash flow		834		993	1,827		669		900	1,569		646		837	1,48
YoY		-		-	-		(19.8)%		(9.4)%	(14.1)%		(3.4)%		(7.0)%	(5.5)9

 $^{^{\}rm 1}$ Q3 2018/19 order intake restated following review

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Services Please see the Glossary pages for relevant definitions

Global Services

FINANCIAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Revenue	7														
UK	363	419	419	416	1,617	368	382	380	381	1,511	369	373	360	369	1,471
YoY	-	-	-	-	-	1.4%	(8.8)%	(9.3)%	(8.4)%	(6.6)%	0.3%	(2.4)%	(5.3)%	(3.1)%	(2.6)%
Continental Europe	479	530	503	520	2,032	459	469	470	455	1,853	408	421	424	419	1,672
YoY	-	-	-	-	-	(4.2)%	(11.5)%	(6.6)%	(12.5)%	(8.8)%	(11.1)%	(10.2)%	(9.8)%	(7.9)%	(9.8)%
United States, Canada, and Latin America	263	294	298	302	1,157	263	255	255	243	1,016	228	237	246	233	944
YoY	-	-	-	-	-	0.0%	(13.3)%	(14.4)%	(19.5)%	(12.2)%	(13.3)%	(7.1)%	(3.5)%	(4.1)%	(7.1)%
Asia Pacific, the Middle East, and Africa	145	166	179	184	674	156	159	160	164	639	142	154	172	180	648
YoY	-	-	-	-	-	7.6%	(4.2)%	(10.6)%	(10.9)%	(5.2)%	(9.0)%	(3.1)%	7.5%	9.8%	1.4%
Total	1,250	1,409	1,399	1,422	5,480	1,246	1,265	1,265	1,243	5,019	1,147	1,185	1,202	1,201	4,735
Underlying YoY	-	-	-	-	-	(7.8)%	(12.6)%	(8.3)%	(10.1)%	(9.7)%	(6.1)%	(5.0)%	(4.4)%	(2.3)%	(4.5)%
	-														
EBITDA	121	132	39	202	494	73	81	141	135	430	95	113	147	150	505
Underlying YoY	-	-	-	-	-	(51.2)%	(39.4)%	276.9%	(30.2)%	(13.4)%	38.4%	40.7%	5.0%	11.2%	19.3%
Margin	9.7%	9.4%	2.8%	14.2%	9.0%	5.9%	6.4%	11.1%	10.9%	8.6%	8.3%	9.5%	12.2%	12.5%	10.7%
		·													
Orders	960	1,501	1,230	913	4,604	804	924	1,091	1,026	3,845	628	797	866	995	3,286
YoY	-	-	-	-	-	(16.3)%	(38.4)%	(11.3)%	12.4%	(16.5)%	(21.9)%	(13.7)%	(20.6)%	(3.0)%	(14.5)%
				*				,							
FINANCIAL		2016/17		2016/17	2016/17		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year		H1		H2	Full year
							•					•			
Revenue		2,659		2,821	5,480		2,511		2,508	5,019		2,332		2,403	4,735
YoY		-		-	-		(5.6)%		(11.1)%	(8.4)%		(7.1)%		(4.2)%	(5.7)%
EBITDA		253		241	494		154		276	430		208		297	505
YoY		-		-	-		(39.1)%		14.5%	(13.0)%		35.1%		7.6%	17.4%
Margin		9.5%		8.5%	9.0%		6.1%		11.0%	8.6%		8.9%		12.4%	10.7%
Operating profit		39		16	55		(67)		73	6		22		113	135
YoY							(271.8)%		356.3%	(89.1)%		132.8%		54.8%	2150.0%
Reported capex		191		170	361		128		150	278		99		146	245
YoY							(33.0)%		(11.8)%	(23.0)%		(22.7)%		(2.7)%	(11.9)%
Normalised free cash flow		(226)		(19)	(245)		(133)		248	115		(44)		340	296
YoY		-		-	-		41.2%		1,405.3%	146.9%		66.9%		37.1%	157.4%

Openreach

Milesel tree hereal (VIU)	FINANCIAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2018/19	2018/19
Monemate Internal (MAS)	£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year
Monemate Internal (MAS)	Revenue															
and Long betweeding (LUI)	Wholesale Line Rental (WLR)	472	477	476	469	1,894	469	462	456	452	1,839	445	455	449	442	1,791
Yes		-	-	-	-	-	(0.6)%	(3.1)%	(4.2)%	(3.6)%	(2.9)%	(5.1)%	(1.5)%	(1.5)%	(2.2)%	(2.6)%
The res for the facilities of June (June 1971) 1972 1982 1944 205 219 229	Local Loop Unbundling (LLU)	292	286	291	285	1,154				279						1,145
Try 1		-	-	-	-	-										1.6%
State	, ,	182	194	205	218	799										1,007
Volume		-	-	-	-	-										
Tiller to the Personset (TTP)		0	0	0	0	0	0	0	0	0	0	0	0	1	1	2
Very		- 2	- 1		- 5	- 15	- 5	- 6	7	- 0	- 27	- 0	12	16	- 17	- 54
Thermeric 1906 179 188 192 775 188 1904 1975 200 7769 179 183 184 177 777 777 177 187 187 187 187 187 187		-	-	-	-	- 15	- 1	-	133 3%	_		-				100.0%
No.		196	179	188	192	755										725
Description 128 129 130 129 130 129 130 129 130 129 130 129 130 129 130 129 130 129 130 120 130 130 130 130 1320 1328 1255 125		-	-	-	-	-										(5.7)%
Underlying Yor	Other	128	129	133	129	519		116			452					351
Of Which Internal 761 772 777 777 3,086 767 770 796 768 3,101 727 736 706 707 728	Total	1,273	1,269	1,296	1,298	5,136	1,287	1,299	1,379	1,320	5,285	1,255	1,293	1,256	1,271	5,075
Voy	Underlying YoY	-	-	-	-	-	1.0%	2.4%	6.4%	1.8%	2.9%	(2.4)%	(0.5)%	(8.9)%	(3.7)%	(4.0)%
Set		761	771	777	777	3,086		-								2,875
Underlying YoY S1.6% 51.1% 51.6% 51.1% 54.2% 54.2% 54.2% 50.0% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5	YoY	-	-	-	-	-	0.8%	(0.1)%	2.4%	(1.2)%	0.5%	(5.2)%	(4.4)%	(11.3)%	(8.1)%	(7.3)%
Underlying YoY S1.6% 51.1% 51.6% 51.1% 54.2% 54.2% 54.2% 50.0% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5% 6.5		T														
Second Commission		657	648	703	712	2,720										
OPERATIONAL 2016/17 2016/17 2016/17 2016/17 2016/17 2016/17 2016/17 2017/18 2		- 	- 	F4 30/												
Vetwork deployment (**Proprint (**Propri	Margin	51.6%	51.1%	54.2%	54.9%	53.0%	50.0%	50.3%	54.2%	51.1%	51.4%	47.1%	49.1%	48.0%	46.8%	47.7%
Vetwork deployment (**Proprint (**Propri	OPERATIONAL	2016/17	2016/17	2016/17	2016/17	2016/17	2017/19	2017/18	2017/18	2017/19	2017/19	2019/10	2019/10	2019/10	2019/10	2018/19
Network deployment (1000 premises passed) **superfist** 25,095 25,381 25,629 25,852 25,852 26,114 26,382 26,749 26,944 26,944 27,087 27,220 27,280 27,479 27,470	OI ENATIONAL															Full year
			~~		~			~_			7	~-	~_	~~	~.	, , , , , , , , , , , , , , , , , , , ,
Of which Ultrafast Glast O O O O 44 4 84 84 214 393 1,015 1,015 1,117 1,290 1,708 2,020 2,020 fwhich Ultrafast FTP 314 328 345 369 369 369 398 431 493 567 567 567 631 682 893 1,247 1,248 1,249 1,24	Network deployment ('000 premises passed)															
Of which Ultrafast Glast O O O O O O O O O O O O O O O O O O O	Superfast ¹	25,095	25,381	25,629	25,852	25,852	26,114	26,382	26,749	26,944	26,944	27,087	27,220	27,280	27,479	27,479
Vertwork usage	•										,	,				2,020
Total physical lines 25,358 25,316 25,366 25,263 25,263 25,169 25,121 25,163 25,142 25,044 25,004 25,040 25,039 25,03	Of which Ultrafast FTTP	314	328	345	369	369	398	431	493	567	567	631	682	893	1,247	1,247
Total physical lines 25,358 25,316 25,366 25,263 25,263 25,169 25,121 25,163 25,142 25,044 25,004 25,040 25,039 25,03																
Of which NUR 16,359 16,290 16,255 16,118 16,118 16,009 15,931 15,863 15,781 15,508 15,508 15,189 1	Network usage ('000 premises connected)															
Of which LLU 8,934 8,950 9,023 9,047 9,047 9,049 9,062 9,154 9,191 9,336 9,413 9,496 9,542 9,540 Of which FTTP 64 76 87 98 98 111 127 146 169 169 197 230 267 306 30 Of which other 0 0 0 0 0 0 0 0 20,207 20,494 20,336 20,417 20,41																25,039
of which FTTP 64 76 87 98 98 111 127 146 169 169 197 230 267 306 36 Of which other 0 0 0 0 0 0 0 0 0 2 23 1 20 Cridal broadband connections 20,027 20,149 20,336 20,417 20,417 20,451 20,516 20,668 20,766 20,906 20,948 21,043 21,119 21,119 Of which non-fibre 13,788 13,470 13,158 12,719 12,316 11,875 11,427 10,970 10,962 10,990 9,506 8,895 8,895 Of which first 0 0 0 0 0 0 0 0 0 0 0 0 0 11,891 11,891 11,891 11,891 11,891 11,891 11,891 11,891 11,224 11,891 11,224 11,891 11,224 11,891 </td <td></td> <td>,</td> <td></td> <td></td> <td>,</td> <td></td> <td></td>											,			,		
Of which other 0 0 0 0 0 0 0 0 0 0 2 3 1 2 fotal broadband connections 20,027 20,149 20,336 20,417 20,451 20,516 20,668 20,766 20,906 20,948 21,043 21,119 21,119 Of which offset 13,788 13,470 13,158 12,719 12,316 11,875 11,427 10,970 10,662 10,090 9,508 8,895 8,88 Of which FTTC 6,6175 6,604 7,090 7,599 7,599 8,023 8,512 9,094 9,624 10,041 10,619 11,254 11,891															,	
State Cota Dread				l l		98			146			197		267		306
Of which non-fibre 13,788 13,470 13,158 12,719 12,316 11,875 11,427 10,970 10,970 10,970 10,662 10,090 9,506 8,895 8,895 0f which FTTC 6,175 6,604 7,090 7,599 7,599 8,023 8,512 9,094 9,624 9,624 10,041 10,619 11,254 11,891 11,891 11,891 11,892 11,893 11					ŭ	20 417			20.669		·	20.006	9	21 0/2	_	21 110
Of which FTTC 6,175 6,604 7,090 7,599 7,599 8,023 8,512 9,094 9,624 9,624 10,041 10,619 11,254 11,891 11,891 0f which Gfast 0 0 0 0 0 1 1 1 2 3 3 3 4 7 7 15 25 25 2 0 0 0 0 0 0 0 0 0 1 1 1 2 3 3 3 4 7 7 15 25 25 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							•							•		8,895
Of which Gfast 0 0 0 0 0 1 1 2 3 3 4 7 15 25 22 Of which FTTP 64 76 87 98 98 111 127 146 169 169 197 230 267 306 30 Of which other 0 0 0 0 0 0 0 0 0 0 2 2 3 1 2 Ethernet 226 232 239 247 247 254 262 268 276 276 283 288 293 300 30 FINANCIAL 2016/17 2016/17 2016/17 2016/17 2017/18 2017/18 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 2018/19 201				,					,		,			,		
Of which FTTP 64 76 87 98 98 111 127 146 169 169 197 230 267 306 30 of which other 0 0 0 0 0 0 0 0 0 0 0 2 3 1 2 ethernet 226 232 239 247 247 254 262 268 276 276 283 288 293 300 30 FINANCIAL 2016/17 2016/17 2016/17 2016/17 2016/17 2017/18 2017/18 2017/18 2018/19																25
Of which other 0			Ŭ	-	-	٠,	-		-	-	-					306
Ethernet 226 232 239 247 247 254 262 268 276 276 283 288 293 300 300 300 300 300 300 300 300 300 3				l l		0			0							2
Revenue 2,542 2,594 5,136 2,586 2,699 5,285 2,548 2,527 5,07 YOY 1.7% 4.0% 2.9% (1.5)% (6.4)% (4.0) EBITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 (15.8)% (10.9) Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7 Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 997 1,620 808 891 1,699 1,055 1,026 YOY 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 688	Ethernet	226	232	239	247	247	254	262	268	276	276	283	288	293	300	300
Revenue 2,542 2,594 5,136 2,586 2,699 5,285 2,548 2,527 5,07 YOY 1.7% 4.0% 2.9% (1.5)% (6.4)% (4.0) EBITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 (15.8)% (10.9) Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7 Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 997 1,620 808 891 1,699 1,055 1,026 YOY 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 688																
Revenue 2,542 2,594 5,136 2,586 2,699 5,285 2,548 2,527 5,07 YoY 1,7% 4.0% 2.9% (1.5)% (6.4)% (4.0) EBITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 2,42 YOY (0.6)% 0.5% 0.0% (5.6)% (15.8)% (10.8) Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7 Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 997 1,620 808 891 1,699 1,055 1,026 YOY 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 688	FINANCIAL				2016/17	2016/17		2017/18		2017/18	2017/18		2018/19		2018/19	2018/19
YOY - - 1.7% 4.0% 2.9% (1.5)% (6.4)% (4.0) IBITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 2,42 YOY - - - (0.6)% 0.5% 0.0% (5.6)% (15.8)% (10.9) Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 2,08 YOY - - - 13.3% (1.8)% 4,9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	FINANCIAL		2016/17													
YOY - - 1.7% 4.0% 2.9% (1.5)% (6.4)% (4.0) IBITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 2,42 YOY - - - (0.6)% 0.5% 0.0% (5.6)% (15.8)% (10.9) Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 2,08 YOY - - - 13.3% (1.8)% 4,9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	Em unless otherwise stated							H1		H2	Full year		H1		H2	Full year
BITDA 1,305 1,415 2,720 1,297 1,422 2,719 1,225 1,198 2,42 YOY (0.6)% 0.5% 0.0% (5.6)% (15.8)% (10.9) Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7 Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 YOY 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 688	£m unless otherwise stated		H1		H2	Full year										
YOY - - - (0.6)% 0.5% 0.0% (5.6)% (15.8)% (10.9) Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7 Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 22.5 VoY - - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	£m unless otherwise stated Revenue		H1		H2	Full year		2,586		2,699	5,285		2,548		2,527	5,075
Margin 51.3% 54.5% 53.0% 50.2% 52.7% 51.4% 48.1% 47.4% 47.7% Operating profit 619 688 1,307 584 735 1,319 526 429 95 VOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 22.5 YOY - - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	£m unless otherwise stated Revenue YoY		H1 2,542 -		H2 2,594	5,136		2,586 1.7%		2,699 4.0%	5,285 2.9%		2,548 (1.5)%		2,527 (6.4)%	5,075 (4.0)%
Operating profit 619 688 1,307 584 735 1,319 526 429 95 YOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 2,08 YOY - - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5% Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	£m unless otherwise stated Revenue YoY EBITDA		H1 2,542		H2 2,594	5,136		2,586 1.7% 1,297		2,699 4.0% 1,422	5,285 2.9% 2,719		2,548 (1.5)% 1,225		2,527 (6.4)% 1,198	5,075 (4.0)% 2,423
YOY - - - (5.7)% 6.8% 0.9% (9.9)% (41.6)% (27.6) Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 2,08 YOY - - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	£m unless otherwise stated Revenue YoY EBITDA YoY		2,542 - 1,305		2,594 - 1,415	5,136 - 2,720		2,586 1.7% 1,297 (0.6)%		2,699 4.0% 1,422 0.5%	5,285 2.9% 2,719 0.0%		2,548 (1.5)% 1,225 (5.6)%		2,527 (6.4)% 1,198 (15.8)%	5,075 (4.0)% 2,423 (10.9)%
Reported capex 713 907 1,620 808 891 1,699 1,055 1,026 2,08 YOY - - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	Em unless otherwise stated Revenue YoY EBITDA YoY Margin		2,542 - 1,305 - 51.3%		2,594 - 1,415 - 54.5%	5,136 - 2,720 - 53.0%		2,586 1.7% 1,297 (0.6)% 50.2%		2,699 4.0% 1,422 0.5% 52.7%	5,285 2.9% 2,719 0.0% 51.4%		2,548 (1.5)% 1,225 (5.6)% 48.1%		2,527 (6.4)% 1,198 (15.8)% 47.4%	5,075 (4.0)% 2,423 (10.9)% 47.7%
YOY - - 13.3% (1.8)% 4.9% 30.6% 15.2% 22.5 Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	Revenue YOY BITOA YOY Margin Operating profit		2,542 - 1,305 - 51.3%		2,594 - 1,415 - 54.5%	5,136 - 2,720 - 53.0%		2,586 1.7% 1,297 (0.6)% 50.2%		2,699 4.0% 1,422 0.5% 52.7%	5,285 2.9% 2,719 0.0% 51.4% 1,319		2,548 (1.5)% 1,225 (5.6)% 48.1% 526		2,527 (6.4)% 1,198 (15.8)% 47.4% 429	5,075 (4.0)% 2,423 (10.9)% 47.7%
Normalised free cash flow 705 698 1,403 523 639 1,162 287 398 68	Em unless otherwise stated Revenue YoY EBITDA YoY Margin Operating profit YoY		2,542 - 1,305 - 51.3% 619		2,594 - 1,415 - 54.5% 688	5,136 - 2,720 - 53.0% 1,307		2,586 1.7% 1,297 (0.6)% 50.2% 584 (5.7)%		2,699 4.0% 1,422 0.5% 52.7% 735 6.8%	5,285 2.9% 2,719 0.0% 51.4% 1,319 0.9%		2,548 (1.5)% 1,225 (5.6)% 48.1% 526 (9.9)%		2,527 (6.4)% 1,198 (15.8)% 47.4% 429 (41.6)%	5,075 (4.0)% 2,423 (10.9)% 47.7% 955 (27.6)%
YoY (25,8)% (8,5)% (17,2)% (45,1)% (37,7)% (41,0)	Em unless otherwise stated Revenue YoY EBITDA YoY Margin Operating profit YoY Reported capex		2,542 - 1,305 - 51.3% 619		2,594 - 1,415 - 54.5% 688	5,136 - 2,720 - 53.0% 1,307		2,586 1.7% 1,297 (0.6)% 50.2% 584 (5.7)% 808		2,699 4.0% 1,422 0.5% 52.7% 735 6.8% 891	5,285 2.9% 2,719 0.0% 51.4% 1,319 0.9% 1,699		2,548 (1.5)% 1,225 (5.6)% 48.1% 526 (9.9)% 1,055		2,527 (6.4)% 1,198 (15.8)% 47.4% 429 (41.6)% 1,026	5,075 (4.0)% 2,423 (10.9)% 47.7% 955 (27.6)% 2,081
(25.6)** (25.6)** (25.6)** (25.6)** (35.7)** (37.7)** (44.0)	Em unless otherwise stated Revenue YoY EBITDA YoY Margin Operating profit YoY Reported capex		2,542 - 1,305 - 51.3% 619 - 713		2,594 - 1,415 - 54.5% 688 - 907	5,136 - 2,720 - 53.0% 1,307 - 1,620		2,586 1.7% 1,297 (0.6)% 50.2% 584 (5.7)% 808 13.3%		2,699 4.0% 1,422 0.5% 52.7% 735 6.8% 891 (1.8)%	5,285 2,9% 2,719 0.0% 51.4% 1,319 0.9% 1,699 4.9%		2,548 (1.5)% 1,225 (5.6)% 48.1% 526 (9.9)% 1,055 30.6%		2,527 (6.4)% 1,198 (15.8)% 47.4% 429 (41.6)% 1,026 15.2%	5,075 (4.0)% 2,423 (10.9)% 47.7% 955 (27.6)%

¹ Q3 2018/19 network deployment restated following review

GROUP: COSTS

Operating costs	
Direct labour costs	Total gross costs associated with wages and salaries, social security costs, pension costs, employee profit share and share based payments.
Indirect labour costs	Labour costs that relate to agency and subcontracted employees.
	Also called 'Termination benefits'. Costs payable when, in the normal course of business, employment is terminated before an
Lanuar costs	employee's normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group
Leaver costs	recognises termination benefits when it is demonstrably committed to the affected employees leaving the Group. Leavers costs
	related to a major restructuring programme are treated as a specific item (defined below).
Capitalised labour	Labour costs associated with the construction, modification, or installation of capital expenditure programmes (defined below).
Product costs and sales commissions	Costs incurred in the creation of products, including the purchase of equipment and services for resale, and commission paid to third
Product costs and sales commissions	parties for selling the Group's products and services.
Payments to telecommunications operators	Costs typically including payments to other communications providers (CPs) when terminating voice traffic on its network to carry a
rayments to telecommunications operators	call to the customer receiving the call. Also called 'payments to other licensed operators' (POLOs).
TV programme rights charges	The cost of TV programme rights, mainly relating to sport (particularly football) broadcast rights.
Provision and Installation	Costs incurred in providing the products and network services to customers. Includes the cost of installation, equipment stock level
Provision and mistaliation	changes and valuation adjustments, and equipment consumed by the Group for its own use.
Marketing & sales	Costs incurred for publicising and presenting products and services to customers, and to secure potential orders for products and
ivial ketilig & sales	services.
Other operating costs	Costs not included in any other category, such as those relating to travel and subsistence, transport, consultancy and bad debts.
	Income that the Group generates from activities outside the provision of communication services and equipment sales. Includes
Other operating income	income from repayment works, income from government grants and profits and losses on the disposals of businesses, property, plant
	and equipment.
	Costs separately disclosed to improve the relevance of other costs to understanding the Group's financial performance. Specific items
	are identified by virtue of their size, nature or incidence with management considering quantitative as well as qualitative factors such
Specific items	as the frequency or predictability of occurrence.
Specific itellis	Examples include acquisitions/disposals of businesses and investments, regulatory settlements, historical insurance or litigation claims,
	business restructuring programmes, asset impairment charges, property rationalisation programmes, net interest on pensions and the
	settlement of multiple tax years.

Reported capital expenditure	
	Investment in our integrated network to improve the coverage and reliability of our superfast broadband network, increase the
Of which capacity/network	deployment of ultrafast broadband, enhance and expand our mobile network, and deliver a truly integrated network that supports
	converged products/services. Includes Broadband Delivery UK (BDUK) grant funding deferrals.
	Investment that directly generates revenue from continued development of customer contract-specific infrastructure for our UK and
Of which customer driven	global clients, deployment of Ethernet and broadband connections for homes and businesses, including reduction of the existing
	workstacks.
Of which systems/IT	Investments in systems and information technology to develop differentiated customer experiences, new products and services, or
Of which systems/11	transformation initiatives to drive cost savings.
Of which non-network Infrastructure	Investment that covers, for example, investment in our property estate, power and cooling investments to drive energy savings,
Of Which hori-hetwork infrastructure	specialist vehicle replacement.

Roles	
Full times a maintaine	The number of full time equivalent (FTE) roles at the end of the period, directly employed by the company rather than by agencies or
Full-time equivalent	subcontractors. FTE counts all full and part-time employees expressed as if every role was full-time.

UNITS

General terms	
YoY	An abbreviation of 'year on year' i.e. the change compared to the equivalent period in the previous year.
	As above, excluding the impact of acquisitions or disposals, foreign exchange movements and specific items. This measure includes
Underlying YoY	transit traffic which now has an immaterial impact. The underlying measure seeks to reflect performance that will contribute to long-
	term sustainable profitable growth.

Financial	1
Internal revenue	Intra-group revenue generated from the sale of regulated products and services, based on market price. Intra-group revenue from the
	sale of other products and services is agreed between the relevant customer-facing units (CFUs) and therefore CFU profitability may
	be impacted by transfer pricing levels.
Reported capex	Capital expenditure recorded in accounts but for which cash has not necessarily yet been paid.
Normalised free cash flow	The net increase in cash and cash equivalents less cash flows from financing activities (except net interest paid), the
	acquisition/disposal of group undertakings and the net sale of short-term investments, and excluding the cash impact of specific items,
	purchases of telecommunications licences, and the cash tax benefit of pension deficit payments. Non-tax related adjustments are
	made on a pre-tax basis.

CONSUMER

Revenue	
Fixed	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and
	residential BT Sport subscriptions.
Mobile	Earned from products/services delivered using only mobile network connectivity, including data connectivity, incoming and outgoing
	calls, roaming by customers of overseas networks, and the Emergency Services Network (ESN).
Of which postpaid mobile	Earned from customers paying monthly subscriptions for mobile network connectivity.
Equipment	Earned from mobile and fixed equipment sales, such as mobile handsets or TV set top boxes.
Other	Earned from advertising, commercial and wholesale BT Sport customers, and Wi-fi services.
Of which internal	Mainly BT Wi-fi revenue from services sold by Global Services on certain contracts, and services and applications sold by Plusnet to
	Global Services.

Operational	7
Fixed average revenue per customer	Fixed revenue (defined above) during the period divided by the average number of line rental customers during the period, and
	presented as a monthly amount.
Postpaid mobile average revenue per	Postpaid mobile revenue (defined above) during the period divided by the average number of postpaid mobile customers during the
customer	period, and presented as a monthly amount.
Dranaid mabile average revenue nor	Prepaid mobile revenue (not disclosed but earned from customers pre-paying for mobile connectivity) during the period divided by the
Prepaid mobile average revenue per	average number of prepaid mobile customers during the period, and presented as a monthly amount. Prepaid customers at any point
customer	in time are counted as those which have used their connection during the preceding 30 days.
Fixed menthly above	Number of line rental customers who disconnect from the network, voluntarily or involuntarily, during the period, divided by the
Fixed monthly churn	average number of line rental customers during the period, presented as a monthly figure.
	Number of postpaid mobile customers who disconnect from the network, voluntarily or involuntarily (excluding money-back return,
Postpaid mobile monthly churn	fraudulent connections and inter-brand migrations) during the period, divided by the average number of postpaid customers during
	the period, presented as a monthly figure.
Cuparfact fibra chara of broadband baca	The proportion of broadband lines purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These
Superfast fibre share of broadband base	connections are supplied to customers by Consumer purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of broadband lines purchasing a ultrafast connection i.e. with a maximum download speed above 100Mbps. These
	connections are supplied to customers by Consumer purchasing a Gfast/FTTP wholesale product from Openreach.
Revenue Generating Units per address	Number of chargeable products per separate address measured across the BT, EE and Plusnet brands, aggregated to give a total for
	the Consumer CFU.

ENTERPRISE

Revenue	
Fixed	Earned from products/services across our brands that use only fixed network connectivity.
Of which voice	Earned from products/services that provide our customers with voice connectivity.
Of which broadband	Earned from products/services that provide our customers with broadband internet connectivity.
06 1:1 2422	Earned from products/services that provide our customers Wide Area Network (WAN) connectivity i.e. network connections linking a
Of which WAN and Ethernet	number of sites, including BT Net sales, and Ethernet connectivity, i.e. a dedicated high bandwidth connection.
Mobile	Earned from products/services across our brands that use only our mobile network connectivity.
Of which retail mobile	Earned from products/services sold to retail customers for mobile network connectivity.
Ofhighh alacalaahila	Earned from products/services predominantly sold to Mobile Virtual Network Operators (MVNOs) for mobile network connectivity
Of which wholesale mobile	which they use to provide products/services to their end customers. Includes mobile data analytics, and M2M (i.e. IoT).
Managed services	Earned from bespoke contracts that is not directly apportioned to either fixed or mobile connectivity.
Republic of Ireland	All revenue of any type earned from customers in the Republic of Ireland, received in euros but reported in sterling.
Ventures	Earned from the Ventures portfolio of standalone businesses that include Tikit, Redcare, Fleet Solutions, Pelipod, Phone Book,
	Payphones, and Supply Chain.
Other	Any revenue not included within any of the above categories, e.g. revenue from converged products/services such as BT One Phone.
Of which Internal	Contains internal charges to other parts of BT. Mainly revenue arising from Consumer for mobile Ethernet access and BT Technology
	unit for transmission planning services, but may include other internal revenue.

Revenue by channel	
Public Sector & Major Business (ex Rol)	Revenue from large corporations that are UK focused, including a significant proportion of Public sector, from products under the BT
	and EE brands, including, but not exclusively, calls, lines, broadband, mobile, ICT, and managed network services.
Corporate	Revenue from products sold to mid-tier corporations in Great Britain under the BT and EE brands, including, but not exclusively, calls,
	lines, broadband, mobile, ICT, and managed network services. Also includes revenue from BT Business Direct.
SME	Revenue from products sold to small/medium enterprises (SMEs) in the UK under the BT, Plusnet, and EE brands, including, but not
	exclusively, calls, lines, broadband, mobile, ICT, and managed network services.
Wholesale	Revenue from Wholesale products/services, sold to communications providers (CPs) which use them to provide products/services to
	their end customers.

Orders	
Total retail orders	Retail orders of products and services sold in the period to the unit's customers in Great Britain, Northern Ireland, and the Republic of
	Ireland, including all one-off charges and all recurring charges expected over the term of the contract. Orders are recorded on a sales
	order value (SOV) basis, i.e. the total amount of revenue expected from the contact over its life.
Of which new business	The amount of revenue expected to be earned over the life of a contract for new business contracts signed in the period e.g. a new 5-
Of which new business	year contract worth £10m a year equates to a SOV order of £50m.
Of which renewals	The amount of revenue expected to be earned over the life of a contract recorded on the renewal or extension of an existing contract
Of which renewals	with a current customer in the period.
Total wholesale orders (excluding IoT)	Wholesale orders in the period, sold to communications providers (CPs), for all business types including new business, growth,
	renewals and extensions. Where a renewal or extension overlaps with a previous contract value reported as Order intake, only the
	incremental contract value (ICV) increase is included. This includes all one-off charges, plus all recurring charges for the term of the
	contract. Wholesale orders only relate to orders that have been contracted for future periods.

Operational	
Voice lines	The total number of revenue-generating voice connections on our fixed network, across all external customers, measured at the end
	of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which traditional voice lines	The total number of revenue-generating voice connections on our fixed network that use legacy analogue technology, across all
	external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which
	voice' revenue.
	The total number of revenue-generating voice connections on our fixed network that use Voice over Internet Protocol (VoIP)
Of which VoIP seats	technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included
	within 'Fixed of which voice' revenue.
C-II : (: III)	The number of calling minutes used during the period by all external customers. The revenue earned by these connections is included
Call minutes (millions)	within 'Fixed of which voice' revenue.
Of which we to it and we have a familia and	The number of calling minutes used during the period by external retail customers. The revenue earned by these connections is
Of which retail call minutes (millions)	included within 'Fixed of which voice' revenue.
Ofh: -hh -lll:h - (: ili)	The number of calling minutes used during the period by external wholesale customers (communications providers (CPs)) using the
Of which wholesale call minutes (millions)	Wholesale Calls product. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Code and board base	The closing base of broadband live circuits (including copper & fibre) sold to external customers on our fixed network. The revenue
External broadband lines	generated by these connections is included within 'Fixed – Broadband' revenue.
Of which retail broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external retail customers on our fixed network. The
Or which retail broadband lines	revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which who lose to broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external wholesale customers (communications providers
Of which wholesale broadband lines	(CPs)) on our fixed networks. The revenue earned by these connections is included within 'Fixed – Broadband' revenue.
WAN and Ethernet	The closing base of data circuits excluding broadband lines sold to all external customers. The revenue generated by these networks is
WAN and Ethernet	included within 'Fixed of which WAN and Ethernet' revenue.
Of which wholesale Ethernet circuits	The closing base of Ethernet circuits sold to external wholesale customers (communications providers (CPs)) that are not Mobile
Of which wholesale Ethernet circuits	Network Operators (MNOs). The revenue earned by these connections is included within 'Fixed of which WAN and Ethernet' revenue.
Of which WAN circuits	The closing base of active circuit connections on Wide Area Networks (WAN), including BT Net products, across all external customers.
Of Which WAN circuits	The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Private Circuits	The closing base of Private Circuits, including Partial Private Circuits, sold to external retail customers. The revenue earned by these
Private Circuits	connections is included within Fixed revenue excluding voice, broadband, and Ethernet (i.e. it is not explicitly separately disclosed).
Mobile customers	The total number of revenue-generating connections on our mobile network, across external retail customers and all our brands,
Wobile custoffiers	measured at the end of the period. The revenue generated by these connections is included within 'Mobile - Retail mobile' revenue.
	The closing base of billable subscribers (reported a quarter in arrears) on our mobile network through mobile virtual network
MVNO customers	operators (MVNO) purchasing access from Enterprise. The revenue generated by these connections is included within 'Mobile -
	Wholesale mobile' revenue.
	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing a superfast connection i.e. with a
Superfast fibre share of broadband base	maximum download speed of up to 76Mbps. These connections are supplied to external customers by Enterprise purchasing an
	FTTC/FTTP wholesale product from Openreach.
	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing an ultrafast connection i.e. with a
Ultrafast fibre share of broadband base	maximum download speed above 100Mbps. These connections are supplied to external customers by Enterprise purchasing a
	Gfast/FTTP wholesale product from Openreach.

GLOBAL SERVICES

Financial	
Revenue	The geographic analysis of revenue is based on the country of origin in which the customer is invoiced. Reported growth rates are not
	adjusted for the effect of acquisitions, disposals or foreign exchange movements.
Orders	Orders for all business types including new business, growth, renewals and extensions. Measured on an incremental contract value
	(ICV) basis, such that if a contract renewal or extension overlaps with a previous contract value reported as Order intake, only the
	incremental increase is included.

OPENREACH

Fixed access network technologies	
Wholesale Line Rental (WLR)	Openreach's copper access product, predominantly used for delivering voice services.
Local Loop Unbundling (LLU)	Enables communications providers (CPs) to offer the full range of voice and broadband services.
Fibre to the Cabinet (FTTC)	The supply of data services over a fibre optic cable running between the local exchange and the local street cabinet, then using existing
	copper cable to deliver the data to the end customer's premises. In FTTC, the device which translates the data into a signal that can be
	carried over copper wire, the DSLAM, sits in a local street cabinet, rather than in the local exchange.
Gfast	The supply of data services by building on existing FTTC infrastructure to change the way broadband signals are transmitted to make
	achieve ultrafast bandwidths without the need to install fibre all the way to a property.
Fibre to the Premises (FTTP)	The supply of data services over a fibre optic cable running between the local exchange and the end customer's premises. This
	technology completely replaces the need for copper cabling within the Openreach network.

Revenue	
Wholesale Line Rental (WLR)	Internal and external WLR connection and rental revenue.
Local Loop Unbundling (LLU)	Internal and external shared metallic path facility (SMPF) and metallic path facility (MPF) connection and rental revenue, co-location
	connection and rental revenue, copper port build, tie cables, and test access matrices (TAM).
Fibre to the Cabinet (FTTC)	Internal and external connection and rental revenue for FTTC products.
Gfast	Internal and external connection and rental revenue for Gfast products.
Fibre to the Premises (FTTP)	Internal and external connection and rental revenue for FTTP products.
Ethernet	Internal and external Ethernet connection and rental revenue.
Other	Primarily revenue from service-based activity and some legacy connectivity products, plus other fibre (e.g. Single Order GEA (SOGEA)
	and Single Order Gfast (SOGFast)).
Of which internal	Primarily rental and connection revenue related to WIR SMPE Ethernet and fibre supplied to RT's other customer-facing units

Operational	
Network deployment: Superfast	All premises in the UK that are able to place an order to access superfast fibre broadband speeds of >30Mbps delivered using FTTC,
	Gfast, or FTTP technology (subject to CP readiness).
Network deployment: Of which Ultrafast	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >100Mbps delivered using Gfast
Gfast	technology (subject to CP readiness).
Network deployment: Of which Ultrafast	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >100Mbps delivered using FTTP
FTTP	technology (subject to CP readiness).
	Internal and external bearers in the UK at the end of the reporting period for various products as defined above, with the following
OL : 11:	exceptions:
Physical lines	'Physical lines - Of which WLR' also includes WLR+SMPF lines, in addition to WLR-only lines
	'Physical lines - Of which LLU' is MPF lines, does not include SMPF lines.
Of which other	Internal and external bearers in the UK for SOGEA and SOGFast products at the end of the reporting period.
Total broadband connections	Total internal and external broadband connections in the UK at the end of the reporting period.
Of which was files	Internal and external broadband connections in the UK delivered using non-fibre products (i.e. SMPF or MPF) alone at the end of the
Of which non-fibre	reporting period.
	Internal and external broadband connections in the UK delivered using FTTC products at the end of the reporting period. The
Of which FTTC	connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre'
	count.
	Internal and external broadband connections in the UK delivered using Gfast products at the end of the reporting period. The
Of which Gfast	connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre'
	count.
Of which FTTP	Internal and external broadband connections in the UK delivered using FTTP products at the end of the reporting period. The
	connection is only counted once because if a non-fibre component is used, it is excluded from the 'Of which non-fibre' count.
Of which other	Internal and external broadband connections in the UK delivered using SOGEA and SOGFast products at the end of the reporting
	period.
Ethernet	Total internal and external connections in the UK for Ethernet products at the end of the reporting period.