

# Momentum building

Q1 results 2006/7

27<sup>th</sup> July 2006





# BT Group plc

Q1 results 2006/7 Ben Verwaayen - CEO



## Forward-looking statements - caution

Certain statements in this presentation are forward-looking and are made in reliance on the safe harbour provisions of the US Private Securities Litigation Reform Act of 1995. These statements include, without limitation, those concerning: continued growth in revenue, EBITDA, earnings per share and dividends; growth in new wave revenue, mainly from networked IT services, broadband and mobility growth; introduction of next generation products and services; implementation of BT's 21st Century Network and the rollout programme; growth in non-UK business; and cost efficiencies.

Although BT believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. Because these statements involve risks and uncertainties, actual results may differ materially from those expressed or implied by these forward-looking statements.

Factors that could cause differences between actual results and those implied by the forward-looking statements include, but are not limited to: material adverse changes in economic conditions in the markets served by BT; future regulatory actions and conditions in BT's operating areas, including competition from others; selection by BT and its lines of business of the appropriate trading and marketing models for its products and services; technological innovations, including the cost of developing new products, networks and solutions and the need to increase expenditures for improving the quality of service; the anticipated benefits and advantages of new technologies, products and services, including broadband and other new wave initiatives, not being realised; developments in the convergence of technologies; fluctuations in foreign currency exchange rates and interest rates; prolonged adverse weather conditions resulting in a material increase in overtime, staff or other costs; the timing of entry and profitability of BT in certain communications markets; and general financial market conditions affecting BT's performance. BT undertakes no obligation to update any forward-looking statements whether as a result of new information, future events or otherwise.

## Q1 2006/7 - Financial headlines

Group revenue	£4.9bn	2.8%
EBITDA (1)	£1.4bn	1.7%
Profit before tax (1)	£0.6bn	24%
Earnings per share (1)	5.8p	26%
Free cash flow	£(17)m	87%



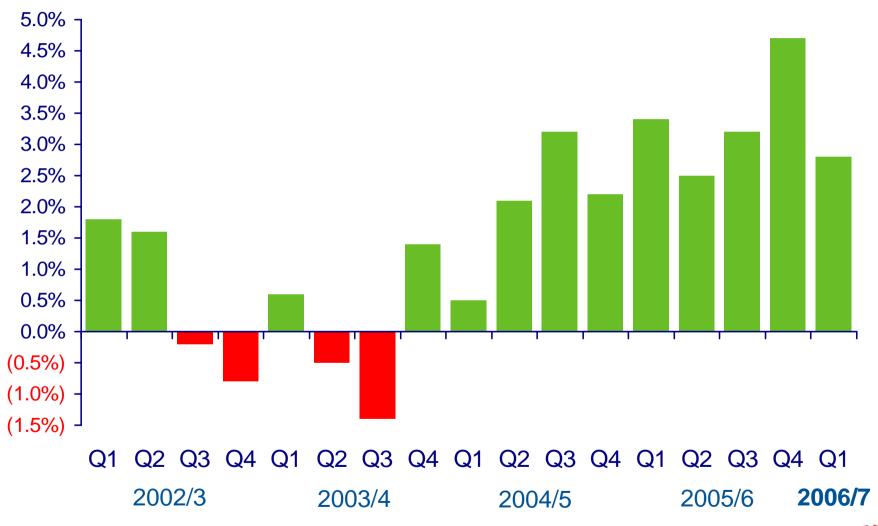
## **EBITDA\***







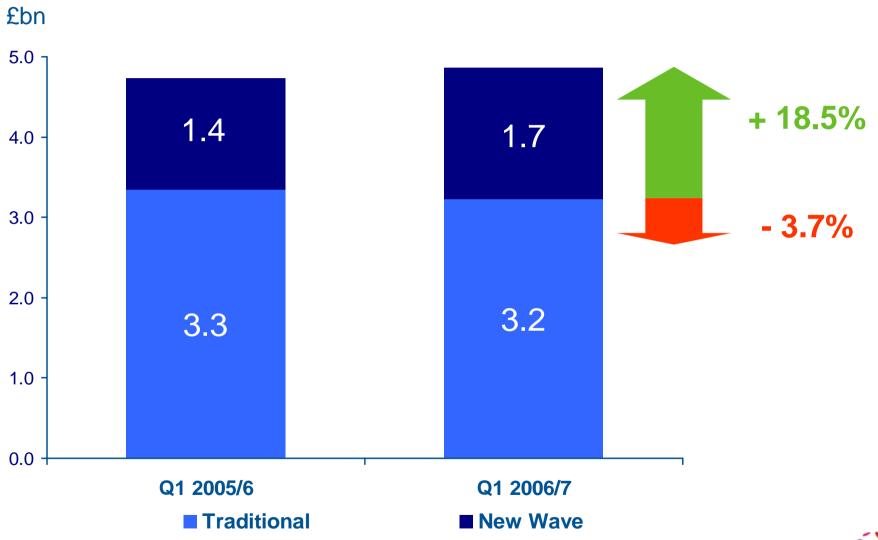
# **Group Revenue - Continued growth**





<sup>2002/3</sup> growth is adjusted to take account of Concert unwind 2004/05 and 2005/6 excludes impact of mobile termination and revenues from Albacom and Infonet

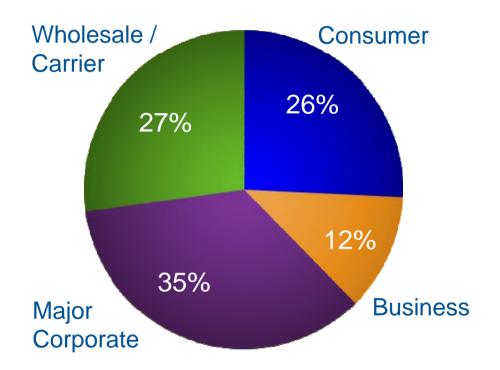
# **Q1 2006/7** - Group revenue up 2.8%





# Changing mix - Q1 segmental analysis



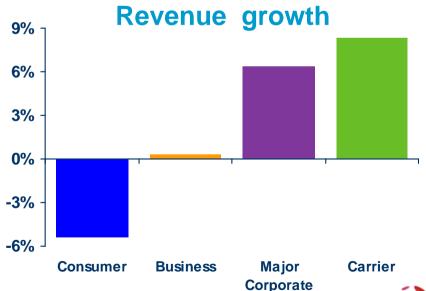


### **New Wave proportion**

2006/7

200E/C

	2006/7	2005/6
Consumer	14%	8%
Business	27%	21%
Major Corporate	58%	56%
Wholesale/Carrier	24%	18%
TOTAL	34%	29%



# Corporates



- Revenue growth 6%
- Order Intake £1bn
  - Unilever, 3yr extension
  - Philips; 5yr contract
- Added >200 new non-UK accounts
- Global reach extended
  - MPLS network now extends into 96 countries
  - Added another 17 cities in last 3 months
  - Announced JV with KDDI to service Japanese corporates global requirements

And for Q2 - Barclays signed a new 5 year master service agreement





# Global Networked IT Services VT





- Telecommunications Magazine
  - named BT among "Top 10 Most Relevant Companies" with greatest potential to redefine telecom & networking
- Telemark Gold Awards
  - BT Global
    - Technical support
    - Long term customer relationships
  - BT Infonet
    - Network reliability
    - Support in local language





# **Business (SME)**



- Q1 Revenue rose 0.3%
  - Stable call market share
  - BT Business Plan covers >500,000 sites
  - Broadband revenue +23%
    - 85% of customers purchase premium packages
    - Churn reduced by one third
- Driving Convergence
  - Broadband attachment rates remain over 90%
  - Customisation of corporate solutions for SME market
    - CRM in a box
    - BT Micro office
    - Virtual CIO "IT Manager"





# Managed Services VT



# Business (SME) - Enhanced capabilities



### **BT Conferencing**

- Frost & Sullivan Global Excellence
   Award for market growth
  - 40% growth in America in Q1
- 300,000 users worldwide

#### **BT RedCARE**

- Leading provider of monitoring,
   CCTV, telemetry and RFID solutions
- Contract won in Q1 to provide CCTV services at Emirates Stadium

## **BT Expedite**

- Provides in-store solution to > 80 of Europe's leading retailers
- EPOS Solution deliver efficiencies in planning and merchandising
- RFID assists with logistics and distribution

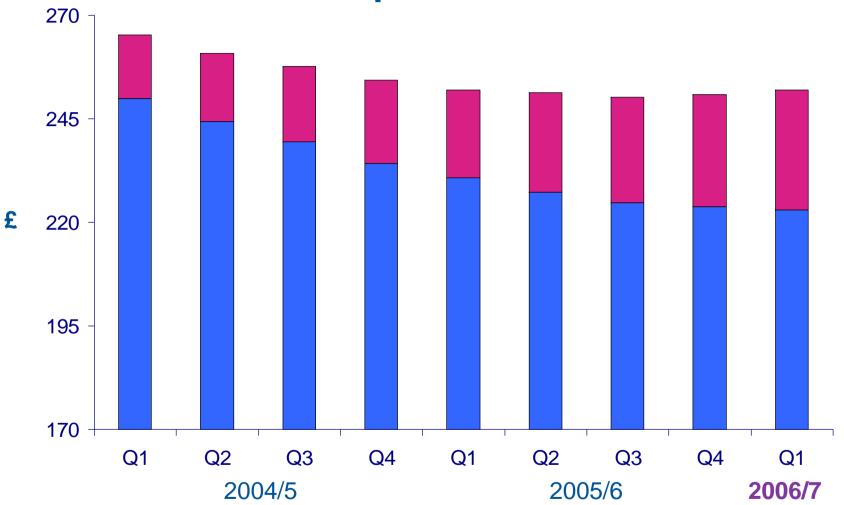
#### dabs.com

- New enhanced channel to market
  - Integrate hardware sales with IT service packages
  - Expand product range



# Consumer - ARPU\* up £2 at £253





...and contracted revenue now 68%



## BT Total Broadband - Value for money



#### **BT Total Broadband**

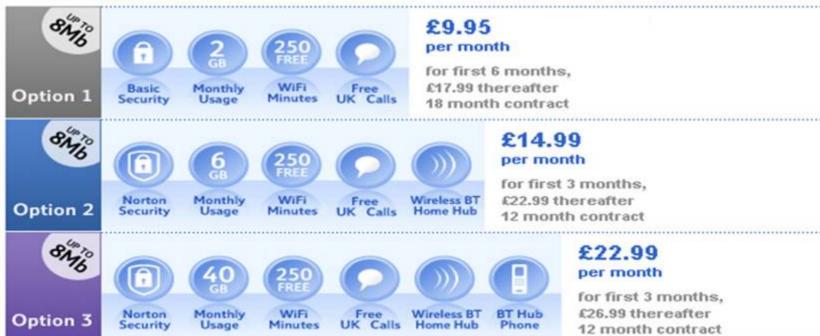




It's official.

The UK's best performing broadband service

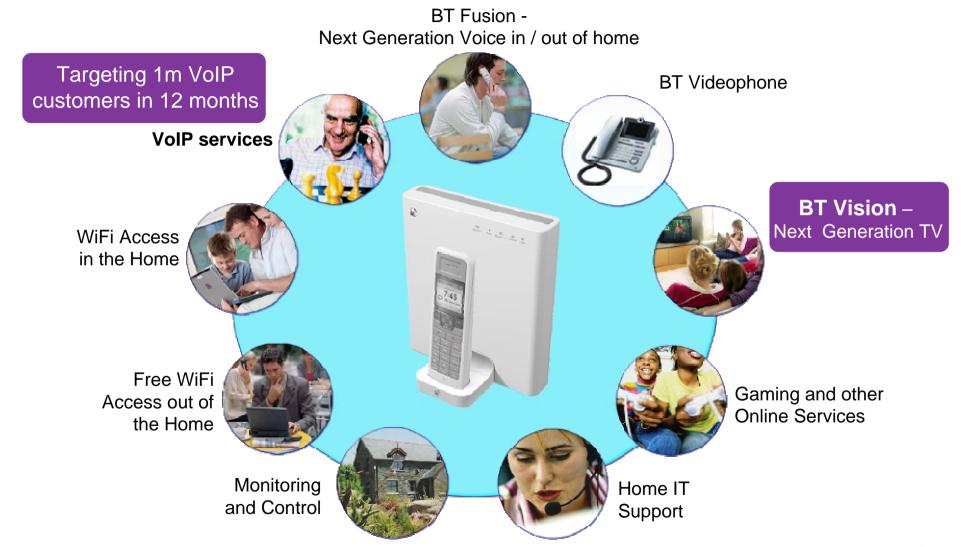
the future's here ▶





## BT Total Broadband - Not just access

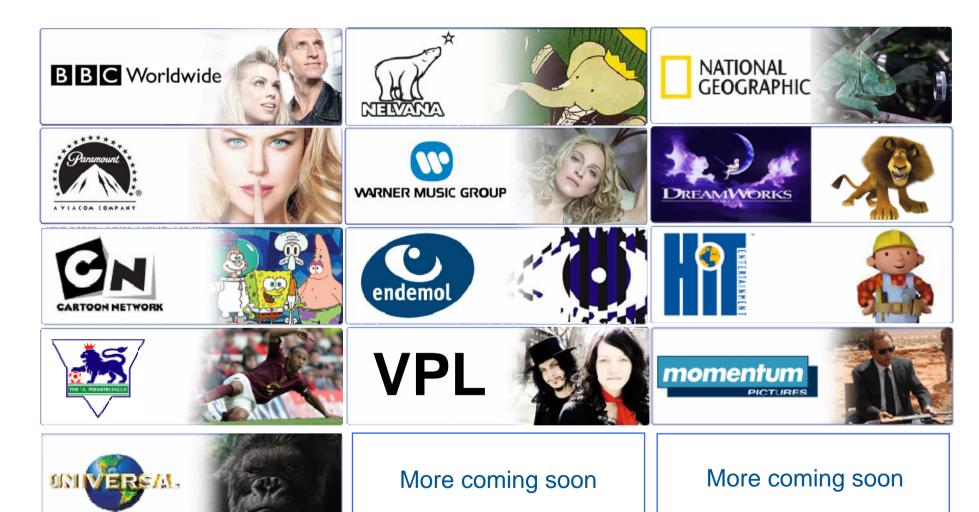






# BT Vision - Variety & choice







# **Universal VT**



## **BT Vision Download Store**

### Speed to market

 Shortest period between cinema launch and view at home

### Variety

Customers can preview, select, and purchase videos online

#### Choice

- Available to all UK broadband users
- Unlimited usage on any device

### Value for money

- Prices from £7.99
- Customers will get three copies;
  - a file for their PC
  - a file for their portable device
  - a boxed DVD in the post\*

## Available from Monday



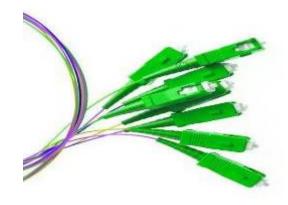


# Wholesale / Carrier - Revenue up 8%



#### **Traditional**

**New wave** 



## **BT Wholesale**

Private circuits and Interconnect revenues stable

Managed services > £60m of orders

**BT Movio** 

- 4 channels secured

DSL > 8m connections

## **Openreach**

#### **WLR**

- > 50 customers
- > 3.6m external lines

#### LLU

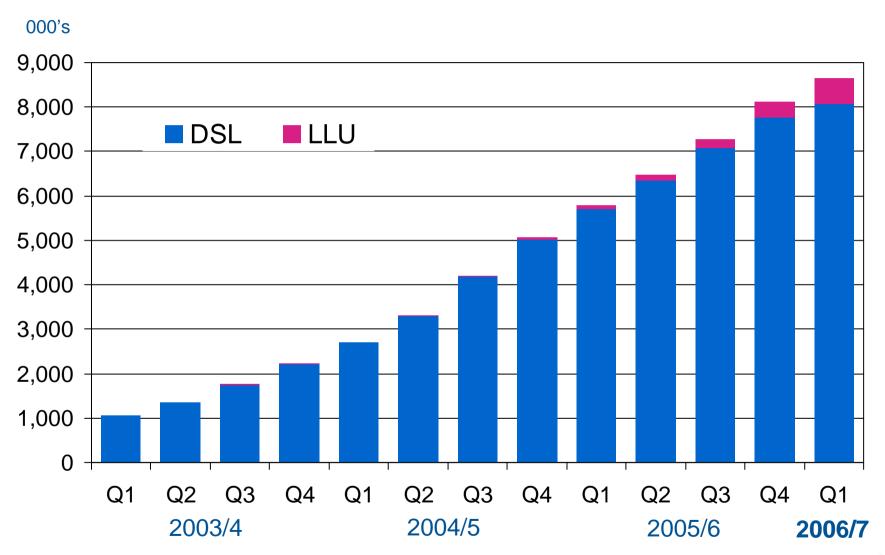
- > 15 customers
- > 580k external volumes

EMP order platform operational



# **Broadband** - Continued growth







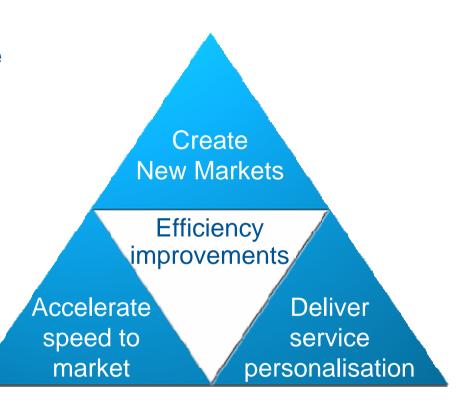
## **21C** - Preparations and plans

## What has happened?

- Completed the design of 158 voice related services and features
- Over 23 million voice calls have being carried using 21CN features and protocols
- Established withdrawal plans for 30 services
- Consult21 consultation on refreshed industry proposals almost complete
- 3,000 dedicated people

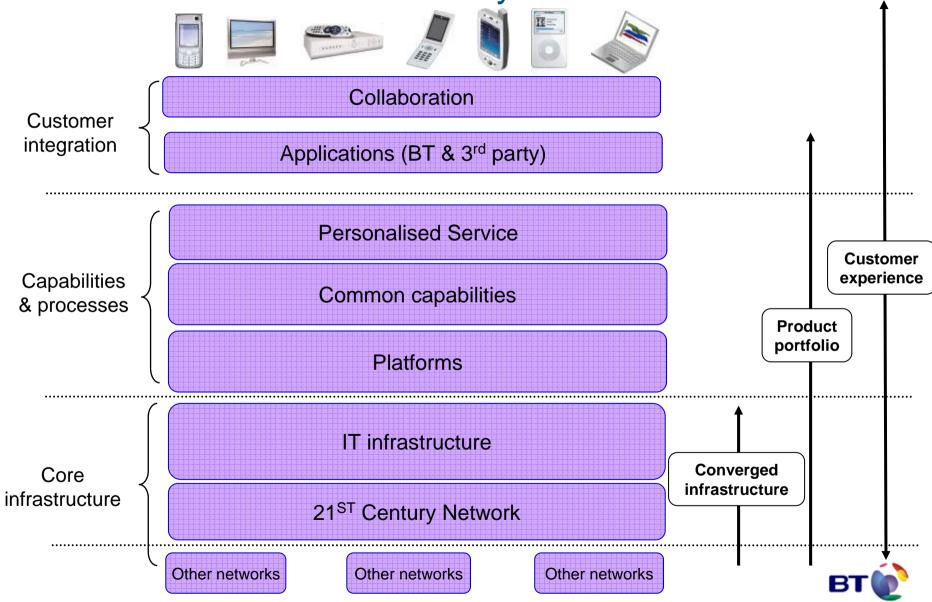
## Next BIG thing

 Migrate around 350,000 customer lines, starting at the end of November in Cardiff area





## 21C - Innovation and Delivery Platform



## Cost transformation

#### Retail

- Inbound call reduction
- Process improvement
- Flatter overhead structure

### **Openreach**

- Network fault reduction
- Integrated patch
- Supplier rationalisation

### Wholesale

- Supplier rationalisation
- Operational efficiencies
- Zero Based Budgeting

#### Global

- Cost of sales management
- Global sourcing
- De-duplication

On track to deliver > £400m of savings this year



## **Building momentum**



Strategy built around convergence & innovation



Strong momentum with track record of delivery

- SEVENTEEN quarters of EPS growth
- **TEN** quarters of **revenue** growth
- SIX quarters of improvement in EBITDA trend



Consistently successful in competitive & dynamic markets

- New wave now accounts for a third of group revenue
- Networked IT services provider of choice



Q1 results underpin our confidence that we can grow revenue, EBITDA, EPS and dividends this year





# BT Group plc

Q1 results 2006/7

Hanif Lalani – Group Finance Director



# **Q1 2006/7** - Group P&L

	<b>Q1</b> 2006/7 £m	<b>Q1</b> 2005/6 £m	Better / (Worse) £m
Revenue	4,864	4,731	133
EBITDA (pre leavers)	1,386	1,363	23
Depreciation & amortisation	(703)	(709)	6
Operating profit (pre leavers)	683	654	29
Operating margin	14.0%	13.8%	0.2%
Leaver costs	(24)	(6)	(18)
Associates	2	5	(3)
Finance costs (net)	(46)	(142)	96
Profit before tax	615	511	104
Tax	(151)	(129)	(22)
Profit for the period	464	382	82
Earnings per share (pence)	5.6p	4.5p	1.1p
			ОТ

<sup>\*</sup> All numbers are before specific items

## Q1 2006/7 - Free cash flow

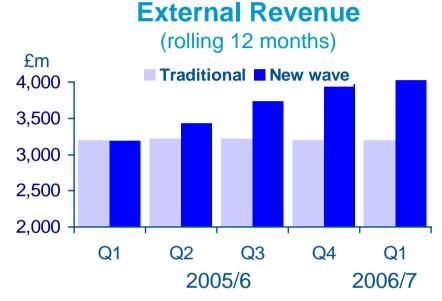
	<b>Q1</b> 2006/7 £m	<b>Q1</b> 2005/6 £m	Better / (Worse) £m
EBITDA* (post leavers)	1,362	1,357	5
Interest (net)	(220)	(281)	61
Tax paid	(90)	(131)	41
Capex	(802)	(686)	(116)
Working capital	(357)	(453)	96
Other and provisions	90	68	22
Free cash flow	(17)	(126)	109
Net debt	7,727	8,121	394

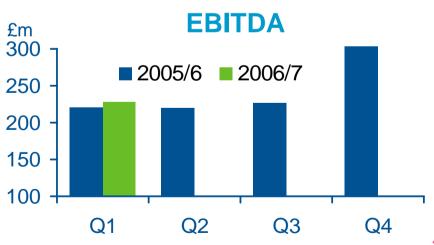


<sup>\*</sup> Before specific items

## Q1 2006/7 - BT Global Services

- Revenue £2.2bn up 4%
  - New wave accounts for 55% of external revenue
- EBITDA £228m\* up 3%
- Operating profit\* £80m, up 16%
- Operating profit £63m down £4m
  - Leaver costs up £15m
  - Depreciation £4m lower

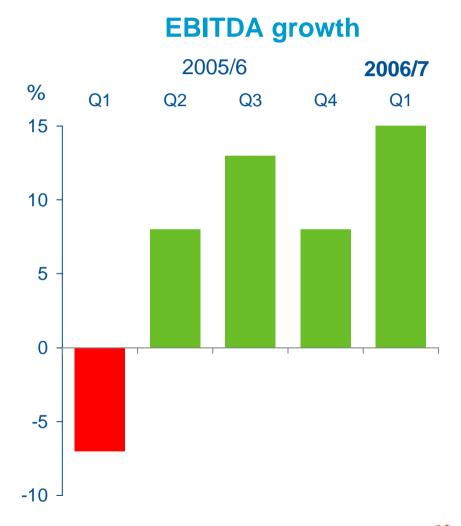






## Q1 2006/7 - BT Retail

- Revenue £2.1bn down 2%
  - Traditional down 8%
  - New wave grew 31%
- Gross margin rose by 4%
  - margin improved by1.8 percentage points
- SG&A held flat
- EBITDA £182m up 15%\*
- Operating profit £140m up 16%

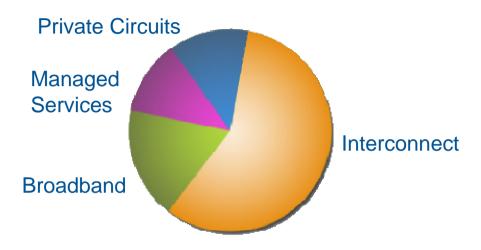




## **Q1 2006/7** - BT Wholesale

- Revenue £1.8bn up 2%
  - External revenue £997m up 3%
  - Internal revenue £850m
- Gross variable profit up 5%
- Network and SG&A\* up 8%
- EBITDA\* £478m, £10m higher
- Operating profit down £5m at £192m

#### **External revenue**

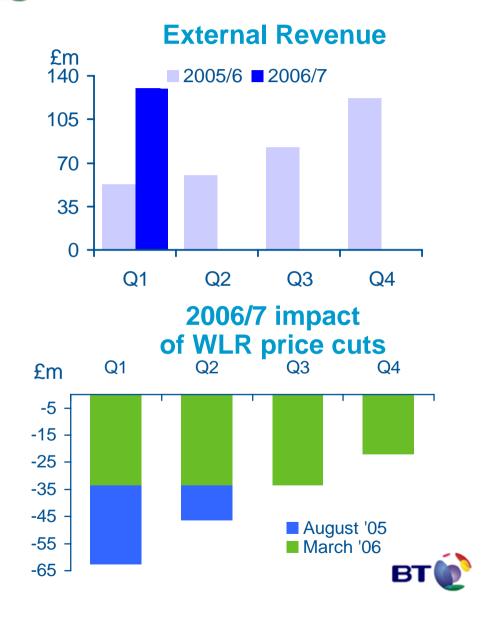




<sup>\*</sup> Before leavers

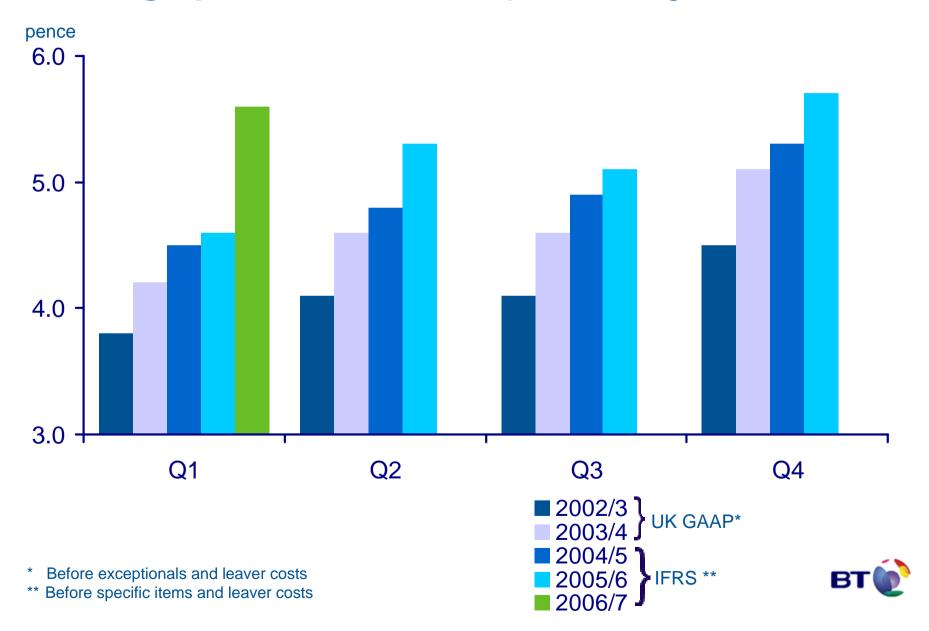
# Q1 2006/7 - Openreach ast Group business BT

- Revenue £1.3bn down 3%
  - External revenue up 145%
  - Internal revenue down 9%
- EBITDA\* £472m,
   £35m lower
- Operating profit £295m, down £26m
- Capex £271m up 5%



<sup>\*</sup> Before leavers

# Earnings per share\* - 17th quarter of growth



# Delivering improved results

### **Track record of delivery**

- Revenue
- EBITDA
- EPS
- Dividends

#### **Efficiencies**

- Cost transformation
- Working Capital reduction
- CapEx control
- Process improvement

# Competitive & innovative

## **Positive operational trends**

- Consumer ARPU
- Equivalence
- 21C progress
- Growth in non-UK business

## **Continued growth**

- Revenue
- EBITDA
- EPS
- Dividends





# BT Group plc

Q1 results 2006/7

