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BT Group plc

Q1 2010/11 Results

29 July 2010

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Ian Livingston

Q1 2010/11 group results

Revenue	£5,006m	4%	
EBITDA¹	£1,399m	6%	
EPS¹	4.4p	16%	
Free cash flow	£415m	up £537m	
Net debt	£8,879m	down £1,638m	













¹ before specific items

4

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Q1 2010/11 line of business summary results

	Global Services	Retail	Wholesale	Openreach
Adjusted ¹ revenue	 3%	 7%	 6%	 4%
Adjusted ² EBITDA	 110%	 2%	 flat	 8%
Operating ³ cash flow	 92%	 11%	 79%	 2%

¹ prior year adjusted for impact of customer account moves and changes to internal trading model

² before specific items, prior year restated for impact of customer account moves

³ prior year restated for impact of customer account moves

Q1 2010/11 line of business overview

Global Services

	Q1 2010/11	Change
Revenue	£2,007m	(3)%
EBITDA	£130m	110%
Operating cash flow	£(38)m	£427m

- ▶ Revenue down 3%
 - decline in calls and lines, impact of broader economic conditions
- ▶ Net operating costs down 7%
- ▶ EBITDA more than doubled
- ▶ Strong cash performance, partly driven by major contract receipt
- ▶ Order intake £1.6bn, rolling 12 month order intake £6.8bn
- ▶ UK public sector accounts for c.10% of group revenue

Q1 2010/11 line of business overview

Retail

	Q1 2010/11	Change
Revenue	£1,925m	(7)% ¹
EBITDA	£442m	(2)% ¹
Operating cash flow	£293m	£(35)m ¹

- ▶ Revenue down 5% excl. prior year one-off benefit
 - Consumer down 6%, Business down 4%
- ▶ Net operating costs down 8%
- ▶ EBITDA up 7% excl. prior year one-off benefit
- ▶ ARPU up £5 to £314
- ▶ 40% share of broadband net adds²
- ▶ Sky Sports broadcast from 1 August
 - great value premium sports packages from £6.99 per month

¹ prior year restated for impact of customer account moves

² DSL + LLU

Q1 2010/11 line of business overview

Wholesale

	Q1 2010/11	Change
Adjusted revenue	£1,059m	(6)% ¹
EBITDA	£339m	flat ²
Operating cash flow	£217m	£96m ²

- ▶ Adjusted revenue down 6%
 - revenue down 2% excl. transit
- ▶ Net operating costs down 8%³
- ▶ MNS contract wins of >£1bn
 - including management of Orange broadband infrastructure in UK

¹ prior year adjusted for impact of customer account moves and changes to internal trading model

² prior year restated for customer account moves

³ excluding changes to internal trading model

Q1 2010/11 line of business overview

Openreach

	Q1 2010/11	Change
Adjusted revenue	£1,200m	(4)% ¹
EBITDA	£511m	8%
Operating cash flow	£225m	£(4)m

- ▶ Adjusted revenue flat excl. prior year one-off
- ▶ Net operating costs down 8%²
- ▶ Fibre roll out accelerating in line with plan
 - over 1.5m premises passed in July
 - now averaging c.100,000 premises passed per week
 - costs consistent with our expectations

¹ prior year adjusted for changes to internal trading model

² excluding changes to internal trading model and leaver costs

Pensions

	December 2008	March 2010	June 2010
▶ Deficit valuations:			
- Trustee's funding	£9.0bn	c.£6.6bn	-
- Median estimate	£3.0bn	c.£1.5bn	-
- IAS19 (net)	£1.7bn	£5.7bn	£5.7bn

▶ Pensions Regulator discussions ongoing

▶ Crown Guarantee

▶ Change to indexation

Other matters

- ▶ Regulation
 - Ofcom treatment of pensions

- ▶ Pay agreement
 - 3 year deal
 - 3% annual pay increases
 - consultative ballot ongoing

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on track

more to do

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Tony Chanmugam

Reporting changes

- ▶ Adjusted EBITDA is post leavers
- ▶ Account moves
 - transfer of certain service provider customers from Retail to Wholesale
 - no impact on group revenue and EBITDA
- ▶ Changes to internal trading model
 - reduces internal revenue in both Wholesale and Openreach by £62m per quarter in 2010/11
 - corresponding reduction in group eliminations
 - no impact on group revenue
- ▶ Pension interest now included in specific items

Key financials summary

£m	Q1 2010/11	Q1 2009/10	Change
▶ Revenue	5,006	5,235	(4)%
<ul style="list-style-type: none">- no significant impact from FX- MTR and transit impact c.1%- reflects expected trend, improvement in H2			
▶ EBITDA¹	1,399	1,326	6%
<ul style="list-style-type: none">- operating costs² reduced by £291m- Q2 trend lower but improves in H2 due to profile of investments			

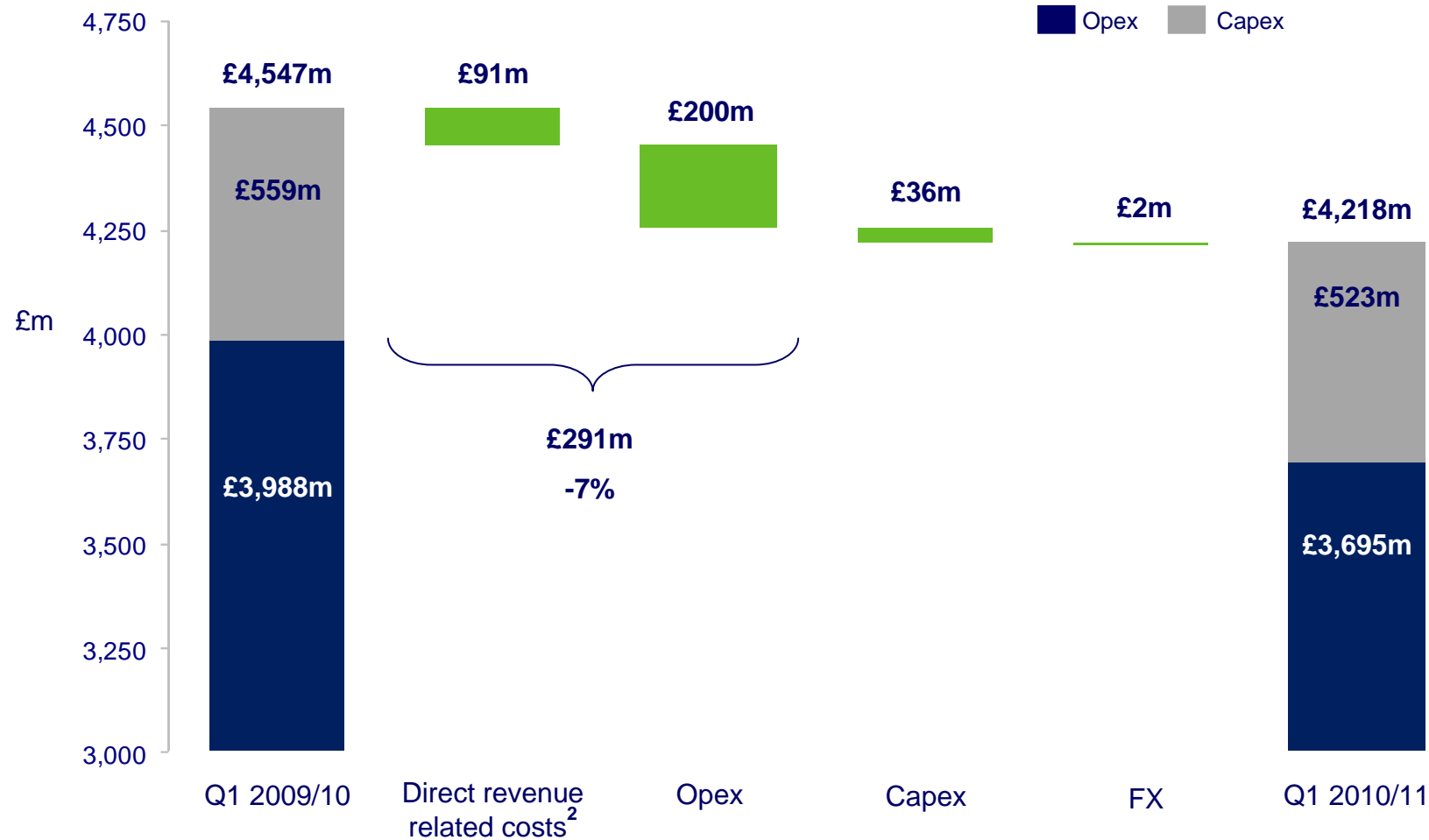
¹ before specific items

² before specific items, depreciation and amortisation

Key financials summary

£m	Q1 2010/11	Q1 2009/10	Change
▶ Free cash flow	415	(122)	537
▶ Capex	(610)	(678)	68
- will increase over remaining quarters due to phasing of programmes			
▶ Working capital/other	(9)	(656)	647
- improvement due to GS contract receipt			
- less volatile cash flow profile			
▶ Tax	(5)	210	(215)
- no significant payment in H1			
- settlement received in prior period			
▶ Net interest	(295)	(284)	(11)
▶ Net debt	8,879	10,517	1,638

Q1 2010/11 group cost reductions¹



¹ before specific items, depreciation, amortisation and other operating income

² POLOs and transit

Fibre roll out costs

▶ Progress to date

- > 1.5m premises passed
- > 4k cabinets ready for service
- 135 exchanges accepting orders

▶ Costs of roll out

- FTTC in line with our expectations
- some elements of spend common to FTTC/FTTP
- FTTP at trial stage, in line with European comparators

2010/11 Outlook underpinned by Q1 results

Revenue	c.£20bn
Operating cost savings¹	c.£900m
EBITDA²	in line with 2009/10
Free cash flow³	c.£1.8bn
Net debt	<£9bn

¹ operating costs before specific items, depreciation and amortisation

² before specific items

³ before specific items (which are expected to result in cash outflow of c.£150m in 2010/11) and pension deficit payment

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Q&A

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